

## CIVL PLENARY 2020 (Lausanne) – ANNEXE 35 CIVL FINANCIAL SECRETARY CIVL 2021 Budget (draft) – V1

## 2021

A budget is required for 2021 that will be presented to the FAI Financial Director during 2020, for inclusion in the 'roll-up' of the overall FAI accounts.

The first summary draft budget compiled for the purposes of my presentation to the Plenary, is attached at Appendix A. More detailed breakdowns of the anticipated income and expenditure are shown in the Appendices B,C and D respectively. Please refer to the right-hand column of these tables.

The 2021 budget cannot be fully completed on the Bureau's behalf until further evidence of the quantity and types of events to be held in 2021 and the expenditure planning has been established. Once these figures are better defined and consolidated, they will be checked and agreed by the CIVL Bureau and forwarded to FAI Head Office in (approximately) five months' time.

Andrew GR Cowley

CIVL Financial Secretary (Treasurer)

31.01.2020

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## Appendices:

A: 2021 (Draft) Summary Budget Submission

B: 2021 B: 2021 (Draft) Budget Submission

C: 2021 (Draft) Revenue (Income)

D: 2021 (Draft) Expenditure (Outgoings)

D:

	SUMMARY BUDGET BALANCE SHEET - PRO	OPOSED 20	21 (at 202	0 CIVL Plenary	r - V1) (Costs in €)							
Serial	erial Notes											
Α	INC	OME										
1.1	Income from Members	0										
1.2	Competition Revenues	85400		cat1 & 2 Sancti	on Fees Protest Fees							
1.3	Financial Income	0										
1.4	Commercial Revenues	14550		CIVL badges	ASC proficiency Cards etc							
1.5	Other Income	0										
	Total Income	99,950										
В	B EXPENDITURE											
2.1	Administration Expenses  Administration - fees, post etc		31180									
2.2	Operating Expenses (Travel, Acc'n & Subs, Representation etc		105900		Includes IT Systems - 30,000€  ExecBoard, Bureau Meetings,Plenary Stock: Championship Meda  Events, Org Meetings, Representation Travel and Meetings							
2.3	Marketing / Communication		3500		training; add'n airsport medals, judge certificates etc.							
2.4	Financial Costs		0									
2.5	Others		1000		Contingency for exceptional charges (FAI!!! ?)							
	Total Expenditure		141580		Tech & Safety development							
С	OPERATING BALA	NCE (Incom	e versus	Expenditure)								
9	TOTALS	99,950	141580									
10	Provisional 2019 BALANCE			-41630 €								
D	ASC 'Sp	ecial' Rese	rve Accou	ınt								
11 12 13	B/F 31.12.19 Income from CIVL ASC account Initial C/F 31.12.20			117007 -41630 <b>75377</b> €								
	Add'n Capital Expenditure			0								
14	Assets			8000	(IPPI Cards sales value estimate, badges and pins)							
15	Liabilities (C/F from 2020)			7000	Late payments							

Appendix A: 2021 (Draft) Summary Budget Sulomission

vame					- DI IDOTT	DUDGET
Curre	of Commission: CIVL ncy:   EUR (€)	ACTUAL 2019	BUDGET 2019 V3/5	BUDGET 2020 V2	BUDGET 2020 V3	BUDGET 2021 V1
Julie	LUK (e)				likely	Plenary
	INCOME:					
l <u>-</u>	TOTAL INCOME	92,634	67,850	64,150	85,550	99,950
1.1	Income from Members	0	0	O	О	
	Subscriptions	0	0	О	О	
	Arrears Subscriptions	0	0	0	0	
4.0	Commentation Bossesses	CF 024	FF 600	40.000	74 000	05.40
1.2	Competition Revenues Sanction Fee - Asian Games	<b>65,034</b>	<b>55,600</b>	<b>49,600</b> 0	<b>71,000</b>	85,40
	Sanction Fee - World Champ	14,206	13,500	4,500	10,200	15,30
	Sanction Fee - Continental Champ	0	О	0	35,700	35,00
	Sanction Fee - ASC Challenge	50,828	42,000	45,000	25,000	35,00
	Host City Fee - World Series	0	О	0	О	
	Sale of Championship Medals	0	0	0	0	
	Other: Protest Fees, Online Contest	0	100	100	100	10
1.3	Commercial Revenues	27,600	12,250	14,550	14,550	14,55
	Merchandising (Textile, badges, pin's etc)	27,600	12,250	14,550		14,55
	Sponsors	0	О	0	o	
	TV / Media Rights	0	0	0	0	
	Licensing - Royalties (Incl Equipment)	0	0	0	0	
	Donations	0	0	0	0	
1.4	Financial Income	0	0	0	o	
	- maneral meeting			· ·	Ŭ	
1.5	Other Income	О	0	O	o	
<u> </u>	TOTAL EXPENDITURE:	89888	78180	104,380	1E2 690	141 EQ
	TOTAL EXPENDITURE	09000	76160	104,360	153,680	141,58
2.1	Administration Expenses	31,746	25,680	26,680	28,680	31,18
	Salaries & Social Charges	0	0	О	О	
	Staff Expenses	0	О	О	O	
	General Administration	480	1,680	1,680		5,18
	Management Fees	23,351	24,000	25,000	25,000	26,00
	Depreciation Special Projects	7,915	0	0	0	
	Special Projects	7,510		Ö	Ü	
2.2	Operating Expenses	55,081	49,100	73,200	120,500	105,90
	General Conference + NAC Meeting	2,000	2,200	2,300		4,00
	Executive Board + ASCP	3,546	1,500	1,500		1,50
	ASC Plenaries, Meetings & WGs	13,319	10,000	10,000	14,700	15,50
	Expert Groups Other FAI Bodies (SWG, FRTF,)	U	U			
	other in boards (500 d) intring in	0	0	0	0	
	WAG - World Air Games	0	0	0	0 0 0	
	WAG - World Air Games World Games & other Multi-Sports Events			0	0 0 0	
		0	0	0 0 0 11,300		20,10
	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships	0 0 19,281 6,240	0 0 16,300 8,100	0 0 0 11,300 11,100		
	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series	0 0 19,281 6,240	0 0 16,300 8,100			20,10 20,30
	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges	0 0 19,281 6,240 0 990	0 0 16,300 8,100 0			
	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events	0 0 19,281 6,240	0 0 16,300 8,100			20,30
	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges	0 0 19,281 6,240 0 990	0 0 16,300 8,100 0 0	11,100 0 0 0	34,250 0 0 0	20,30
2.3	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events Development Programs  Marketing / Communication	0 0 19,281 6,240 0 990 0 9,705	0 0 16,300 8,100 0 0 11,000	11,100 0 0 0 37,000 3,500	34,250 0 0 0 47,500 <b>3,500</b>	20,30 44,50
2.3	World Games & other Multi-Sports Events  FAI - World Championships  FAI - Continental Championships  FAI - World Series  FAI - ASC Challenges  Other Events  Development Programs  Marketing / Communication  Merchandising	0 0 19,281 6,240 0 990 0 9,705 3,061	0 0 16,300 8,100 0 0 11,000 2,400 1,900	11,100 0 0 0 37,000	34,250 0 0 0 47,500	20,30 44,50 <b>3,50</b>
2.3	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events Development Programs  Marketing / Communication Merchandising Performance Awards & Diplomas	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061	0 0 16,300 8,100 0 0 11,000 2,400 1,900	11,100 0 0 0 37,000 3,500	34,250 0 0 0 47,500 <b>3,500</b>	
2.3	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events Development Programs  Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061 0	0 0 16,300 8,100 0 0 11,000 2,400 1,900 0	11,100 0 0 37,000 3,500 3,000 0	34,250 0 0 47,500 3,500 3,000 0	20,30 44,50 <b>3,50</b> 3,00
2.3	World Games & other Multi-Sports Events  FAI - World Championships  FAI - Continental Championships  FAI - World Series  FAI - ASC Challenges  Other Events  Development Programs  Marketing / Communication  Merchandising  Performance Awards & Diplomas  Subscriptions to Associations  Printing / Advertising / News	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061	0 0 16,300 8,100 0 0 11,000 2,400 1,900	11,100 0 0 0 37,000 3,500	34,250 0 0 0 47,500 <b>3,500</b>	20,30 44,50 <b>3,50</b> 3,00
2.3	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events Development Programs  Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061 0	0 0 16,300 8,100 0 0 11,000 2,400 1,900 0 0	11,100 0 0 37,000 3,500 3,000 0	34,250 0 0 47,500 3,500 3,000 0	20,30 44,50 <b>3,50</b> 3,00
2.3	World Games & other Multi-Sports Events  FAI - World Championships  FAI - Continental Championships  FAI - World Series  FAI - ASC Challenges  Other Events  Development Programs  Marketing / Communication  Merchandising  Performance Awards & Diplomas  Subscriptions to Associations  Printing / Advertising / News  Graphic Design	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061 0 0	0 0 16,300 8,100 0 0 11,000 2,400 1,900 0 0 500	11,100 0 0 37,000 3,500 3,000 0	34,250 0 0 47,500 3,500 3,000 0	20,30 44,50 <b>3,50</b> 3,00
	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events Development Programs  Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations TV Production	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061 0 0	0 0 16,300 8,100 0 0 11,000 1,900 0 500 0	11,100 0 0 37,000 3,500 3,000 0	34,250 0 0 47,500 3,500 3,000 0	20,30 44,50 <b>3,50</b> 3,00
2.3	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events Development Programs  Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations TV Production  Financial Costs	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061 0 0	0 0 16,300 8,100 0 0 11,000 2,400 1,900 0 500 0	11,100 0 0 37,000 3,500 3,000 0	34,250 0 0 47,500 3,500 3,000 0 500 0	20,30 44,50 <b>3,50</b> 3,00
	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events Development Programs  Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations TV Production  Financial Costs Bank Charges	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061 0 0 0	0 0 16,300 8,100 0 0 11,000 2,400 1,900 0 0 500 0	11,100 0 0 37,000 3,500 3,000 0 500 0 0	34,250 0 0 47,500 3,500 3,000 0 500 0 0	20,30 44,50 <b>3,50</b> 3,00
	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events Development Programs  Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations TV Production  Financial Costs Bank Charges Investment Management Charges	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061 0 0 0 0	0 0 16,300 8,100 0 0 11,000 2,400 1,900 0 500 0 0	11,100 0 0 37,000 3,500 3,000 0 500 0 0	34,250 0 0 47,500 3,500 3,000 0 500 0 0	20,30 44,50 <b>3,50</b> 3,00
	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events Development Programs  Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations TV Production  Financial Costs Bank Charges	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061 0 0 0	0 0 16,300 8,100 0 0 11,000 2,400 1,900 0 0 500 0	11,100 0 0 37,000 3,500 3,000 0 500 0 0	34,250 0 0 47,500 3,500 3,000 0 500 0 0	20,30 44,50 <b>3,50</b> 3,00
	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events Development Programs  Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations TV Production  Financial Costs Bank Charges Investment Management Charges Interest on Bank Loan (MSI Office)	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061 0 0 0 0	0 0 16,300 8,100 0 0 11,000 2,400 1,900 0 500 0 0	11,100 0 0 37,000 3,500 3,000 0 500 0 0	34,250 0 0 47,500 3,500 3,000 0 500 0 0	20,30 44,50 <b>3,50</b>
	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events Development Programs  Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations TV Production  Financial Costs Bank Charges Investment Management Charges Interest on Bank Loan (MSI Office)	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061 0 0 0 0	0 0 16,300 8,100 0 0 11,000 2,400 1,900 0 500 0 0	11,100 0 0 37,000 3,500 3,000 0 500 0 0	34,250 0 0 47,500 3,500 3,000 0 500 0 0	20,30 44,50 <b>3,50</b> 3,00
2.4	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events Development Programs  Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations TV Production  Financial Costs Bank Charges Investment Management Charges Interest on Bank Loan (MSI Office) VAT non recoverable  Others Reserves	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061 0 0 0 0 0	0 0 16,300 8,100 0 0 11,000 1,900 0 0 0 0 0 0 0	11,100 0 0 37,000 3,500 3,000 0 500 0 0 0	34,250 0 0 47,500 3,500 3,000 0 500 0 0 0 0	20,30 3,50 3,00 50
2.4	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events Development Programs  Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations TV Production  Financial Costs Bank Charges Investment Management Charges Interest on Bank Loan (MSI Office) VAT non recoverable  Others Reserves Exceptional Charges	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061 0 0 0 0 0	0 0 16,300 8,100 0 0 11,000 1,900 0 0 500 0 0 0 0 0 0 1,000	11,100 0 0 37,000 3,500 3,000 0 500 0 0	34,250 0 0 47,500 3,500 3,000 0 500 0 0 0 0	20,30 44,50 3,50 3,00
2.4	World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships FAI - World Series FAI - ASC Challenges Other Events Development Programs  Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations TV Production  Financial Costs Bank Charges Investment Management Charges Interest on Bank Loan (MSI Office) VAT non recoverable  Others Reserves	0 0 19,281 6,240 0 990 0 9,705 3,061 3,061 0 0 0 0 0	0 0 16,300 8,100 0 0 11,000 1,900 0 0 0 0 0 0 0	11,100 0 0 37,000 3,500 3,000 0 500 0 0 0	34,250 0 0 47,500 3,500 3,000 0 500 0 0 0 0	44,50 3,50 3,00

	BUDGET	CALCU	LATION SPREADSHEET - REV	ENUES				
						D457.0		
Tla ! a	PAR					PART 2		
For insta	t shows what each "budget line" comprises ance: "'Merchandising" is revenues from textile es, etc		badges, flags, videos, proficiency cards &		allows the red and to g		-	-
REVENU	JES			ACTUAL 2019	BUDGET 2019 V3/5	BUDGET 2020 V2	BUDGET 2020 V3 likely	BUDGET 2021 V1 Plenary
	Budget Headings		Detailed Accounting Plan		Fina	ancial Det	ails	•
		Account N	Designation		1			
1.1	Income from Members			0	0	0	0	(
	Subscriptions		Subscriptions - VAT 0%					
			Subscriptions - VAT 8.0%					
	Arrears Subscriptions	300200	Declassification - Subscriptons  Manual Extract of Late Payments					
	Arrears Subscriptions		Maridal Extract of Late Fayinerits					
1.2	Competition Revenues			65034	55600	49600	71000	8540
	Sanction Fee - WAG	310000	Asian Games Sanction fees		0	0	0	
		310010	WAG - Bid fee					
		310020	WAG - Non Refundable Deposit					
		310040	WAG - reimbursement of expenses					
	Sanction Fee - World Champ	310050	Sanction Fee - World Champ	14206	13500	4500		
	Sanction Fee - Continental Champ		Sanction Fee - Continental Champ				35700	
	Sanction Fee - ASC Challenge		Sanction Fee - ASC Challenge	50828	42000	45000	25000	3500
	Host City Fee - World Series		Host Fee - World Series					
	Sale of Medals		Championship Medals					
			World Cup Medals					
	Other: Bretest Fees Online Centest		Other Medals Protest Fee		100	100	100	100
	Other: Protest Fees, Online Contest		Online Contest		100	100	100	100
			Equipment Rental					
		330020	Equipment Nemai					
1.3	Commercial Revenues			27600	12250	14550	14550	14550
	Merchandising (Textile, badges, pin's etc	. 350000	Sales of Textile					
			Sales of Pin's / Badges	250	200	500	500	500
		350020	Sales of Flag					
		350030	Sales of Videos					
		350040	Sales of other items	0	50	50	50	50
		350050	Sales of ASC Proficieny Card / Certificates	27350	12000	14000	14000	1400
		350060	Sales of Airsport Medals					
	(1.11)							
	Sponsors (Incl VIK )		Sponsoring Rights					
	TV / Modia Pights		Corporate Patron programme					
	TV / Media Rights Licensing - Royalties (Incl Equipment)		TV Rights Licensing / Certification Fees					
	Donations		Donations					
	Sindions	330000	201100110					
1.4	Financial Income	686000	Revenue from Investments	0	0	0	0	0
			Revenue from Share					
			Revenue from Obligations - Int. Fund					
			Revenue from Obligations - FAI					
		689000	Gain of Foreign Exchange					
		685000	Interest from Creditors					
1.5	Other Income			0	0	0	0	0
	MSI Rental incomes		Office rental					
	Records Claims		Homologation of Records					
	Extraordinary Income	395000	Extraordinary Income					
				02.524	C7.050	C4 450	05 550	00.050
				92,634	67,850	64,150	85,550	99,950

Appendix C: 2021 (Dratt) Revenue (Income)

s nart -	hows what each "hudget line"	PART 1				PART 2		
Appendix part shows what each "budget line" comprises. For instance:  General Administration" is the total of several line of various Office Costs from Office Rent to IT Computing Cost  EXPENDITURE  Budget Headings  Detailed Accounting Plan		This part allows to directly enter the detailed figure: and to generate the Budget Report						
			Detailed Accounting Plan	ACTUAL 2019	BUDGET 2019V3/5 Fi	BUDGET 2020 V2 nancial Det	BUDGET 2020 V3 Likely tails	BUDGET 2021 V1 Plenary
2.1	Administration Expenses	Account N°	Designation	31746	25680	26680	28680	31
	Salaries & Social Charges		Gross Salaries Social Charges					
:	Staff Expenses	500600	Other Staff Expenses					
	General Administration		Training Office Rent					
			Building Service Costs (Electricity, Maintenance, Cleaning) PPE Costs (Building Service - MSI)					
		601200	Insurance (Fire, 3rd Party)					
	now		Office supply Telephone / Fax	480	1280	1280	1280	1
			Internet Access / Line		300	300	300	
			Postage - Bulk Mailing Postage		100	100	100	
			Copy Machine IT Computing Cost (data transfer and BC))				2000	3
		601950	VAT not Refundable					
	Management Fees		Professional Services (Auditors, Legal) External Consultant (CIVL Administrator)	23351	24000	25000	25000	26
1	Depreciation		Depreciation on Admin Buiding Depreciation Office Furniture & Equipement					
		603200	Depreciation Computer Equipment					
•	Office Projects		Doping programme					
			Europe Air Sports IT Development - Generic (Sporting Licences)					
	O	604300	Technology Development	7915	40400	72200	120500	405
2.2a	Operating Expenses Operating Costs (General)			55081 28570	49100 24700	73200 50800	120500 66500	105 65
2.2b	Operating Costs (Competitionsl) General Conference + NAC Meeting	620000	GC - General Expenses	26511	<b>24400</b> 1200	<b>22400</b> 1300	<b>54000</b> 1800	40
		620100	GC - Expenses of FAI Officers	2000	1000	1000		2
	Executive Board + ASCP		GC - Expenses of FAI Staff EB & ASCP - General Expenses		500	500	500	
		621100	EB & ASCP - Expenses of FAI Officers	3546	1000	1000		
	ASC Plenaries, Meetings & WGs		EB & ASCP - Expenses of FAI Staff General Expenses ASC Plenaries, Meetings & WGs	12899	8500	8500	13200	13
	<del>-</del>	622100	Expenses of ASC Officers  Expenses of FAI Officers (ASC President or EB Members)	420	1000 500	1000 500	1000	-
		622300	Expenses of FAI Staff		500	500	500	
1	Expert Groups		General Expenses Expenses of Experts					
		623200	Expenses of FAI Officers (EB Members)					
	Other FAI Bodies		Expenses of FAI Staff General Expenses					
			Expenses of Experts Expenses of FAI Officers (EB Members)					
			Expenses of FAI Staff					
,	WAG		WAG - General Expenses WAG - General Expenses - test events					
		630200	WAG - Provision on debtor					
			WAG - Expenses of FAI Officers WAG - Expenses of FAI Staff					
,	World Games & other Events		WAG - Expenses for ASC Officials General Expenses					
	vvoira dames & other Events	631100	Expenses - test events					
			Expenses of FAI Officials  Expenses of FAI Staff					
,	World Championships	632000	WC - General Expenses	7524	2000	2000	_	
			WC - Champ Medals WC - Expenses of FAI Officials - Jury / Steward	3024 6914	3600 4200	1200 1600		1
			WC - Expenses of FAI Judges WC - Technical Support / Logistics (eg: Trackers IGC, AMD)	683 1136	1500 5000	1500 5000		
	Continental Championships	633000	CC - General Expenses			0000		
			CC - Champ Medals CC - Expenses of FAI Officials - Jury / Steward/other	5053	3600	3600	7550 18700	
		633300	CC - Expenses of FAI Judges	801		7500		4.
,	World Series	634000	CC - Technical Support / Logistics (eg: Trackers, IGC, AMD) WS - General Administration (incl Medals)	386	4500	7500	8000	1:
			WS - Marketing / Communication (incl. TV) WS - TD / Judges Costs / Officials					
		634300	WS - Transportation & Logistics					
	ASC Challenges		WS - Technical Support (IT, Services) ASC Ch - General Administration (incl Medals)	190				
			ASC Ch - Marketing / Communication (incl. TV) ASC Ch - TD / Judges Costs / Officials	800				
		635300	ASC Ch - Transportation & Logistics	800				
	Other Events		ASC Ch - Technical Support (IT, Services) RBAR - Servicing Costs					
		640100	RBAR - Servicing Costs					
	Development Programs		Judges Training IT Development - Specific (eg. Ranking Systems)	9705	3000 4000	5000 30000	-	1. 30
		650200	Technology Development Safety Development		4000	2000		
		030300						
	Marketing / Communication Merchandising	660000	Purchase of Textiles (Badges)	3128	<b>2400</b> 500	<b>3500</b> 500	<b>3500</b> 500	:
		660100	Purchase of Pin's / Badges other		900	1500		
			Purchase of Flags Purchase of Videos					
			Purchase of other items Purchase of ASC Proficieny Card / Certificates	2455	500	500 500		
		660600	Purchase of Airsport Medals	606		300	300	
	Performance Awards & Diplomas		Purchase of GC Medals Purchase of S. Gökçen Medals					
	C. bearinties - to the second	661200	Purchase of Diplomas					
	Subscriptions to Associations		Expenses to Attend Association AGM Fees to various Associations					
	Printing / Advertising / News		Events & Advertising Costs Newspaper / Subscriptions					
		663200	Printing Costs		500	500	500	
	Graphic Design Public Relations		Development of Visual Indentity Gifts / Merchandise					
		665100	Expenses / Representation	67				
	TV Production		Media Consulting TV Distribution					
	Financial Costs		TV Production					
	Financial Costs Bank Charges		Interest & Bank Charges	0	0	0	0	
1	Investment Charges	681000	Account Management Fee Bank Loan Interest ( MSI )					
	Interest on Bank Loan (MSI Office)	680100	DATIK LOAN INTEREST ( MSI )					
	Others Passanyas	60500	Attributions - WAG Record	О	1000	1000	1000	
	Reserves	695100	Attributions - WAG Reserve Reserve Dissolution					
	Exceptional Charges Loss on Debtors		Exceptional Charges Loss on Members Debt		1000	1000	1000	
	LOSS OII DEDIOIS	396100	Loss on other Debtor					
			Attribution - Provision for Debt Dissolution - Provision for Debt					
		390300						