

## CIVL PLENARY 2018 – ANNEXE 8a CIVL FINANCIAL SECRETARY REPORT

Andrew Cowley

## <u>2017</u>

From the provisional accounts in 2017, it would appear at first sight that CIVL as an FAI Commission has exceeded its projected budget, by almost €10k. This is accounted for by achieving more income than projected (approx. £4.7k) and spending less than anticipated (approx. €5.3k). From the provisional end of year figures, this suggests that we achieved an overall revenue of some €20.6k increasing the CIVL ASC Special Reserve Account from €174k to €194k. However, there are still some outstanding liabilities / accruals where there are some outstanding accounts due to recently received belated bills from the previous CIVL competition coordinator and some CIVL official expenses that amounts to approximately €10k.

The provisional 2017 summary accounts are shown at Annexe 8b with the breakdown of income and expenditure.

Please be aware that the Annexe 8b is presented in the FAI accounting format whereas the Treasurer's presentation (Annexe 8c) is simplified with the breakdown reflecting the prime factors which CIVL considered most appropriate.

## <u>2018</u>

The budget for 2018 was set pessimistically with a deficit balance of some  $\in$ 8.5k; this is accounted for with an income of  $\in$ 54.2k and an expenditure of  $\in$ 62.8k. However, whilst this projection has been achieved using base-up 'clinical' and historical analysis, including what appears to be 'flattening' trend lines, we are quietly confident that we should exceed that projected overall income.

Part of the projected increase in budget expenditure from overall years, was where it was expected that we would have additional CIVL administrative support consultancy services, as well as our in-house competition coordinator, however, we have parted with the latter and the roles of Coordinator and Administrator have been rolled into one function.

In addition to the budget shown, there is now a provision where CIVL is investing in some capital equipment to promote the progress and support of all competition disciplines in the form of some flight trackers for XC ( $\in$ 17k), a PG accuracy target ( $\in$ 10k) and an aerobatics raft ( $\in$ 1k). Funding for this will be accounted from the ASC special reserve account. This expenditure will need to be approved by FAI Head Office to comply with current accounting and signatory procedures.

## <u>2019</u>

A budget will be required for 2019, which will be forwarded to the FAI for inclusion in the 'roll-up' of their overall accounts. This is currently being compiled, but the first draft is attached at Annexe 8b.

Obviously, revenue is very important to both CIVL and the FAI that enables both to function. Currently, the majority of the CIVL income comes from Cat 2 event sanction fees, but these comprise a large number of unpredictable 'small' amounts, which in turn then involves a considerable amount of administration at FAI Head Office and CIVL. The main challenge that we have is that every event has a different sanction fee based on a single competition entry fee, so there is no consistency. Looking ahead, I intend to review this year (2018) the makeup of the fees with (possibly) a Bureau proposal next year to construct a more simple, 'sliding-scale' structure of fees in order to make our income more robust and that reflects more the size of the event (number of competitors). At the same time I am acutely conscious that we should encourage rather than suppress the organisation of those grass roots competitions.

Andrew GR Cowley CIVL Treasurer

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	FAI AIR SPORT COMMISSIO	DN - CIV	L BUDO	SET (Pl	enary 20	18)	
Nan	ne of Commission: CIVL	BUDGET 2016	ACTUAL 2016	BUDGET 2017	ACTUAL 2017	BUDGET 2018	
Curi	rency : Euro (€)				(provisional)		
	INCOME :						
1.	TOTAL INCOME	45,400	62,805	60,500	65,168	54,250	
1.1	Income from Members	0	0	0	0	-	
	Subscriptions Arrears Subscriptions	0	0	0	0	0	
		0			0	0	
1.2	Competition Revenues	35,800	44,153	42,900	53,718	44,500	
	Sanction Fee - WAG	0	6,237	0	0	5,000	
	Sanction Fee - World Champ Sanction Fee - Continental Champ	1,900 9,900	4,253 4,656	11,900	11,314	0 15,500	
	Sanction Fee - ASC Challenge	24,000	28,957	31,000	42,404	24,000	
	Host City Fee - World Series	0	0	0	0	0	
	Sale of Championship Medals	0	0	0	0	0	
	Other: Protest Fees, Online Contest	0	50	0	0	0	
1.3	Commercial Revenues	9,600	18,591	17,500	11,450	9,650	
	Merchandising (Textile, badges, pin's etc)	9,600	18,591	17,500	11,450	9,650	
	Sponsors	0	0	0	0	0	
	TV / Media Rights Licensing - Royalties (Incl Equipment)	0	0	0	0	0	
	Donations	0	0	0	0	0	
					_		
1.4	Financial Income	0	0	0	0	0	
15	Other Income	0	61	100	0	100	
1.5		0	01	100		100	L
	EXPENDITURE						Provision:
2	TOTAL EXPENDITURE	57386.66	57386	49,800	44,514	62,764	2770
2.1	Administration Expenses	17,854	11,600	19,600	13,085	25,980	_
	Salaries & Social Charges	0	0	0	0	0	Cowley: (Flight tracker
	Staff Expenses General Administration	0	0 600	0 600	0 179	0 980	Target, aero eq
	Management Fees	12,835	11,000	18,000	12,292	25,000	erc.)
	Depreciation	1,422	0	1,000	0	0	
	Special Projects	3,597	0	0	614	0	
22	Operating Expenses	37,173	45,786	26,100	28,804	32,284	
	General Conference + NAC Meeting	1,863	0	1,500	741	1,000	
	Executive Board + ASCP	1,254	0	800	700	500	
	ASC Plenaries, Meetings & WGs	9,573	14,711	12,000	11,332	4,950	
	Expert Groups Other FAI Bodies (SWG, FRTF,)	0	0	0	0	0	
	WAG - World Air Games	0	0	0	2,646	0	
	World Games & other Multi-Sports Events	0	0	0	0	0	
	FAI - World Championships	4,129	18,415	6,000	8,981	0	
	FAI - Continental Championships FAI - World Series	16,765 0	0	2,000	3,004	15,334 6,200	L
	FAI - ASC Challenges	0	0	800	850	800	
					0	0	
	Other Events	0	300	0	-		
	Other Events Development Programs	0 3,588	300 12,360	0 3,000	549	3,500	
2.3	Development Programs	3,588	12,360	3,000			
2.3		-		-	549 0 0		
2.3	Development Programs Marketing / Communication Merchandising Performance Awards & Diplomas	3,588 0 0 0	12,360 0 0 0	3,000 2,600 2,600 0	<b>0</b> 0	<b>4,500</b> 3,100 0	
2.3	Development Programs Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations	3,588 0 0 0 0	12,360 0 0 0 0	3,000 2,600 2,600 0 0	0 0 0 0	<b>4,500</b> 3,100 0 0	
2.3	Development Programs Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News	3,588 0 0 0 0 0 0	12,360 0 0 0 0 0 0	3,000 2,600 2,600 0 0 0	0 0 0 0 0	<b>4,500</b> 3,100 0 0 500	
2.3	Development Programs Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations	3,588 0 0 0 0	12,360 0 0 0 0	3,000 2,600 2,600 0 0	0 0 0 0	<b>4,500</b> 3,100 0 0	
2.3	Development Programs Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design	3,588 0 0 0 0 0 0 0	12,360 0 0 0 0 0 0 0	3,000 2,600 0 0 0 0 0 0	0 0 0 0 0 0	<b>4,500</b> 3,100 0 500 0 900	
	Development Programs Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations Representation	3,588 0 0 0 0 0 0 0 0	12,360 0 0 0 0 0 0 0 0 0	3,000 2,600 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	<b>4,500</b> 3,100 0 500 0 900 0	
	Development Programs Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations Representation TV Production Financial Costs Bank Charges	3,588 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12,360 0 0 0 0 0 0 0 0 0 0 0 0 0	3,000 2,600 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	4,500 3,100 0 500 0 900 0 0 0 0 0	
	Development Programs Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations Representation TV Production Financial Costs Bank Charges Investment Management Charges	3,588 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12,360 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,000 2,600 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,500 3,100 0 500 0 900 0 0 0 0	
	Development Programs Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations Representation TV Production Financial Costs Bank Charges	3,588 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12,360 0 0 0 0 0 0 0 0 0 0 0 0 0	3,000 2,600 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	4,500 3,100 0 500 0 900 0 0 0 0 0 0 0 0 0 0 0 0	
2.4	Development Programs Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations Representation TV Production Financial Costs Bank Charges Investment Management Charges Interest on Bank Loan (MSI Office) VAT non recoverable Others	3,588 0 0 0 0 0 0 0 0 0 0 0 0 0	12,360 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,000 2,600 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,500 3,100 0 500 0 900 0 0 0 0 0 0 0 0 0 0 0 0	
2.4	Development Programs           Marketing / Communication           Merchandising           Performance Awards & Diplomas           Subscriptions to Associations           Printing / Advertising / News           Graphic Design           Public Relations Representation           TV Production           Financial Costs           Bank Charges           Interest on Bank Loan (MSI Office)           VAT non recoverable           Others           Reserves	3,588 0 0 0 0 0 0 0 0 0 0 0 0 0	12,360 0 0 0 0 0 0 0 0 0 0 0 0 0	3,000 2,600 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,500 3,100 0 500 0 900 0 0 0 0 0 0 0 0 0 0 0 0	
2.4	Development Programs Marketing / Communication Merchandising Performance Awards & Diplomas Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations Representation TV Production Financial Costs Bank Charges Investment Management Charges Interest on Bank Loan (MSI Office) VAT non recoverable Others	3,588 0 0 0 0 0 0 0 0 0 0 0 0 0	12,360 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,000 2,600 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,500 3,100 0 500 0 900 0 0 0 0 0 0 0 0 0 0 0 0	
2.4	Development Programs           Marketing / Communication           Merchandising           Performance Awards & Diplomas           Subscriptions to Associations           Printing / Advertising / News           Graphic Design           Public Relations Representation           TV Production           Financial Costs           Bank Charges           Investment Management Charges           Interest on Bank Loan (MSI Office)           VAT non recoverable           Others           Reserves           Exceptional Charges	3,588 0 0 0 0 0 0 0 0 0 0 0 0 0	12,360 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,000 2,600 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,500 3,100 0 500 0 900 0 0 0 0 0 0 0 0 0 0 0 0	
2.4	Development Programs  Marketing / Communication  Merchandising  Performance Awards & Diplomas  Subscriptions to Associations Printing / Advertising / News Graphic Design Public Relations Representation TV Production  Financial Costs Bank Charges Investment Management Charges Interest on Bank Loan (MSI Office) VAT non recoverable  Others Reserves Exceptional Charges Loss on Debtors	3,588 0 0 0 0 0 0 0 0 0 0 0 0 0	12,360 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,000 2,600 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,500 3,100 0 500 0 900 0 0 0 0 0 0 0 0 0 0 0 0	
2.4	Development Programs           Marketing / Communication           Merchandising           Performance Awards & Diplomas           Subscriptions to Associations           Printing / Advertising / News           Graphic Design           Public Relations Representation           TV Production           Financial Costs           Bank Charges           Investment Management Charges           Interest on Bank Loan (MSI Office)           VAT non recoverable           Others           Reserves           Exceptional Charges	3,588 0 0 0 0 0 0 0 0 0 0 0 0 0	12,360 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,000 2,600 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,500 3,100 0 500 0 900 0 0 0 0 0 0 0 0 0 0 0 0	

Appendix 8A: 2017 Provisional Summary Account

			CIVL BUDGET - REVENUE ((Plenary	2010)				
	REVI	INUE		BUDGET 2016	ACTUAL 2016	BUDGET 2017	ACTUAL 2017	BUDGET 2018
	Budget Headings		Detailed Accounting Plan	2010		inancial Detail		2010
		According 110	Designation	45400	62805	60500	- Na an	54250
<u></u>		ACCOUNT N	Designation	40400	02000	00000	65168	04200
1	Income from Members			0	0	0	0	0
	Subscriptions		Subscriptions - VAT 0%					
			Subscriptions - VAT 8.0%					
		300200	Declassification - Subscriptons					
	Arrears Subscriptions							
1.2	Competition Revenues			35800	44153	42900	53718	44500
1.4	Sanction Fee - WAG	310000	WAG - Sanction fees (Asian 2018)	33000	44133	42300	337 10	5000
			WAG - Bid fee					0000
			WAG - Non Refundable Deposit					
			WAG - reimbursement of expenses		6237			
	Sanction Fee - World Champ		Sanction Fee - World Champ	1900	4253	11900	11314	
	Sanction Fee - Continental Champ		Sanction Fee - Continental Champ	9900	4656	11000	TIVIT	15500
	Sanction Fee - ASC Challenge		Sanction Fee - ASC Challenge	24000	28957	31000	42404	24000
	Host City Fee - World Series		Host Fee - World Series	2.000	20001			2.000
	Sale of Medals		Championship Medals					
			World Cup Medals					
			Other Medals					
	Other: Protest Fees, Online Contest		Protest Fee		50			
			Online Contest					
			Equipment Rental					
1.3	Commercial Revenues			9600	18591	17500	11450	9650
	Merchandising (Textile, badges, pin's etc)		Sales of Textile		347			
		350010	Sales of Pin's / Badges	100	864	500	56	
		350020	Sales of Flag					
			Sales of Videos					
			Sales of other items					
			Sales of ASC Proficiency Card / Certificates	9500	17380	17000	11395	9650
		350060	Sales of Airsport Medals					
	Sponsors (Incl VIK )	360000	Sponsoring Rights					
			Corporate Patron programme					
	TV / Media Rights		TV Rights					
	Licensing - Royalties (Incl Equipment)		Licensing / Certification Fees					
	Donations		Donations					
1.4	Financial Income		Revenue from Investments	0	0	0	0	0
			Revenue from Share					
			Revenue from Obligations - Int. Fund					
			Revenue from Obligations - FAI					
			Gain of Foreign Exchange					
		685000	Interest from Creditors					
1.5	Other Income			0	61	100	0	100
	MSI Rental incomes		Office rental					
	Records Claims		Homologation of Records					
	Extraordinary Income	395000	Extraordinary Income		61	100	0	100

Appendix 8B: 2017 Provisional Revenue

			CIVL BUDGET - EXPENDITURE (Plen	ary 2010)	1	1
				ACTUAL	BUDGET	BUDO
	I	EXPEN		2016	2016	201
	Budget Headings	Account N°	Detailed Accounting Plan Designation	57387	Fin 57386	ancial E
			N 1999 (N 1999)			
2.1	Administration Expenses			17854	11600	-
	Salaries & Social Charges		Gross Salaries			
	Staff Expenses		Social Charges Other Staff Expenses			
	Cian Expenses	500800	Training			
	General Administration		Office Rent Building Service Costs (Electricity, Maintenance, Cleaning			( <u> </u>
		601100	PPE Costs (Building Service - MSI)			
			Insurance (Fire, 3rd Party) Office supply			
			Telephone / Fax			
			Internet Access / Line Postage - Bulk Mailing		600	
			Postage			
			Copy Machine			
			IT Computing Cost (Maintenance + Hardware) VAT not Refundable			
	Management Fees	602000	Professional Services (Auditors, Legal)			
	Depreciation		External Consultant Depreciation on Admin Buiding	12835 1422	11000	
		603100	Depreciation Office Furniture & Equipement			
	Office Projects		Depreciation Computer Equipment Doping programme			
		604100	Europe Air Sports			
			IT Development - Generic (Sporting Licences) Technology Development	3597		
2.2	Operating Expenses			37173	45786	
	General Conference + NAC		GC - General Expenses GC - Expenses of FAI Officers	1863		
			GC - Expenses of FAI Officers GC - Expenses of FAI Staff	1863		
	Executive Board + ASCP		EB & ASCP - General Expenses	462 792		
			EB & ASCP - Expenses of FAI Officers EB & ASCP - Expenses of FAI Staff	792		
	ASC Plenaries, Meetings &		General Expenses ASC Plenaries, Meetings & WGs	0570	1860	
			Expenses of ASC Officers Expenses of FAI Officers (ASC President or EB Members)	9573	8111 4740	
		622300	Expenses of FAI Staff (ASCPres)			
	Expert Groups		General Expenses Expenses of Experts			
		623200	Expenses of FAI Officers (EB Members)			
	Other FAI Bodies		Expenses of FAI Staff General Expenses			
	Other FAI Bodies		Expenses of Experts			
			Expenses of FAI Officers (EB Members) Expenses of FAI Staff			
	WAG	630000	WAG - General Expenses			
			WAG - General Expenses - test events WAG - Provision on debtor			
			WAG - Expenses of FAI Officers			
			WAG - Expenses of FAI Staff			
	World Games & other Event		WG - Expenses for ASC Officials (Pre-Asian) General Expenses			
		631100	Expenses - test events			
			Expenses of FAI Officials Expenses of FAI Staff			
	World Championships	632000	WC - General Expenses	102		
			WC - Champ Medals WC - Expenses of FAI Officials - Jury / Steward	3189 838	4040 5375	
		632300	WC - Expenses of FAI Judges			
	Continental Championships		WC - Technical Support / Logistics (eg: Trackers IGC) CC - General Expenses	956	9000	
	Some on a mpionships	633100	CC - Champ Medals	3771		
			CC - Expenses of FAI Officials - Jury / Steward CC - Expenses of FAI Judges	7671		
		633400	CC - Technical Support / Logistics (eg: Trackers IGC)	4367		
	World Series		WS - General Administration (incl Medals) WS - Marketing / Communication (incl. TV)			
			WS - Marketing / Communication (Incl. TV) WS - TD / Judges Costs / Officials			
			WS - Transportation & Logistics			
	ASC Challenges		WS - Technical Support (IT, Services) ASC Ch - General Administration (incl Medals)			
		635100	ASC Ch - Marketing / Communication (incl. TV)			
			ASC Ch - TD / Judges Costs / Officials ASC Ch - Transportation & Logistics			
		635400	ASC Ch - Technical Support (IT, Services)			
	Other Events		RBAR - Servicing Costs RBAR - Servicing Costs		300	
	Development Programs	650000	Judges Training	1913	5100	
			IT Development - Specific (eg. Ranking Systems) Technology Development	1675	5000	
			Safety Development		2260	
2.3	Markating (Communicati			0	0	<b>I</b>
2.3	Marketing / Communication Merchandising	660000	Purchase of Textiles	0		1
			Purchase of Pin's / Badges			
			Purchase of Flags Purchase of Videos			
		660400	Purchase of other items (PC for Prez)			
			Purchase of ASC Proficiency Card / Certificates Purchase of Airsport Medals			
	Performance Awards & Dipl	661000	Purchase of GC Medals			
		661100	Purchase of S. Gökçen Medals			
	Subscriptions to Association		Purchase of Diplomas Expenses to Attend Association AGM			

Name of Commission : CIVL ACTU					
Curren	2017				
INCON					
1.	TOTAL INCOME	65,168			
1.1	Income from Members	0			
	Subscriptions	0			
	Arrears Subscriptions	0			
1.2	Competition Revenues	53,718			
	Sanction Fee - Asian	0			
	Sanction Fee - World Champ Sanction Fee - Continental Champ	11,314			
	Sanction Fee - ASC Challenge	42,404			
	Host City Fee - World Series	0			
	Sale of Championship Medals	0			
	Other: Protest Fees, Online Contest	0			
1.3	Commercial Revenues	11,450			
1.5	Merchandising (Textile, badges, pin's etc)	11,450			
	Sponsors	0			
	TV / Media Rights	0			
	Licensing - Royalties (Incl Equipment)	0			
	Donations	0			
1.4	Financial Income	0			
1.5	Other Income	0			
EXPE	NDITURES				
2	TOTAL EXPENDITURE	44514			
2.1	Administration Expenses	12,292			
	Salaries & Social Charges	0			
	Staff Expenses	0			
	General Administration	0			
	Management Fees	12,292			
	Depreciation	0			
	Special Projects	0			
2.2	Operating Expenses	29,596			
	General Conference + NAC Meeting	1,838			
	Executive Board + ASCP	700			
	ASC Plenaries, Meetings & WGs	10,413			
	Expert Groups	0			
	Other FAI Bodies (SWG, FRTF,)	0			
	Other FAI Bodies (SWG, FRTF,) WAG - World Air Games	0 800			
	Other FAI Bodies (SWG, FRTF,) WAG - World Air Games World Games & other Multi-Sports Events	0 800 0			
	Other FAI Bodies (SWG, FRTF,) WAG - World Air Games World Games & other Multi-Sports Events FAI - World Championships	0 800			
	Other FAI Bodies (SWG, FRTF,) WAG - World Air Games World Games & other Multi-Sports Events	0 800 0 10,828			
	Other FAI Bodies (SWG, FRTF,) WAG - World Air Games World Games & other Multi-Sports Events FAI - World Championships FAI - Continental Championships	0 800 0 10,828 4,403			
	<ul> <li>Other FAI Bodies (SWG, FRTF,)</li> <li>WAG - World Air Games</li> <li>World Games &amp; other Multi-Sports Events</li> <li>FAI - World Championships</li> <li>FAI - Continental Championships</li> <li>FAI - World Series</li> <li>FAI - ASC Challenges</li> <li>Other Events</li> </ul>	0 800 0 10,828 4,403 0 0 0 0			
	<ul> <li>Other FAI Bodies (SWG, FRTF,)</li> <li>WAG - World Air Games</li> <li>World Games &amp; other Multi-Sports Events</li> <li>FAI - World Championships</li> <li>FAI - Continental Championships</li> <li>FAI - World Series</li> <li>FAI - ASC Challenges</li> </ul>	0 800 0 10,828 4,403 0 0			
2.3	<ul> <li>Other FAI Bodies (SWG, FRTF,)</li> <li>WAG - World Air Games</li> <li>World Games &amp; other Multi-Sports Events</li> <li>FAI - World Championships</li> <li>FAI - Continental Championships</li> <li>FAI - World Series</li> <li>FAI - ASC Challenges</li> <li>Other Events</li> </ul>	0 800 0 10,828 4,403 0 0 0 0			
2.3	Other FAI Bodies (SWG, FRTF,)WAG - World Air GamesWorld Games & other Multi-Sports EventsFAI - World ChampionshipsFAI - Continental ChampionshipsFAI - World SeriesFAI - ASC ChallengesOther EventsDevelopment Programs	0 800 0 10,828 4,403 0 0 0 614			
2.3	Other FAI Bodies (SWG, FRTF,)WAG - World Air GamesWorld Games & other Multi-Sports EventsFAI - World ChampionshipsFAI - Continental ChampionshipsFAI - World SeriesFAI - ASC ChallengesOther EventsDevelopment ProgramsMarketing / Communication	0 800 10,828 4,403 0 0 0 614 614 <b>0</b> <b>0</b>			
2.3	Other FAI Bodies (SWG, FRTF,)WAG - World Air GamesWorld Games & other Multi-Sports EventsFAI - World ChampionshipsFAI - Continental ChampionshipsFAI - World SeriesFAI - ASC ChallengesOther EventsDevelopment ProgramsMarketing / CommunicationMerchandising	0 800 10,828 4,403 0 0 0 614 614 0 0			
2.3	Other FAI Bodies (SWG, FRTF,)WAG - World Air GamesWorld Games & other Multi-Sports EventsFAI - World ChampionshipsFAI - Continental ChampionshipsFAI - World SeriesFAI - ASC ChallengesOther EventsDevelopment ProgramsMarketing / CommunicationMerchandisingPerformance Awards & DiplomasSubscriptions to AssociationsPrinting / Advertising / News	0 800 10,828 4,403 0 614 614 0 614 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			
2.3	Other FAI Bodies (SWG, FRTF,)WAG - World Air GamesWorld Games & other Multi-Sports EventsFAI - World ChampionshipsFAI - Continental ChampionshipsFAI - World SeriesFAI - ASC ChallengesOther EventsDevelopment ProgramsMarketing / CommunicationMerchandisingPerformance Awards & DiplomasSubscriptions to Associations	0 800 10,828 4,403 0 0 0 0 614 614 0 0 0 0 0 0 0 0 0 0 0 0			