A Proposal for
The FAI World Paragliding Championships 2019

Airean Getxo
CLUB DE DEPORTES AÉREOS

Real Federación Aeronáutica Española
1. The Organizer

The organizing club Airean Getxo was the team responsible for the 2011 FAI World Championships and yearly national level events in Piedrahita each year since 2009 until present.

2. Name of Championship:

17th FAI World Paragliding Championships.

3. Proposed dates of Championship:

31st August-13th September

4. Location of the event:

Piedrahita lies at the foot of the northern slopes of the Gredos Mountains in the province of Avila in Central Spain. The chain of mountains run some 250km to the ENE and another 100km to the WSW. To the north lie the extensive flat northern tablelands. The organization headquarters will be in main square of Piedrahita in the properties of the Town Hall. The launch site is at some 900m above and overlooking the town.

5. Organisers, Directors and key officials:

**Organization/Event Director**
Jose Luis Diaz Iraeta. Organizer of the 2011 Worlds event and of 7 Spanish national events in Piedrahita. President of the club Airman Gexto. Jose Luis speaks Spanish, French and English.

**Meet Director**
Steve Ham: Meet Director for the two previous CAT 1 events in Piedrahita and meet director or technical director for many CAT 2 events throughout the world since the early 1993s. Also TD for the PWC during the 1990s. He has run a cross country paragliding business in Piedrahita since 1992 and as a good understanding of the local micro meteorology. Steve speaks English and Spanish.

**Chief Launch Marshal:**
Paco Renedo

**Chief Goal Marshal:**
Jose Alfonso Sanz Claramonte

**Meteorologist:**
Steve Ham. See above.

**Scorer:**
Paco Ibañez

**Retrieve/Check in:**
Mikel Lázaro

**HQ/Admin manager:**
Jose Luis Diaz Iraeta
6. Entry Fees:
The pilot entry fee will be 490€ and the Team Leader/Assistant fee 245€. Included in the entry fees are a printed map of the area, pilot T shirt, daily lunch pack, and access to all social events during the event.

7. Pilot Entry and Team size:
Pilot team size are those stipulated by the FAI rules governing team size and maximum size of participants ruling at the time of the event.

8. Test Event:
A week long test event will be during similar dates. A National Championship level event will be run one week before the Worlds test event. Thus, there will be 2 events run over similar dates in 2018. In 2017 the organizer has bid for The Spanish Championships in Piedrahita and once again, will be run during those dates.

10. Launch site:
The principal launch site for the event is Peña Negra at 1900m asl and 900m above the valley floor. The launch faces NW, though the shallow gradient allows the sunshine to create a reliable anabatic wind in most days during the summer period. Our experience is that on any day which we can fly a safe and decent competition task, the wind will come on to the main launch site at Peña Negra. This is due to blocking by the higher Gredos mountains to the south (2550m asl) and the thermal draw up the face of Peña Negra. This will be usually enough to counter the effects of any southerly wind of less than 10 to 15 km/hr on a decent thermal XC day. Many very long distance record flights have been flown from the South facing sites near Peña Negra. However, on many of those days we can also fly at Peña Negra. On the days we cannot fly at Peña Negra, the wind strength and thermal turbulence at the southerly sites would usually be wholly unsuitable for what would be considered a safe launch-able conditions for competition.

For these reasons we concentrate our efforts for competition launch at Peña Negra.

Improvements at Launch
In the preparation for the Worlds in 2011 Peña Negra underwent major rehabilitation, increasing the gradient of the launch slope, removing barb wire fences and the rear and installing 3200m of new Astro Turf. The latter was installed with the technical supervision and advice by the supplier and in 2016 still presents a similar aspect to when first installed.

There is a purpose build cafeteria/Bar with toilets and running water and shaded terrace. The bar has a wifi link and a weather station which can be accessed from a website (https://www.wunderground.com/personal-weather-station/dashboard?ID=ICASTILL171#history). (The latter is only installed between early May and the end of September). The pilot briefing at launch is given in the wind shade of the cafeteria with the hill behind forming a natural amphitheater.
11. Distance and access:

Access to the launch area is via a large gravel surfaced car park.

The launch site is on the mountain directly overlooking the town of Piedrahita itself and is a 14km from the town by road (approx. 25 minutes). The road is suitable for large buses.

The launch is on the edge of a large plateau with large areas of flat grazing land behind. Helicopter landing is possible directly behind the launch area.

12. Task Flying Area:

The turn-point maps from the earlier event are given below. The main tasking area runs to approx. 60km to the ENE of Peña Negra and some 100km to the North. Within this area the flying is principally over flatlands; often using convergence generated by local micro meteorology. Goal tasks of 170km to the NE are common, however, due to an airspace restriction of 3000m in the area 70km east of launch, tasks beyond this point are only called when the expected thermal heights for the day do not exceed 3000m. Widespread convergence lift is normal when flying this task direction and airspace infringement is inevitable when soaring forecasts give thermal climbs significantly above 3000m. In such cases then out and return flights or flights more to the north are made.

The area has excellent road infrastructure and there are few problems with accessing pilots by road or tracks. Likewise good phone signals are found throughout the region. Live tracking using GSM signal was used during the 2011 and subsequent events.

Although live-tracking will be the principal method of pilot retrieve and safety control, we also have a radio communication professional who will set up a mobile repeater antenna links for use on daily basis in the direction of the task.
13. Airspace:

The main flight area is within the restricted area of Salamanca airport. This is a very large area of restriction for military training. Although of importance during the 1970s, the area is no little used for this purpose and permission for gliding activities is given. East of Avila, approximately 70km from launch, is the Madrid TMA. We have a large area in which a NOTAM is given each year for glider activity. This area is shown on the map to be 9500ft.

14. Safety Issues:

Piedrahita is well known for its long lines of convergence across the plains. Stronger thermals are found in these areas and turbulence is subsequently higher. We have decided to propose dates in September when thermal conditions are not as strong as high summer. Strong winds are not common in the area, but of course on the higher mountains the anabatic winds on the crests can be strong and Venturi effects at the Villatoro Pass (some 18km ENE of launch) can be a problem on some days for pilots who try to cross low. It is normal when deciding on a goal beyond the Pass to ensure there are good soaring conditions and adequate thermalling heights before sending pilots into that area. This is usually done by ensuring the start gate is not opened too soon, or using turn points away from the area first in order to ensure pilots only arrive when conditions are suitable.

An electric pylon runs down the mountain just to the east of take off to Piedrahita, however, it is not high, nor has proved a problem during the 25 years of events in Piedrahita.

15. Maps of the area:

A low resolution copy of the maps used during the 90s and 2000s are shown above. Task setting in events often follow the expected evolution of convergence lines expected on any given day. With any north component to the wind then the task will not extend to the East of Avila. Common tasks are 100km O&R to Avila, 80 to 100km circuit flights within the Piedrahita Valley or the Avila Valley. With SW winds then goal flights to the NE are the norm normally to 170km.

16. Transport:

The organization will provide transport to launch and retrieve to all competitors and team leaders. We have had many years experience in the difficulties of retrieving in this area with tasks which often go beyond 150km. Coordination at base is always dealt with by a minimum of 2 coordinators liaising between recovery vehicles and information received about pilots positions.

17. Rescue/Medical Services.

An ambulance and doctor will present at take off and during the initial launch of the task an fully equipped medical helicopter will be stationed in the town of Piedrahita. After the task is successfully underway (after all pilots are launched, the start gate is open and pilots on route) the helicopter will generally return to its base at Salamanca (70kms). This helicopter does not have a winch. In the case that a pilot must be evacuated from the mountainside via winch, then another helicopter must be called. The response time for this is typically between 45 minutes and 1 hour and a half.

The mountain rescue police are used for evacuations on the mountain not requiring helicopter access. There is a police presence at take off during the initial stages of the task who assist in rescue coordination.

18. Liaison with Police Military and Public Services:

The local Civil Guard and their Mountain rescue team are present at take off and are at hand to help along the task route. The town hall of Piedrahita are involved in many of the social events and official ceremonies during competitions.

19. Insurance:

If pilots are unable to obtain suitable insurance for the event then they will be able to purchase it at the event via the club Airean Getxo

20. Communications:

i) Pilots should fly with Opened(extended) 2M FM radios for safety are retrieve reasons. Although technically illegal, we have always had full cooperation with the local police as regarding ignorance of this law in favor of the improved safety which comes
with the use of radio communication.

ii) A final decision on the type of live trackers to be used has yet to be made. We are currently using live trackers linked to the livetrack24 system.

iii) Mobile coverage in the area is very good with the most extensive network run by Movistar.

21. Weather:

Summertime conditions in Piedrahita are commonly anticyclonic. Frontal rain is very uncommon. After the passage of a cold front the cloud base typically drops and over the subsequent days the temperature and cloud base rises with the very best XC conditions on the day previous to the passage of the next front -after which the sequence is repeated. In early September Cu is quite common especially along convergence lines. Cloud base is typically 2600m to 3300m, though days of 3600m to 4000m are not uncommon. By late afternoon conditions are very buoyant. Restitution/Magic air effects are the norm on most afternoons in the Valley of Piedrahita and the Ambles (Avila) Valley.

There are several well know convergence areas which are used during competition tasking. With SW winds a line of convergence runs across the plains for up to 250km. For this reason many of the longer flights made in Europe were made in Piedrahita in the 1990s and 2000s. Another common scenario is with any light NW wind which gives us a widespread lifting area across the Avila Valley. A light NE wind provides us with useful convergence lines running across the plains to the N of launch.

22. Meteorology:

A variety of website have been used and the cafeteria at take off now has a weather station which reports the wind-speed and direction to a website. In 2016 a RASP site was set up for the area (http://raspuri.mooo.com/RASP/) which is now the primary source for understanding the weather outlook and for task setting.

23. Event Headquarters:

The event HQ is in the main square of Piedrahita in the ground floor rooms of the town hall. This is an open plan room, but is divided into areas with screening for the retrieve coordination team and the scorers. Wifi is available to pilots immediately outside the HQ in the terraces of the Bars surrounding the square.

Pilot and team leader briefings will take place at the auditorium some 60m form the main HQ. This new purpose build center has a full range of audio visual equipment and seating for approx. 300 persons.

24. Local Facilities:

Although the town is small, Piedrahita has 5 hotels a youth-hostel and many houses for rent. The area has long been a tourist area so offers plenty of accommodation, restaurants and shops. Most of these are a short walk from the competition HQ. An average price for a single hotel room would be around 35 euros and for a twin 45 Euros per night. House rental depends upon the number of inhabitants. The youth hostel is 15 euros per night including breakfast. An area for camping vans is normally provided free of charge next to the municipal sports building.
25. Media Coverage, publicity and sponsorship:

The 2011 event received local and national press and TV coverage running up to the event. We also had our own media team for both the test event and the World Championship. Similar efforts will be made for the 2019 event.

26. Competition Website:

A competition website was set up for the 2011 event. This will of course be done for the 2019 event.

27. Finance and sponsorship:

Much of the sponsorship achieved for 2011 was invested in the rehabilitation of the launch site. This of course is not needed for this event as the improvements are now made and regular maintenance has been carried out by the town hall in the intervening years. At present the only confirmed sponsors reflected in the budget in Annex B are the Town Hall of Piedrahita and the Spanish NAC. Commercial sponsorship has never been easy to find for our events, though we hope the success of this bid will lead to some level of sponsorship. For now, we are confident that we can run the event on the Assistance already promised and the pilot entry fees.

28. Visas:

The organization and NAC will facilitate any documentation required for pilots who require Visas to travel to Spain.

29. Early Arrivals:

Pilots who wish to arrive before the event are welcome. However, no extra transport will be provided unless booked prior to their arrival.

30. Customs & equipment importation:

We have made no contact as yet with the Spanish customs authority. The most common airline route to the area is Madrid Barajas.

31. With regards to 2011:

Our event of 2011 was stopped by the CIVL after task 2 because of the tragic fatal accidents of 2 competitors. In 2010 the CIVL introduced new and complex rules for the competition class of paragliders which we made every effort to comply with and which required detailed measurements of equipment never before requested in paragliding events.

The events of 2011 led to a dramatic revision of competition rules and glider classes. The shock and sad outcome of that event has been with us for all of these intervening years. We sincerely hope that now with the subsequent improvement in rules for competition safety we might run the successful event that we had hoped for in 2011.

Jose Luis Diaz Iraeta, Organizer and President of the Club Airean Getxo

24th November 2016
Madrid, 30th September 2016

Subject: NAC Authorization - 2019 FAI Paragliding World Championships bid

Dear Sirs,

The Spanish NAC, the Royal Spanish Aeronautical Federation, hereby authorizes and supports the initiative of our Paragliding Club "Alrean de Getxo" to present the bid to organize the FAI World Paragliding Championships in Piedrahita (Avila, Spain) in 2019. Club Alrean de Getxo and its team have extensive experience to organize such an important event and we approve and support their initiative.

Yours faithfully,

[Signature]

Pedro-Miguel Revetilat
1st Vice-president & Acting President
Royal Spanish Aeronautical Federation
D. FEDERICO MARTÍN BLANCO, ALCALDE-PRESIDENTE DEL AYUNTAMIENTO DE PIEDRAHÍTA Y EN NOMBRE Y REPRESENTACIÓN DE ÉSTE,

Deseo manifestar mi apoyo incondicional a la candidatura de Piedrahíta como sede de los próximos campeonatos del Mundo de Parapente, 2019.

Es intención de este Consistorio, colaborar en las tareas de presentación, representación, organización, y difusión del evento al más alto nivel, y de la mano del Club deportivo Aireán Getxo, mostramos nuestra capacidad y experiencia para albergar la más alta competición de vuelo libre, en nuestro municipio.

Recibiríamos muy gustosos la decisión del Plenario de ser los anfitriones del Campeonato 2019, y asumimos el compromiso que la presentación de esta candidatura supone.

Muchas gracias de antemano, y reciban un cordial saludo.

Piedrahíta, 24 de octubre de 2016

Fdo. Federico Martín Blanco, Alcalde-Presidente
Sr. D. Federico Martín Blanco
Alcalde-Presidente
Ayuntamiento de Piedrahíta
Pza España, 1
05500 Piedrahíta (Ávila)

Valladolid, 5 de octubre de 2016

Siendo conocedora de que la Entidad que preside, en colaboración con el Club de vuelo Airean Getxo, tiene intención de presentar candidatura como sede de los próximos campeonatos del Mundo de Parapente, que se dispondrán en 2019, le traslado nuestro reconocimiento al esfuerzo y entusiasmo de Piedrahíta para comprometerse ante reto de esta índole.

Por todo ello, tenemos la seguridad de que se producirá un importante éxito de organización, así como de participación popular.

Con los mejores deseos de poder contribuir a lograr la organización de una competición de la trascendencia como la que se pretende llevar a cabo, para lo cual el Ayuntamiento de Piedrahíta ha demostrado una satisfactoria solvencia en tantas otras ocasiones en las que ha recaído una tarea tan importante, reciba un cordial saludo.
Support letter of Subdelegation of provincial government. See translation 3 below

Sr. D. Federico Martín Blanco
Alcalde Presidente del Ayuntamiento
Plaza de España, 1
05500-PIEDRAHITA (ÁVILA)

Querido alcalde:

Desde la Subdelegación del Gobierno de Ávila deseamos manifestar nuestro apoyo a la iniciativa del ayuntamiento de Piedrahita de postularse como sede de los próximos Campeonatos Mundiales de Parapente. Sabemos la larga tradición y experiencia de tu municipio en eventos de esta categoría, y la ilusión con que todos sus vecinos se implican en su preparación y desarrollo. Una iniciativa de tan hondo calado como esta, supone un gran esfuerzo por parte de todos, pero la repercusión para Piedrahita, para la comarca, y podría asegurar que para toda la provincia bien merecen asumir este desafío.

Desde el Gobierno de España al que represento en esta provincia, os animo a presentar la mejor candidatura, a poner en valor la gran potencialidad de Piedrahita como sede de este evento, con el atractivo añadido de la variedad y riqueza de nuestro territorio en materia de ocio, tiempo libre y turismo.

Os deseamos mucho éxito en esta iniciativa, fundamental como ejemplo de promoción y valorización de los recursos propios, y reitero nuestro total e incondicional apoyo.

Recibe un cordial saludo

[Signature]

Maria Angeles Ortega Rodriguez
DOCUMENTO DE ADHESIÓN

Conocida la intención del Ayuntamiento de Piedrahíta de presentar candidatura como sede de los próximos campeonatos del Mundo de Parapente, que se disputarán en 2019.

Considerando que dicho municipio cuenta con experiencia, infraestructuras y condiciones para acometer dicho proyecto.

MANIFIESTO

La adhesión y apoyo a la candidatura del Ayuntamiento de Piedrahíta para ser sede de los campeonatos del Mundo de Parapente en 2019.

Ávila, 30 de septiembre de 2016

EL DELEGADO TERRITORIAL DE LA JUNTA DE CASTILLA Y LEÓN EN ÁVILA

Fdo.: José Francisco Hernández Herrero.
1st FAI World Paragliding XC Championships, Serial Class 2012

Following the most unfortunate events at the 12th FAI Paragliding World Championship in Piedrahita, Spain, 2011, and the subsequent suspension of the certification of Competition Class Paragliders, the CIVL Bureau welcomes the proposed bid from the Organisation at Piedrahita to hold the 1st FAI World Paragliding XC Championships – Serial Class next year.

We would like to assure the organising team, the town council, district council and the Spanish sporting federation, that we will give this bid our urgent attention and that we will be favourably disposed towards it. Please be aware that while the CIVL Bureau has the powers to accept a bid for a Category 1 Championship, any such decision must also be ratified by the CIVL Plenary in February 2012.

We believe that the paragliding world will now welcome a move to Serial Class gliders for FAI competitions, and such an event will attract a great deal of positive attention.

We are fully aware that this year, the organising team has made every effort to comply with the FAI Sporting Code covering all aspects of competition rules and safety considerations set out for Category 1 competitions, including the new and complex rules introduced this year for competition class paragliders. We greatly appreciate the work that has been done.

Please accept my most sincere sympathies for the difficult time, that through no fault of your organising team, you have had during this championship, and the sad outcome.

We look forward to receiving the bid documents in due course.

08 July 2011

[Signature]

John Aldridge
CIVL President

[Signature]

LOUISE JOSELYN
CIVL SECRETARY
Translations

1. From Federico Martin Blanco, Mayor and President of the Town hall and in representation of them.
   I would like to show my unconditional support of the candidature of Piedrahita as the host of the World Paragliding championships of 2019. It is the intention of this town hall to collaborate in the work of event, and hand in hand with the sports club Airean Getxo, we will demonstrate our capacity and experience to host the highest level of free flying event in our municipality.
   We would be delighted if the Plenary were to decide in favour of our candidature for 2019 and would assume the responsibilities the event demands.
   Thank you and receive our cordial greetings
   Piedrahita 24th October 2016
   signed Federico Martin Blanco

2. From Maria Josefa Garcia Cirac. Castilla and Leon department of Culture and Tourism.
   Dear Mayor,
   Knowing that your administration, in collaboration with the club Airean Getxo, has the intention of bidding for the World Paragliding Championships in 2019, we send you our acknowledgment of the enthusiasm and efforts of Piedrahita in taking on this challenge.
   For all that, we are sure that you will have a successful organization and a good attendance.
   With the best wishes to be able to achieve the organization of such an important competition, for which task the Piedrahita town hall has shown ability on many other occasions, receive our best regards.
   Valladolid, 5th October 2016

   From the Government Subdelegation of Avila we wish to demonstrate our support to the initiative of the Piedrahita town hall in their support of the hosting of the next World Paragliding Championships.
   We recognise the long experience and tradition of events of this character in your municipality and the happy anticipation of the townsfolk of the preparation and development of the event.
   Such an important initiative will demand a great effort from all, but the positive repercussions for Piedrahita and the locality make very worthwhile this challenge.
   From the Spanish Government which I represent in this province, we urge you to put forward the best candidature and demonstrate the great potential of Piedrahita for hosting this event, with the added attraction of the great variety and richness of our territory in leisure activities and tourism.
   We wish you much luck in this initiative, excellent as an example of promotion of the value of our resources, and once again give our unconditional support.
   Yours…
   Maria Angeles Ortega Rodriguez.

4. Additional Documentation from the Regional Government (Junta de Castilla y Leon)
   Aware of the intention of the Town Hall of Piedrahita in presenting a bid for the World Paragliding Championships of 2019
   Considering that this municipality has the experience, infrastructure and conditions for commit to this project.
   We manifest:
   Our support of the candidature of the Town of Piedrahita of for the base of the World Paragliding Championships of 2019
   Avila 30th of September 2016
   The Territorial delegate of the Junta de Castilla y Leon in Avila. Signed Jose Francisco Hernandez Herrero.
### EXPENDITURE

<table>
<thead>
<tr>
<th>Category</th>
<th>Projection 2019</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PREPARATION (over 2 years)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Administration, post &amp; bank charges, stationery</td>
<td>6 000 €</td>
<td>Includes bank transfer fees, accountant charges, etc</td>
</tr>
<tr>
<td>Travel expenses. Attendance Plenary meeting 2011</td>
<td>2 500 €</td>
<td>Meetings with co-financers, suppliers, airspace or other authorities etc</td>
</tr>
<tr>
<td>Setting up &amp; maintaining website</td>
<td>3 000 €</td>
<td>Including logo design, hosting etc</td>
</tr>
<tr>
<td><strong>COMPETITION</strong></td>
<td>67 850 €</td>
<td></td>
</tr>
<tr>
<td>FAI Sanction Fee</td>
<td>5 120 €</td>
<td>No of pilots x 3.2€ x no of comp. days: Maximum limit of 5120€</td>
</tr>
<tr>
<td>FAI Officials (5): Travel, accommodation, meals, daily allowance, car rental</td>
<td>9 500 €</td>
<td>Allow for 2-3 days more than no of comp. days: 500€ each travel; 80/day each food &amp; lodging; 14/day x 5 jury</td>
</tr>
<tr>
<td>Rental of suitable HQ building/rooms/marquee for briefings (180 people+), meeting rooms, scoring room etc.</td>
<td>9 000 €</td>
<td>Cost covered by Town hall of Piedrahita.</td>
</tr>
<tr>
<td>SMS phone mobiles</td>
<td>1 000 €</td>
<td>Not taking into account LIVE TRACKING. Will use live tracking only if sponsored by phone company for cards</td>
</tr>
<tr>
<td>Road, airspace, turnpoint maps for pilots, team leaders &amp; HQ</td>
<td>800 €</td>
<td>Design/artwork &amp; print costs, consider several large examples for HQ and Launch</td>
</tr>
<tr>
<td>T-shirts</td>
<td>2 000 €</td>
<td>Count in pilots, team leaders, drivers, staff, volunteers, press, VIPs, sponsors</td>
</tr>
<tr>
<td>Trophies, day prizes, gifts for pilots</td>
<td>1 300 €</td>
<td>FAI medals &amp; diplomas provided by FAI free of charge. Consider trophies, champagne, local souvenir/produce. Local region may provide some goodies, such as pens. Manufacturers may sponsor prizes</td>
</tr>
<tr>
<td>Transport</td>
<td>9 000 €</td>
<td>9 x 9 seat buses</td>
</tr>
<tr>
<td>Transport.</td>
<td>11 000 €</td>
<td>2 x 55 seat buses</td>
</tr>
<tr>
<td>Drivers for 9 x 9 seat buses. 9 x 14 days x 70 €/day</td>
<td>8 810 €</td>
<td></td>
</tr>
<tr>
<td>Medical services (paramedic, accommodation and part ambulance)</td>
<td>5 040 €</td>
<td></td>
</tr>
<tr>
<td>2 mid-competition parties</td>
<td>2 200 €</td>
<td></td>
</tr>
<tr>
<td>Option: fuel for 9 x 9 seat buses</td>
<td>6 500 €</td>
<td></td>
</tr>
<tr>
<td>Yearly rental of landing and take off</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Option: Take off improvements</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Option: packed lunches or snack/water for pilots/TLs</td>
<td>5 000 €</td>
<td>Allow 3€/flying day/person</td>
</tr>
<tr>
<td>Contingency, insurance.</td>
<td>580 €</td>
<td>Insurance</td>
</tr>
<tr>
<td><strong>PERSONNEL</strong></td>
<td>20 100 €</td>
<td></td>
</tr>
<tr>
<td>Fees for Meet Director, Safety Director, Event organiser, Launch Marshal, Scorer etc.</td>
<td>14 600 €</td>
<td>Increasingly common that key personnel are remunerated for these positions of high responsibility, skill and experience. May also need to cover travel and accommodation/food expenses</td>
</tr>
<tr>
<td>Food/expenses for organisers, staff, volunteers, helpers 15 days</td>
<td>5 500 €</td>
<td>Even if all staff are volunteers, it is usual to provide some food, camping fees, T-shirt, reimburse fuel for own transport etc</td>
</tr>
<tr>
<td><strong>CEREMONIES &amp; SOCIAL EVENTS</strong></td>
<td>- €</td>
<td></td>
</tr>
<tr>
<td>Opening &amp; Closing Ceremonies</td>
<td></td>
<td>These costs are covered by the Town Hall of Piedrahita</td>
</tr>
<tr>
<td>Other social events (bbq, live music evening etc)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>MEDIA &amp; PROMOTION</strong></td>
<td>- €</td>
<td></td>
</tr>
<tr>
<td>PR or Press person/services prior to &amp; during event</td>
<td></td>
<td>Local tourist office or local authority people may help. Should have someone handling press during the event.</td>
</tr>
<tr>
<td>Official blogger, photographer, video cameraman, film maker</td>
<td></td>
<td>Writing task reports, press releases, providing photos or video footage to news agencies, web tv etc.</td>
</tr>
<tr>
<td>Option: Film of the event for promotion of sport, region etc</td>
<td>Making a film for promotional purposes could cost at least 15,000€. See also FAI rules on media rights.</td>
<td></td>
</tr>
<tr>
<td>Promotional items: stickers, pens, mugs, postcards etc</td>
<td>According to budget.</td>
<td></td>
</tr>
<tr>
<td>Press hospitality, local media coverage, souvenir programme, newsletters, advertising etc</td>
<td>According to need. Grants from local authorities often dependent on seeing a 'return', promoting the sport, tourism etc.</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL EXPENDITURE</strong></td>
<td><strong>93,950 €</strong></td>
<td></td>
</tr>
</tbody>
</table>

| PROJECTED INCOME | |
| Pilot fees | 73,500 €  |
| Team leader fees | 2,450 €  |
| Grant from local/host town |  |
| Grant from local Piedrahita town | 15,000 €  |
| Grant from county or region |  |
| Grant from government sport department or similar |  |
| Grant from national Federation or NAC |  |
| Sales of promotional items, productising | See FAI rules on promotion & media rights  |
| Sponsorship | See FAI rules on sponsorship  |
| **TOTAL INCOME** | **90,950 €** |

**Notes:**