104th Annual General Conference

Minutes of Working Sessions

Held in Dublin, Ireland
8th and 9th October 2010
FEDERATION AERONAUTIQUE INTERNATIONALE

Founded in 1905 - Honorary Patron: Dr. Bertrand Piccard
Headquarters : Avenue Mon Repos 24, 1005 Lausanne, SWITZERLAND
Telephone + 41 (0)21 345 1070  Telex + 41 (0)21 345 1077  E-mail : info@fai.org  - Web : www.fai.org

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T. Pítkänen (Finland)  Ing. J. Peña Buenrostro (Mexico)
B. Delor (France)  R. Meredith-Hardy (Microlight)
P. Cabañero Marimón (General Aviation)  R. Minic (Montenegro)
A. Alves Gomes (Mozambique)

E.T.H. Wijnands (Netherlands)  A. Solbakken (Norway)
A. Solbakken (Norway)  W. Skalik (Poland)
P. de Moura Marques (Portugal)  D. Hamilton (Rotorcraft)
V. Ivanov (Russia)  Ing. S. Pelagia (Serbia)
Ing. A. Liska (Slovakia)  J. Olias Sanchez (Spain)
B. Lindgren (Sweden)  Y. Burkhardt (Switzerland)
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J. Gaffney (USA)

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J-C. Weber (LUX) / CIA - Ballooning
M. Heuer (USA) / CIVA - Aerobatics
J. Aldridge (GBR) / CIVL - Hang Gliding & Paragliding

P. Cabanero Marimón (SPA) / GAC - General Aviation
Dr. S. Sanz Fernandez de Cordoba (SPA) / ICARE – Astro. Records
R. Henderson (NZL) / IGC - Gliding
D. Hamilton (GBR) / CIG - Rotorcraft
R. Skinner (RSA) / CIAM - Aeromodelling
R. Meredith-Hardy (GBR) / CIMA - Microlight
G. Windsor (AUS) / IPC - Parachuting

Presidents of FAI Technical Commissions

M. Kasteleijn (NED) / CIEA - Aerospace Education
P.L. Duranti (ITA) / CIACA - Amateur Built Aircraft
Dr. J. Knüppel (GER) / CIMP - Medico-Physiological
tbd / EnVC - Environment
L. Holmström (SWE) / CANS – Airspace and Navigations Systems

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Sports & Development Director: Jean-Marc Badan - Office & Accounting Manager : Cosette Mast
Competitions Manager: Christine Rousson – Sports Manager: Rodric Neri
Record Officer: Marcel Meyer - Communication Manager: Faustine Carrera - Members & Services Manager: Ségolène Rouillon
IN THE CHAIR ........................................................................ Mr. Pierre PORTMANN, FAI President

ACTIVE MEMBERS OF FAI :

FAI ACTIVE MEMBERS REPRESENTED WITH VOTING RIGHTS

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NEW ZEALAND .............................................................. Mr. John Wedderburn McLEAN
NORWAY ................................................................. Mr. Otto LAGARHUS
POLAND ................................................................. Mr. Wlodzimierz SKALIK
PORTUGAL ............................................................... Mr. Paulo António de MOURA MARQUES
ROMANIA ................................................................. Mr. Constantin VOICU
RUSSIA ................................................................. Mr. Vladimir IVANOV
SAUDI ARABIA .......................................................... Mr. Abdullah M. Al - JAWINI
SERBIA ................................................................. Mr. Zeljko OVUKA
SLOVAKIA .............................................................. Mr. Jan MIKUS
SOUTH AFRICA ........................................................ Mr. John Louis GAILLARD
SPAIN ................................................................. Mr. José Luis OLIAS SANCHEZ
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SWITZERLAND .......................................................... Mr. Beat NEUENSCHWANDER
THAILAND ............................................................... Gp Capt Veerayuth DIDYASARIN
TURKEY ............................................................... Mr. Osman YILDIRIM
UNITED KINGDOM ....................................................... Mr. David ROBERTS
UNITED STATES OF AMERICA ........................................ Mr. Jonathan GAFFNEY

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EGYPT (ESPAF) .......................................................... Mr. Ismail Fouad DARWISH
ROMANIA (FRM) ........................................................ Mr. Radu Mircea BERCEANU

INTERNATIONAL AFFILIATE MEMBERS OF FAI
O.S.T.I.V. .............................................................. Prof. Louis M. BOERMANS

PROXIES
Estonia to Finland
Guatemala to Chile
Mozambique to Portugal
FAI EXECUTIVE BOARD
FAI President ........................................... Mr. Pierre PORTMANN

FAI Executive Director .............................. Mr. Willi ARPAGAUS
FAI Executive Director .............................. Mr. Robert CLIPSHAM
FAI Executive Director .............................. Mr. Bengt-Erik FONSELL
FAI Executive Director .............................. Mr. Robert HENDERSON
FAI Executive Director .............................. Mr. LEE Jonghoon
FAI Executive Director .............................. Mr. Alvaro DE ORLEANS BORBON

FAI Secretary General .............................. Mr. Stéphane DESPREZ

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Mr. Henk MEERTENS ................................ President, FAI Air Sport General Commission
Mr. Jean-Claude WEBER .............................. President, FAI Ballooning Commission
Mr. Pedro CABANERO MARIMON .............. President, FAI General Aviation Commission
Mr. Eric MOZER ........................................ Representing President, FAI Gliding Commission
Mr. Bob SKINNER ...................................... President, FAI Aeromodelling Commission
Mr. Graeme WINDSOR .............................. President, FAI Parachuting Commission
Mr. Mike HEUER ....................................... President, FAI Aerobatics Commission
Mr. John ALDRIDGE ................................. President, FAI Hang Gliding & Paragliding Commission
Mr. David HAMILTON ............................... President, FAI Rotorcraft Commission
Mr. Richard MEREDITH-HARDY ............... President, FAI Microlight Commission

FAI TECHNICAL COMMISSIONS
Mr. Michiel KASTELEIJN .............................. President, FAI Aviation & Space Education Commission
Mr. Pierluigi DURANTI .............................. President, FAI Amateur-built & Experimental Aircraft Commission
Dr. Jürgen KNÜPPEL .................................. President, FAI Medico-Physiological Commission
Mr. Bernald SMITH ................................. Representing President, FAI Environmental Commission
Mr. Lars HOLMSTRÖM .............................. President, FAI Airspace and Navigation Systems Commission

FAI PRESIDENTS OF HONOUR
Mr. Peter LLOYD (AUS)
Dr. Hanspeter HIRZEL (SUI)

FAI COMPANIONS OF HONOUR
Mr. Peter LLOYD (AUS) .............................. Mr. Wim KROES (NED)
Mrs. Odette BALESI-ROUSSEAU (FRA) ....... Mr. Tor JOHANNESEN (NOR)
Mr. Hideo HIRASAWA (JAP) ......................... Mr. Denis Terry ROWAN (IRL)
Mrs. Kyung O. KIM (KOR) ......................... Mr. Bernald SMITH (USA)
Mr. Raymond J. JOHNSON (USA)
SECRETARIAT OF THE 104th FAI ANNUAL GENERAL CONFERENCE
Mr. Jean-Marc BADAN.......................... FAI Sports and Development Director
Ms Christine ROUSSON ......................... FAI Competitions Manager
Mrs. Ségolène ROUILLON..................... FAI Members and Services Manager

APOlogies for absence were received from:
- Dr. Cenek KEPAK ............................... President of Honour
- Mr. Atul DEV ................................. Companion of Honour
- Bulgaria
- Estonia
- Guatemala
- Latvia
- Mali
- Mozambique

SCrutineers
Conference unanimously agreed to the appointment as scrutineers of:
Dr. Hans-Peter HIRZEL, Mr. Jean-Pierre DELMAS, Mr. Jean-Marc BADAN, and Mr. Pierluigi DURANTI.

1. FAI President's introductory remarks

FAI President, Mr. Pierre PORTMANN, introduced Mr. Stéphane DESPREZ, the new Secretary General since February 2010.

2. In Memoriam

Conference stood in silent memory of all friends of FAI who had died since the 103rd General Conference in 2009, and especially of:

Mr. Max BACHMAN (Switzerland) - Former Alternate Delegate of the Gliding Commission and member in the executive committee and honourary member of the Swiss Gliding during many years.

Mr. David BARISH (USA) - Aeronautical engineer and co-inventor of the paraglider

Mr. Robert CARD (United Kingdom) - Former Parachuting alternate delegate

Mr. Robert CARLSON (Canada) - Former Vice-President of the FAI and the FAI Air Sport General Commission. Delegate of the Environmental Commission

Mr. Audoin DOLLFUS (France) - Astronaut and aeronaut. He discovered Janus, the tenth Saturn satellite and accomplished many flights and carried out many astronomical observations in balloons. Award recipient of the Paul Tissandier Diploma and former holder of world records

Mr. Alfred ECKERT (Germany) - Gas balloon pilot. Founder of the Balloon Museum “Gersthofen” and CIA Hall of Fame inductee. Publisher of the Magazine “Der Freiballon”

Mr. Tadeusz GORA (Poland) - Award recipient of the Lilienthal Medal

Mr. Michael GOTH (Germany) - FAI Vice-President / President of the FAI Environmental Commission / German delegate for the Environmental Commission / Env. Com. Representative at CANS Commission

Mr. Nicholas KALTCHEV (Bulgaria) - FAI Vice-President / President of the National Aero Club of Bulgaria and Delegate of Parachuting Commission / Award recipient of the Paul Tissandier Diploma

Dr. Colum KILLEEN (Ireland) - Former CIAM President Commission

Mr. Howard KUHN (USA) - Former CIAM Space Models SC Chairman and first spacemodeller decorated with the Aeromodelling Gold Medal

Mr. Alejandro MACLEAN (Spain) - Award recipient of the Paul Tissandier Diploma

Mr. Terje MARTINSEN (Norway) - CIAM alternate delegate and President of the Modelling section in Norway

Mrs Fiona McEACHERN (Australia) - Chair of the IPC Formation Skydiving Committee and delegate of the Parachuting Commission

Mr. Josef PAVLATA (Czech Republic) - Double absolute World Champion in parachuting accuracy and style disciplines from 1986 and 1992

Mr. Matti PEURA (Finland) - Member of the CIVA Glider Aerobatics Sub-Committee

Mr. Willi SCHWARZENBACH (Switzerland) - Award recipient of the Paul Tissandier Diploma

Mr. Walter WOLFRUM (Germany) - Former Delegate of the Federal Republic of Germany to the FAI Aerobatics Commission from 1977 to 1984. He was also a former German National Aerobatic Champion

Mr. Guenter ZIMMER (Germany) - Award recipient of the Rotorcraft Gold medal

Mr. Vladimir ZIVANOVIC (Serbia) - Former Aeromodelling judge in F2B

As a conclusion, the FAI President proposed a special tribute to Mr. Renaud ECALLE whose funeral was taking place that same morning in Salon de Provence (FRA), the home of the French Air Force Aerobatics’ team. The FAI president pointed out that safety should always be on top of our priorities. The President asked the audience to stand up for a minute of silence.

3. Roll-Call of Delegations

3.1. The roll-call was taken and revealed:

43 Heads of Delegations of FAI Active Members in good standing with voting rights.

10 Representatives of FAI Air Sport Commissions with voting rights.
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1 International Affiliate Members with voting rights.
2 Associate Members (non-voting)

3.2 The names of Heads of Delegations, Air Sport Commission representatives, observers and those apologising for absence were as recorded above.

3.3 There was no modification to the Agenda

3.4 The names of scrutineers were as recorded above.

3.5 Voting panels with a total of 345 votes were distributed to delegations. The number of votes required to obtain majorities were declared as follows:

Absolute majority: 173
Two-thirds majority: 230

3.6 Voting procedure:

In order to clarify potential uncertainties, Mr. Stéphane DESPREZ gave some explanations on voting procedures, including who had voting rights and for which type of votes (and more particularly with regards to the voting rights of Air Sports Commissions).

Mr. Henk MEERTENS (CASI President) asked for further explanation regarding the counting of abstention as a No vote, which he did not considered normal. Mr. MEERTENS further explained that an abstention should reduce the number of votes cast. Mr. Stéphane DESPREZ and Pierre PORTMANN explained, that the issue pertained to the number of votes present (roll call) and that in such a vote the majority was based on the number of votes in favour and that even though abstentions were recorded, they had the effect of a No vote.

Since there seemed to be a misunderstanding, Mr. Alvaro DE ORLEANS BORBON asked Mr. MEERTENS for clarification. Mr. MEERTENS explained that the notion of abstention is not equal to a No vote and never had been. It meant that a person did not wish to enter his/her vote, and it should reduce the quorum. Mr. Alvaro DE ORLEANS BORBON reiterated the Executive Board’s explanation with regards to votes based on the number of Members present, and proposed to Mr. MEERTENS to clarify this with the EB during the break.

Note: the issue was discussed during the break and clarified. There are 2 types of votes in FAI Constitution. Votes based on Members present (most common) and votes based on votes cast. The Executive Board intention was to present the most common form of votes based on “Members present” for which abstentions are recorded and act as a no, and Mr. MEERTENS was talking about votes based on “votes cast”, which indeed do not count abstention (as it is not counted as a vote cast). This being clarified Mr. MERTEENS agreed to proceed accordingly.

4. Minutes of 103rd FAI General Conference, 2009

Mr. Art GREENFIELD (USA) noted that, in 2009, General George PUTNAM’s name was read in the In Memoriam but not published in the minutes. He asked that the name General PUTNAM’s name be duly added to minutes. General PUTNAM was the head of delegation for many years and much involved in FAI. The FAI President confirmed it would be done.
Conference unanimously approved the Minutes of the 103rd FAI General Conference Working Sessions held on 9th and 10th October 2009 at the Convensia Congress Centre, Incheon, Korea.

5. Report of the FAI President

Mr. Pierre PORTMANN, FAI President, presented his report (ANNEX 1) which was adopted by the Conference.

6. FAI Finances

6.1 2009 Balance Sheet and Report by Auditors

The FAI Executive Director (Finance), Mr. Robert CLIPSHAM, reported in detail (ANNEX 2) on the 2009 Balance Sheet, Income and Expenditure Account, Commissions’ finances, and the report on the FAI accounts by the Auditors, PricewaterhouseCoopers (ANNEX 3).

There being no questions, the FAI President asked for approval of the 2009 accounts.

General Conference unanimously approved the Financial Statements and Auditor’s Report for the year 2009, as presented, in accordance with Statute 3.4.1.3.

The FAI President thanked Mr. CLIPSHAM for his good job as Finance Director.

6.2 2010 Situation

The FAI Executive Director Finance described the healthy financial situation for the current year, with 90% of subscription income being received as of the end of August (and 97% as of the day of the plenary session), and even though there was some risk in the payment of sponsorship contracts, the income projection was on budget. Expenditures were comparable to budget except for salaries which were underspent due to position vacancies throughout a part of the year.

With regards to Special Reserves (including Commission Reserves), there were incomes and expenditures to be completed in the remaining months of 2009 and therefore the accounts at August 31 were not indicative of the expected results at December 31 2010.

According to the financial policy defined in 2009 (to reduce risks), and in order to reduce FAI exposure to foreign exchange fluctuation, the portion of assets held in Euros was substantially reduced in this year (following the decrease in the position in USD on previous years).

A financial surplus similar to budget was anticipated at the 2010 year-end.

The Executive Director (Finance) also reported on the review by the FAI Executive Board, in conjunction with the auditors, of the financial management of the FAI operations. Based on this analysis, changes were decided in the way the FAI would report to the General Conference to add transparency in FAI Financial Reporting, and which would be in accordance with the requirement of the FAI Statutes. These principles had been shared with ASC Presidents during the meeting earlier this week, and mainly consisted of consolidating all sources of revenues (including Competition revenues) into the FAI Financial Budgeting and Reporting process, and of implementing a budget control process (including expense commitment approval).
For the implementation of these changes, the Executive Board had decided to establish a EB temporary working group which would study with all constituents (NACs, ASCs, EB), the impact of these decisions on the day to day operations and actual procedures, and would report back to the General Conference in 2011.

6.3 2011 Scale of Subscriptions and Budget for 2011

The FAI Executive Director Finance briefly mentioned the 2011 scale of subscriptions (ANNEX 4) noting that the Scale of Subscriptions remained the same as in 2010 (adjusted for leaving and arriving members) and adding that the total subscription revenue for 2011 is projected to be CHF 1’005’000. It was subject to changes resulting from decisions taken on membership of FAI later in the Conference.

The FAI Executive Director presented the draft budget for 2011 (expenses and income) (ANNEX 5).

Mr. Günter BERTRAM (GER) made 3 observations:

- First he noticed that the cost for the 2009 General Conference in Korea was 10’000 CHF, whereas the budget for 2010 General Conference in Dublin, and 2011 General Conference in Serbia was 20’000 CHF, and thought that it should not be more expensive to host a General Conference in Europe than in Korea.

- Second, with regards to the costs of the FAI Headquarters’ office, he noticed that when adding all the different budget lines (i.e. Office Charges, Interest & Depreciation), the total cost was 92’000 CHF instead of 80’000 in 2010.

The FAI Finance Director responded that as explained earlier, if one makes a comparison, one has also to take into account the fact that, as the FAI will have extra space available it has signed a lease agreement for 1/3rd of the office space bought and that there will be 27’000 CHF of rental income in 2010 (and 39’000 annually starting in 2011) as well, which confirms that the total cost will be less than the actual cost 2010.

- Last, Mr. Günter BERTRAM asked if the budget of 25’000 CHF for operations of Technical Commissions was related to the German proposal to be discussed later in the agenda. The FAI President answered positively, and therefore Mr. Günter BERTRAM said he was grateful for that and that it would save a 30 minutes discussion in the afternoon.

Mr. Jonathan GAFFNEY (USA) commented that an increase in sanction fees would result in a potential decrease in competition activity, and asked if the EB had envisioned an alternative. The FAI Finance Director answered that he had not made any statement on an increase of sanction fee. Mr. Jonathan GAFFNEY then made a statement from a NAC perspective and urged all FAI constituents to make sure that running a negative FAI budget was not a long-term trend as the economic situation was not expected to get any better in the future.

Mr. John ALDRIDGE (CIVL President) made 1 comment and 2 observations:

- First, he pointed out that he was concerned that the discussion about the management principles in item 6.2 was portrayed as a failure from ASCs to report while he actually thought it was a failure in supervision.

Mr. Robert CLIPSHAM, FAI Finance Director, responded that compared to 20 years ago, when competition revenues were brought in, reporting practices had evolved. The issue was not a point of failure from anyone, but rather to take the opportunity for discussions with the FAI Auditors to propose a process more in-line with actual best practices, and which will give a better picture of the FAI operations to the General Conference, the governing body of FAI.
- Second, regarding the 2011 budget, Mr. John ALDRIDGE pointed out that, since ASCs were being charged for Medals in their Operating Expenses, it did not seem appropriate to account for these also in the Headquarters operations.

Mr. Stéphane DESPREZ confirmed that it was indeed an internal operation, with no impact on the overall budget, and that it would be properly accounted for as such in future reporting documents.

- Third, Mr. John ALDRIDGE pointed out that item 2.4 of the FAI budget (i.e. ASC Operating Expenses) was a rough estimate based on historic figures but that, in his opinion, it did not reflect the actual costs of operations of commissions. Since it was a large budget item he then asked if, in the future, it would be possible to have more detailed information on that budget line.

Mr. Robert CLIPSHAM, FAI Finance Director, confirmed that this number was indeed an average over the last 5 years of total ASC Operating expenses and, that in order to be more accurate, the reporting issue was to be considered by the EB Working Group, which was tasked with providing guidance on how to achieve more accurate budgeting figures.

Mr. David ROBERTS (GBR) pointed out that, while the 2011 budget was showing a potential loss of 57'000 CHF, the actual risk, due to uncertainty on Sponsoring revenues, was to actually run a potential 200'000 CHF loss.

The FAI President stressed that a budget was prepared taking into account elements available at a certain moment in time. He also provided another view point, indicating for instance, that should the General Conference answer positively to Italy's request to move from Class III to Class I it would mean a 51'000 CHF increase in revenue. Therefore, he reassured the Conference that even though the Sponsoring budget was slightly optimistic, he felt confident that the overall budget was under control.

Mr. Richard MEREDITH HARDY (CIMA President), asked for clarification on how the FAI had planned to finance the FAI Headquarters staffing adjustments and the budget allocated to Technical Commissions. Under this time of financial constraint and decreased of sponsoring budgets, he did not quite understand where the funding would come from if it were not for the ASC contribution. He concluded that, in the case of CIMA, if it was asked to contribute to FAI HQ Operating Expenses it would put CIMA at risk by forcing it to increase sanction fees.

The FAI President answered that this issue had been largely debated during the ASC Presidents meeting and that the question had already been answered. The issue of a potential resource sharing process had been duly referred back to an EB Working Group, in which the ASCs would be represented, and that no decision had been made.

The FAI President also took this opportunity to remind delegates that FAI revenues and activities encompassed all Air Sports, that the FAI Headquarters staff was largely dedicating its resources to supporting ASCs and that, according to FAI values, each FAI constituent had to contribute to the whole organization. It therefore did not seem inappropriate, in times where the financial crisis commanded lower sponsorship revenues, that ASCs would contribute to FAI HQ operating expenses, and / or that the more successful ASCs, helped the smaller ones. Solidarity had to be our motto.

General Conference approved the Scale of Subscriptions and Budget for 2011, as presented, in accordance with Statute 3.4.1.4., with two abstentions : CIVL and CIMA.
6.4 Approval of Auditor

The FAI Executive Director (Finance) proposed that PricewaterhouseCoopers remain FAI auditors for 2011 and that the Executive Board be authorized to determine their remuneration. This was approved unanimously by the Conference.

7. Amendment to Statutes and By-Laws

The FAI President invited Mr. Jean-Claude WEBER, Chairman of the Statutes Working Group (SWG) to introduce proposals for changes to FAI Statutes and By-Laws.

To start with Mr. Jean-Claude WEBER apologized for the confusion during the SWG presentation at the 2009 General Conference. He further explained that most of the confusion had been created by the fact that the SWG had attempted to deal with items that were not covered by the SWG Terms of Reference. As a matter of fact it was not the task of the SWG to make strategic decisions, and to write the corresponding rule. It is the role of the General Conference to make such strategic decisions and the SWG is then tasked to establish the appropriate wording.

Consequently, Mr. Jean-Claude WEBER stated that the SWG had decided to table 2 agenda items, which had already been tabled in 2009, until the General Conference made an appropriate decision (based on proposals from the EB) on these policies:

- Role, duties and rights of FAI Vice Presidents
- Status, role and composition of CASI

Following that introduction Mr. Jean-Claude WEBER resumed the SWG presentation for 2010.

7.1. Conditions of eligibility for the award of the Honorary Group Diploma

SWG brief: The SWG had been tasked to examine By-Laws 11.13.2 dealing with Honorary Group Diplomas and to make recommendations to the General Conference in 2009. Specific concerns were recent cases of possibly inappropriate groups receiving this Diploma in conflict with the intention and definition of the award. At the 2009 General Conference a proposal to this effect had been presented and subsequently withdrawn by the SWG because vetting and approval procedures (in By-Laws Chapters 10 and 14) could not be adopted by the General Conference. The proposal had been tabled until the 2010 General Conference.

SWG Recommendation:

Having reconsidered the proposed wording for the 2009 General Conference, the SWG had decided, for clarification and historical referencing purposes only, to propose to the 2010 General Conference the name and wording changes as per the attached report, without any proposed changes to the vetting and approval procedures in By-Laws Chapters 10 and 14.

In a response to Mr. Jack HUMPHREYS (CAN), Mr. Jean-Claude WEBER confirmed that there was no intention to increase the number of diplomas, and then asked the FAI President to submit the proposal for a vote.
Vote: The General Conference unanimously approved the SWG proposal

7.2. Proposal by CIMA to change the name of the Commission to “FAI Microlight and Paramotor Commission” (include “paramotor” into Statute 1.1 & 5.2.3.3.7.10, and BL 12.11.2.)

SWG Recommendation: Mr. Jean-Claude WEBER explained that, further to CIMA’s request (see attached SWG Report ANNEX 6), the SWG had discussed the issue during the preparation phase of the 2010 General Conference and had found it inappropriate, for the time being, to submit any proposal for adoption by the 2010 General Conference. It was then further agreed, in conjunction with CIMA President, to table this item until the 2011 General Conference.

Decision: The proposal was tabled for one year, and it was recommended that CIMA takes the necessary step to properly document the decision from its plenary. It was also noted that the proposal stands as it was with the actual wording; should CIMA wish to make some changes the new proposal would have to be formally submitted to the SWG.

7.3. Control by the Executive Board of the content of non-constitutional elements in the By-Laws

SWG brief: Following up on the 2009 FAI General Conference decision to “authorize the SWG to prepare firm proposals for 2010 on a more rational way for presenting FAI constitution, rules and regulations, making clear in each case which body should be responsible for their amendment and implementation”,

the SWG conducted a detailed analysis, and made a detailed proposal to amend the FAI Statutes and By-Laws (see attached report ANNEX 6). Mr. Jean-Claude WEBER explained the background of this analysis and proceeded to walk through each proposal individually.

Statutes Definitions – FAI Constitution:

Mr. Jean-Claude WEBER presented the proposed wording (see ANNEX 6) and the discussion opened.

The FAI President commented that this proposal had been requested by FAI Members with the objective to increase the efficiency of the General Conference (by avoiding having to deal with too many details during the meeting), and the efficiency of the FAI Governance (by allowing the EB to make quicker decisions). However, the FAI President also pointed out that this proposal was not a “carte blanche” to the EB, as he noted that, in any case, the General Conference could always undo what the EB had decided during the year.

In response to a question from Mr. Henk MEERTENS (CASI) concerning a proposal that any change should be reported to the General Conference, Mr. Jean-Claude WEBER remarked that the decision would come into force 15 days after it was published and that
therefore, NACs would automatically be informed before it would apply; be in a position to formally request explanation or changes; and, ultimately report back to the General Conference if they felt the EB had not duly taken into account their comments.

Mr. Markus GRAEBER (COL) asked for clarification on where the line would be drawn between Statutes and By-Laws. First of all, the FAI President took the opportunity to introduce and welcome Mr. GRAEBER to his first General Conference, and pointed out that Colombia would be the host of the 2013 World Games, to be held in Cali. In response to Mr. GRAEBER’s question, the SWG Chairman explained that the SWG had proposed to include in the By-Laws the more volatile and flexible elements of our constitutions, those that needed to be adaptable, while the more fundamental and stable elements of the FAI Governance (like membership issues or tribunal issues) would stay in the Statutes.

Mr. Markus GRAEBER (COL) followed up on his question to then clarify what the procedure was to add an item to the By-Laws. The SWG Chairman responded that, as a member, any NAC would have the possibility to directly address the EB and the FAI President in order to make a proposal for By-Laws change. The basic Member’s rights have not changed.

Mr. John ALDRIDGE (CIVL) noted that in the 2009 General Conference in Incheon, a proposal was made by IPC to modify the procedure to determine the location of FAI Commissions meeting and, even though it was decided that it should be dealt with this year in conjunction with the EB Control of the By-Laws, he did not see that issue taken care of in the 2010 SWG proposal and was concerned that it would be forgotten. The SWG Chairman responded that the reason for this was related to his introductory comments that the SWG had decided it was not appropriate to have this item on its agenda because it was a strategic decision and it should rather be on the EB agenda.

Mr. John ALDRIDGE (CIVL) also argued that, in his opinion, the paragraph about Commission Voting rules was constitutional and should not be moved to By-Laws as proposed. The SWG Chairman responded that the SWG had considered that this issue was actually not constitutional. It did not affect FAI Members and the way FAI Members could decide on their representation within the commissions. The SWG rather considered it was a procedural matter. Mr. John ALDRIDGE (CIVL) therefore noted that the word “rules” should be replaced by “procedure”.

Considering the discussion, Mr. Günter BERTRAM (GER) asked for clarification on how many Members had to oppose to the EB decision within the 15 days deadline in order to stop a By-Laws modification being adopted. The SWG Chairman noted that it was not a question of preventing the adoption or not. If a Member did not agree with the proposed modification, he could raise it to the EB whose responsibility it is to take the concerns into account. However, any Member, no matter the number involved, who did not agree could raise the issue at the next General Conference.

There being no more discussion, the FAI President proceeded to ask for a vote on the SWG proposal.

Vote: The proposal was unanimously adopted.

Statutes Definitions – FAI By-Laws:

Mr. Jean-Claude WEBER presented the proposed wording with regards to the modification of the FAI By-Laws definition in the Statutes. He pointed out that the proposal was actually slightly different from what had been distributed with the Agenda of the General Conference, and proposed in the SWG Report (see ANNEX 6).
The SWG Chairman therefore pointed out that FAI Members were asked to vote on the wording as on the screen (see below for reference) and not as in the document.

**FAI By-Laws old**
That portion of the FAI Constitution established by the General Conference and dealing with awards, badges, publications and procedural rules for the various FAI bodies.

**FAI By-Laws new**
That portion of the FAI Constitution dealing with awards, badges, publications, procedural rules for the various FAI bodies and any other matter as necessary for the conduct of FAI business and aeronautical and astronautical activities.

There being no comments, the FAI President proceeded to ask for a vote on the SWG proposal.

**Vote : The proposal was unanimously adopted**

**Statutes – Article 1.51:**

The SWG Chairman presented the proposed wording with regards to the modification of the FAI Statutes 1.5.1. He pointed out that the proposal was actually slightly different from what had been distributed with the Agenda of the General Conference, and proposed in the SWG Report (see ANNEX 6).

The SWG Chairman therefore pointed out that FAI Members were asked to vote on the wording as on the screen (see below for reference) and not as in the document.

**Statutes:**

1.5. **THE FAI BY-LAWS**

1.5.1. **old**
The FAI By-Laws are formal written rules, established by the General Conference to guide the implementation of the Statutes. They cover procedural rules for the various FAI bodies as well as awards, badges and publications.

1.5.1. **new**
The FAI By-Laws are formal written rules, to guide the implementation of the Statutes. **They deal with awards, badges, publications, procedural rules for the various FAI bodies and any other matter as necessary for the conduct of FAI business and aeronautical and astronautical activities.**

Mr. Jean-François GEORGES (FRA) stated that he felt that a 15 days deadline was slightly too short, and that he would prefer a 30 days deadline. The SWG Chairman remarked that the aim of this proposal was to speed up the decision process, and that the
SWG felt 15 days was actually appropriate.
Mr. Markus GRAEBER (COL) noted that it would be good to know in advance that an issue was being considered, in order to have a chance to provide feedback before hand. The SWG Chairman noted that a discussion already took place in 2009, and that the proposal stand as it was. For other considerations it was up to the General Conference to make a decision. The FAI President argued that we had a proposal on hand, and that he thought we should proceed on these grounds and see how it works next year.

There being no further discussion, the FAI President proceeded to ask for a vote on the SWG proposal.

**Vote:** *The proposal was adopted with one abstention from FRA (20 votes)*.

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**Statutes – Article 1.5.2:**

Mr. Jean-Claude WEBER presented the proposed wording (see ANNEX 6).

There being no comments, the FAI President proceeded to ask for a vote on the SWG proposal.

**Vote:** *The proposal was unanimously adopted*

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**Statutes – Article 1.5.3:**

Mr. Jean-Claude WEBER presented the proposed wording (see ANNEX 6).

There being no comments, the FAI President proceeded to ask for a vote on the SWG proposal.

**Vote:** *The proposal was unanimously adopted*

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**Statutes – Article 3.4.1.8:**

Mr. Jean-Claude WEBER presented the proposed wording (see ANNEX 6).

There being no comments, the FAI President proceeded to ask for a vote on the SWG proposal.

**Vote:** *The proposal was unanimously adopted*

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**Statutes – Article 4.2.1:**

Mr. Jean-Claude WEBER presented the proposed wording (see ANNEX 6).

There being no comments, the FAI President proceeded to ask for a vote on the SWG proposal.
Vote: *The proposal was unanimously adopted*

**Constitution – Skeleton of future Statutes & By-Laws:**

Mr. Jean-Claude WEBER presented the structure of the future Statutes and By-Laws as per the SWG Report (see ANNEX 6).

There being no comments, the FAI President proceeded to ask for a vote on the SWG proposal.

Vote: *The proposal was unanimously adopted.*

The FAI President concluded by thanking both Mr. WEBER for being Chairman of the SWG, and all members of the SWG for the work accomplished during the year.

### 8. Election of Active Members - Air Sport General Commission (CASI)

General Conference was invited to elect 5 Active Members to serve on CASI in accordance with FAI By-Laws 5.2.1.1 and 5.2.2. The representatives of the following countries, having served for 2 years on CASI, were required to stand down: France, Poland, Serbia, Sweden, and USA.

The following countries still had one year of their two-year CASI term left to serve, and did not need to be re-elected in 2009: Australia, Czech Republic, Germany, Spain, Switzerland.

The following countries stood for election to the vacant CASI posts: Canada, France, Italy, Serbia, Sweden, and USA.

The representatives of USA (293 votes), France (289 votes), Sweden (285), Canada (219 votes) and Serbia (216 votes) were duly elected.

The full list of CASI NAC Members for 2010/2011 is therefore as follows, listed alphabetically: Australia, Canada, Czech Republic, France, Germany, Serbia, Spain, Sweden, Switzerland and USA.

### 9. Election of Members to serve on Statutes Working Group (SWG)

The General Conference was invited to elect one person to serve on the Statutes Working Group after the resignation of Mr. Paulo de MOURA MARQUES (POR). The FAI President proposed a candidate, Mr. Max BISHOP, and the floor was invited to submit additional nominees.

Mr. Jack HUMPHREYS (CAN) proposed Mrs Mary-Ann STEVENS (CAN) who was given the opportunity to present herself.
The FAI President noted that the new elected person would be elected for one year only, as a replacement of Mr. MOURA MARQUES (POR), and as the regular term of all members were coming to an end next year (2011).

The Conference elected Mr. Max Bishop (170 votes) to serve a 1 year term in replacement of Mr. MOURA MARQUES. Mrs Mary-Ann Stevens obtained 165 votes.

10. Situation of FAI Membership

10.1. Resignations, Suspensions and Expulsions

Resignations

Kenya Airsports Association had resigned in 2010 and the Conference took note that Kenya is no-longer a member of the FAI.

Suspensions

On 24 September 2010, the following FAI Members had not paid their subscription fee for 2010.

- FEDERASI AERO SPORT INDONESIA - Active Member Class 7
- FEDERATION OF AERONAUTICAL SPORTS OF UKRAINE - Active Member Class 7
- CONFEDERACION ARGENTINA DE ENTIDADES AERODEPORTIVAS - Active Member Class 8
- GEORGIAN AERONAUTICAL FEDERATION - Active Member Class 10
- AERO CLUB DU LIBAN - Active Member Class 10
- PERSEKUTUAN SUKAN UDARA MALAYSIA - Active Member Class 10
- OMAN NATIONAL FREE FALL TEAM - Temporary Member
- AERO MODELERS SURINAME - Temporary Member

Decision : The Conference decided unanimously to suspend these memberships if subscriptions were not paid by 31 December 2010

Expulsions

On 24 September 2010, the following FAI Members, which were suspended during 2010 for non-payment of subscriptions in 2009, had also not paid their 2010 subscriptions.

- ROYAL AERO SPORTS CLUB OF JORDAN - Active Member Class 10
- CENTRAL AERONAUTIC ASSOCIATION OF D.P.R. KOREA - Active Member Class 10
- FEDERACIÓN PERUANA AERODEPORTIVA - Active Member Class 10
- LIEN DOÀN THE THÁO HÂNG KHONG VIỆT NAM - Temporary Member
Decision: The Conference decided unanimously to terminate these memberships if outstanding debts were not paid by 31 December 2010.

10.2. Consideration of Applications for Admission of New FAI Members:

**Azerbaijan** - Application for Active Member, Class 10

The **Azerbaijan Air and Extreme Sports Federation** had applied for FAI Active Membership in Class 10. With twelve clubs and a total of around 300 members, the Federation was active in Gliding and Motor Gliding, Helicopters, Parachuting, Hang Gliding and Paragliding.

Full documentation, including satisfactory statutes, had been received. The appropriate membership fee has been paid, and the Statutes of the organization were in line with the FAI Statutes.

The General Conference unanimously accepted the Azerbaijan Air and Extreme Sports Federation's application for FAI Active Membership in Class 10.

**Ecuador** – Application for Active Membership Class 10

Following the expulsion, for non-payment of subscriptions, of the Temporary Member for Gliding (Club de Planeadores “El Condor”), the Paragliding and Aeromodelling communities had agreed to pool resources to become an Active Member of FAI in Class 10, under the banner of **Club De Aeromodelismo Quito**.

The Executive Board had unanimously agreed to accept this application, subject to receipt of the appropriate subscription of CHF 3 000, which had subsequently been received.

The General Conference unanimously accepted the Club De Aeromodelismo Quito’s application for FAI Active Membership in Class 10.

**Mali** - Application for Associate Membership

The **Malian Parachuting Federation** had applied for Associate Membership and offered to try to bring other countries from West Africa to FAI.

Full documentation, including satisfactory statutes, had been received. The appropriate membership fee has been paid, and the Statutes of the organization were in line with the FAI Statutes.

The General Conference unanimously accepted the Malian Parachuting Federation’s application for FAI Temporary Membership.

*Note: there was a typo in the document distributed before the General Conference mentioning Palestine in the paragraph about Mali.*

**Syria** - Application for FAI Temporary Membership

An application for FAI Temporary Membership had been received through Asiana from the **Syrian Parachute Federation**. Full documentation, including satisfactory statutes, had been received, and the appropriate membership fee had been paid, through ASIANA.
The General Conference unanimously accepted the Syrian Parachute Federation’s application for FAI Temporary Membership.

Iraq - Application for FAI Temporary Membership

An application for FAI Temporary Membership had been received through Asiana from the Al-Sokoor Aero Club. Full documentation, including satisfactory statutes, had been received, and the appropriate membership fee had been paid, through ASIANA.

The General Conference unanimously accepted the Al-Sokoor Aero Club’s application for FAI Temporary Membership.

10.3 Re-approval of Existing Temporary Members

As per 2009 discussions, the FAI Executive Board had recommended that the Temporary Membership be renewed on a yearly basis, and that every effort should be made to keep Temporary Members within FAI and encourage them to apply for a higher category of membership after a certain number of years, which was done during the past year.

The list of current Temporary Members, which was up for renewal, was presented as follows: Armenia, Bahrain, El Salvador, Palestine, Paraguay, Qatar, Trinidad & Tobago.

The General Conference agreed unanimously to renew the Temporary Membership of all the above-mentioned members.

10.4 Other Membership Matters

Bosnia & Herzegovina – report on the creation of a single Member

During late 2009, and early 2010 progress had continued towards the creation of a single representative organisation for air sport in Bosnia and Herzegovina. The necessary documents had been assembled for the registration of the new National Aero Club of Bosnia and Herzegovina in the responsible Ministry.

Full documentation, including satisfactory statutes, and official papers from the responsible Ministry had been received. The appropriate membership fee had been paid. Therefore, as per the decision taken by the General Conference in 2009, the Executive Board had transferred Active Membership to the new organization.

The General Conference adopted the transfer of Active membership to the new organization in Bosnia and Herzegovina.

Brazil – Report on progress of CAB (Brazilian Airsports Committee) and relations with Aero Club of Brazil as FAI Active Member.

The FAI President thanked Mr. Flavio OLIVA and Mr. Lionel BRITES, Brazilian delegates who had come especially from a ballooning event in Debrecen (HUN) to the FAI Conference regarding that matter.

During 2010, the Executive Board continued to monitor the situation in Brazil. A lot of progress had been achieved early in the year as the line of communication had been
established between CAB Secretary General and the Brazilian Paragliding Association, and a Paramotor association (ABUL) had shown interest in being associated with CAB.

Mid-year, the FAI President travelled to Brazil to meet with representatives of the Aero-Club of Brazil, CAB and COBRA. During this trip he was accompanied by Mr. Paolo MOURA-MARQUES, who is a native Portuguese speaker.

Following this trip the FAI President informed the Executive Board that he had been able to meet with all the stakeholders from Brazil, including the Aero-Club, the CAB, and most of the local sports federations, but not the Civil Aviation Authorities. The Aero-Club had proved to be almost “dying” and not really capable of taking charge of the NAC duties. CAB had promised to continue to try to federate all Brazilian Air Sports Federations. This was not an easy task due to the size of the country but the FAI President was confident that things could improve: there were a lot of Air Sports activities in Brazil, and the country was booming.

The FAI President therefore recommended that the Executive Board accept confirmation of CAB as Brazil’s Active Member. The General Conference was now asked to confirm this decision and to vote on accepting CAB as FAI Active Member.

The General Conference unanimously approved that:

A. CAB becomes the FAI Active Member for Brazil (Class 5) in replacement of Aero-Club of Brazil.

B. The Aero-Club of Brazil is not granted any particular status at the FAI. But it is suggested to contact them to ask them to resign.

Italy – Proposition to move from Class III to Class I.

After the General Conference in Incheon, during which the Executive Board had been tasked by the General Conference to take any necessary action to recover the outstanding fee for the World Air Games 2009, discussions were held with all parties (the Turin LOC, and the AeCI) and a meeting organized with the AeCI to solve this matter.

When it became obvious that the only solution the Turin LOC was able to offer would be a very limited cash payment and an arrangement for a transfer of technologies, which would have left the FAI with a considerable loss, the AeCI, in a gesture to protect FAI’s interest and finance, proposed to cover some of the Turin LOC’s outstanding debt on its own. To do so the AeCI had proposed to move from Class III to Class I membership for two years (2010, and 2011), which would allow the FAI to recover an extra 102,000 CHF.

The AeCI Board formally accepted this solution, and the FAI Executive Board had decided to recommend the General Conference to accept it. The FAI President also pointed out that the FAI thanked Mr LEONI who had made this deal possible.

Discussions:

Mr. Markus GRAEBER (COL) asked if Italy would be awarded the number of votes corresponding to a Class I Member, and the answer was yes.

Mr. Henk MEERTENS (CASI) asked for clarification to know whether or not there was a contractual agreement regarding the debate between the AeCI and the Turin LOC. The FAI President responded with caution, that, to his knowledge, there had not been such a contractual obligation between AeCI and Turin LOC. He also remarked that, even though the AeCI did not have a contractual agreement with the FAI (the Organiser Agreement was signed with the Turin LOC), as a NAC, the AeCI still had a certain responsibility as it did sanctioned the organizers.
Mr. Henk MEERTENS (CASI) concluded by commending that, in the future, a NAC should not be allowed to pay a potential debt by a class upgrade.

Mr. Jean-Claude WEBER (CIA) commended the AeCI for their effort made to honour a part of the LOC’s debt, and asked if it was the AeCI’s intention, after the 2 years required to do so, whether the AeCI would remain in Class I. The FAI President confirmed that the agreement was only for 2 years (2010-2011). After that period, it would be up to the AeCI to decide if they wanted to continue to apply for Class I and to the General Conference to decide whether or not it accepted.

Mr. PITKANEN (FIN) proposed that AeCI could pay a Class subscription, but would only get Class III voting rights, unless Italy testified to have more than 100,000 airsports persons. The FAI President stated it was not the agreed proposal and did not feel comfortable with such a proposal, and would not accept such a change.

In response to Mr. PITKANEN’s comment, Mr. Antonio DENTINI (ITA) explained that the AeCI was composed of 160 local AeroClubs, 30,000 aero modellers, 40,000 pilots, 20,000 microlights, 5000 gliders, and 50 balloonists, and that these figures were appropriate to allow the move to Class I.

Mr. Alvaro de ORLEANS BORBON took this opportunity to offer the viewpoint that a lesson had been learned here, and that it was up to the next Executive Board to carefully choose the event organizers and to pay close attention to the role of the NAC in such a venture. He also remarked that, whereas in 2001, the Royal Aeroclub and the Royal Aeronautical Federation had been held liable for WAG 2001 debt, the case of AeCI was somewhat different, as the initiative to bid for the WAG was not AeCI’s (even if they gave it their blessing) but was rather pushed by the local institutions which ultimately failed. The question whether or not the AeCI was legally liable is complicated and would result in a long legal battle. Therefore, even though this situation should never be repeated again, Mr. Alvaro de ORLEANS BORBON thought that the proposal tailored by Senator LEONI was unusual but very positive and strongly recommended the Conference adopt this particular solution.

In response to a question of Mr. John ALDRIDGE (CIVL) regarding the fact that the agreement was due to have “immediate effect", the FAI President confirmed that the AeCI had already paid its subscription for 2010.

The FAI President moved for a vote. Due to the sensitivity of the issue, Mr. Markus GRAEBER (COL) had asked for a secret ballot to be conducted.

While people were voting, Senator LEONI (ITA) announced that he had decided to withdraw his application for Executive Board election.

**The General Conference accepted the move of Italy from Active Member Class III to Class I with immediate effect for 2010.** The votes were 224 in favour (for a majority of 173).

### 11. Proposal from Members

#### 11.1 Proposal from Norway

Mr. Otto LAGARHUS was invited to present the Norwegian Air Sports Federation proposal (see ANNEX 7).

He remarked that Norway had originally brought it forward to the FAI Environment Commission during the plenary meeting in Frankfurt on February 6th 2010. The FAI
Environmental Commission had given its support, but due to the death of FAI EnvC President, Dr. Michael GOTH, the issue had not been brought forward to the general Conference as anticipated,

Mr. PORTMANN thanked Mr. LAGARHUS for the very interesting proposal and added that Mr. Jean-Pierre BATTERMANN, from Total, would also talk about this same topic in the open forum a few minutes later. He invited Mr. LAGARHUS to be ready to ask any question.

11.2. Proposal from Germany

Germany had sent a letter in May asking for a By-Law which specifically addressed the issue of Technical Commissions budget. In August, during the Meeting of NAC Presidents, all members present had also expressed the wish that Technical Commissions be allocated some budget for their operations.

Despite the difficulties in creating a balanced budget for 2011, the Executive Board unanimously decided to allocate 25’000 CHF to Technical Commissions Operating Expenses.

In these circumstances, the German delegation withdrew its proposal.

Open Forum – Presentation by TOTAL

This presentation was supposed to be delivered during the “Open Forum” but, judging that it would be good to hear it while the Norwegian presentation was still fresh in everyone’s mind, the FAI President, asked Mr. BATTERMANN to give his presentation slightly ahead of schedule. No one opposed.

Presentation made by Total

See ANNEX 8.

12. Election of FAI Vice-Presidents for 2010/2011

As per Statutes 6.3, the list of persons nominated to serve as FAI Vice Presidents for 2010/2011 (ANNEX 32), which incorporated four amendments notified at the Conference:

- Italy: Mr. Giuseppe LEONI
- Georgia: Mr. Gia GEGENAVA
- Kuwait: Mr. Salah AL JEEMAZ
- Mexico: Ing. José PENA BUENROSTRO

was approved by Conference, with no votes against and no abstentions.

Mr. Jack HUMPHREYS (CAN) noted that Mr. Alvaro DE ORLEANS BORBON was on the list whereas he was an Executive Board member which was not allowed according to Statutes 6.2.1.7. Mr. DE ORLEANS BORBON replied that the list was to be approved for next year and as the new Executive Board had not been elected yet, he was not infringing the law at the
moment. He added that the decision with regards to his nomination would be postponed until the Board was elected.

Mr. DARWISH (EGY) informed the audience that Mr. Ahmed Maher Mahmoud SHEHATA, listed as Vice-President, was no longer a member of the Aeroclub, which meant that he could not be elected as an FAI Vice-President. The FAI President promised that the new Board would inquire about the Egyptian situation.

The FAI President reminded all NACs that a FAI Vice-President was not an Ambassador of their country but of the FAI and, in that sense, should promote the missions of the FAI.


Two lists were provided: the full list and the list of new delegates only. The latter had to be approved.

Conference unanimously approved the list of new appointments (FAI By-Laws 5.3.2). The up-dated list is attached (ANNEX 33).

14. Open Forum

Since the presentation of Mr. BATTERMANN from Total (planned in the Open Forum) had been made earlier, the President still wished to open the floor for open discussions, even if no proposal had been sent in advance to the FAI Headquarters.

The Swedish delegation asked the permission of the FAI President to request the Board Members to present their achievements on what they had done during their mandate.

Mr. Bengt Erik FONSELL (SWE) commented on his responsibility to develop services to FAI members. First was to send the EB minutes to all members. Second was to create seminars (Denmark, Asia, Latin America) for events and competition organizers. He was also concerned about recruitment of trainers and leaders for our various institutions. Finally Mr. FONSELL concluded on a project conducted in conjunction with Mr. Jean-Marc BADAN, which was to deliver a Handbook for event organizers, which also required that he worked on translating efficient documents from NACs.

Mr. Alvaro DE ORLEANS BORBON (ESP) commented that portfolios were not rigid and Executive Board members did not work alone but together to achieve missions. His opinion was that that could be FAI more efficient and did not use enough collaboration to solve problems.

Mr. Robert CLIPSHAM thanked the FAI President for his experience in the last years, especially on Finance matters.

15. Report of the FAI Secretary General

FAI Secretary General, Mr. Stéphane DESPREZ presented his final report (ANNEX 9) which was adopted by the Conference.
16. FAI Strategy and Short-Term Project

16.1. Strategy Task Force

On behalf of the FAI Strategy Task Force (STF), Mr. Otto LAGARHUS, Chairman of the STF, presented its report (ANNEX 10).

In planning for future strategies, the FAI President reminded the STF not to forget the existence and the role of Europe Air Sports.

16.2. Executive Board Vision

The FAI Secretary General, Mr. Stéphane DESPREZ presented the Executive Board vision (ANNEX 11).

The FAI Executive Board had tasked the FAI Secretary General with analysing the current situation at FAI Headquarters and with submitting proposals for improving the FAI working structure. He broadened the scope of this analysis and included some strategic thoughts.

The objective was not to start from scratch, but to provide the FAI with an updated management document based on existing strategic documents (including the work just presented by the STF) and on a benchmarking evaluation of other International Federations. Strategic planning was an on-going, long-term process; ideas presented today were not set in stone and would need to be worked on.

Comments:

The FAI President noted that the new Secretary General was tasked by the Board to look into this matter and to prepare this document and added that the Board had followed up on this already.

Mr. WIJNANDS (NED) asked Mr. Stéphane DESPREZ to send the excellent presentation via e-mail to all delegates.

Mr. Eric MOZER (IGC Acting President) thanked the Secretary General for the material presented. He was concerned about the recognition of volunteers’ energy and work and asked if FAI would focus on a top down strategy and give these kinds of projects to commissions or should the commissions head it up to the FAI “central”? Mr. Stéphane DESPREZ replied that it was a sharing process relying on volunteer work and that they would not be omitted in the strategy.

Mr. Beat NEUENSCHWANDER (SUI) congratulated the STF for the excellent report and complimented Mr. Stéphane DESPREZ for the interesting analysis. He thought that the positive elements and realistic points should be taken from these two different views and that it was important to keep the process running and to achieve results soon. It was also important to task the Board to formalize such a new strategy.

Mr. Graeme WINDSOR (IPC President) wished to echo the positive comments from his colleague from IGC. He thought that, overall, it addressed the issue of splendid isolation (the fact of not using common resources) mentioned by Mr. Alvaro DE ORLEANS BOURBON earlier. With the Secretary General’s plan, all participants needed to be involved.

Mr. David ROBERTS (GBR) congratulated both authors and groups. He did not have a question but an observation: he said that the audience here knew what FAI stood for, but not many people outside the room did. The FAI needed to seriously think about branding.
and if they wanted the word FAI to be the brand on the market (the risk is to be confused with FIA – Fédération Internationale de l'Automobile, which is rather called F1 now for a better understanding of the public).

The FAI President asked the audience to agree that the Executive Board continue work on what had been presented by both the STF and the FAI Secretary General: the Conference approved that assignment with one abstention (CIVA President).

Mrs. Mary-Ann STEVENS (CAN) suggested that the Board should use experts (for example present in the room) to contribute to this strategy. The FAI President responded that the new President should decide this.

16.3. Short Term Projects

Due to time constraints, the FAI President decided to move on to the next Agenda item and the presentation made by the Secretary General, about the FAI Short term Projects, was subsequently given at the end of the General Conference.

This presentation being for information purposes, it was not commented on or discussed. A copy of the issues discussed is attached in ANNEX 12.

The FAI President concluded the presentation by the FAI Secretary General by reinforcing the fact that this restructuring effort was an investment for the future. The FAI needed to improve, to develop and to better market and protect ownership of its events in order to secure future revenues.

The new Secretary General had a different background and brought new competencies to create these values for our sports: the FAI needed to provide him, and the whole FAI Staff, with adequate support to be able to deliver the mission.

17. FAI World Air Games

17.1. World Air Games 2011 - Cancellation

At the 2009 General Conference in Incheon, the City of Odense (DEN) had confirmed their bid to organize the Games in 2011. In January 2010, following local elections (resulting in a change of majority in the City council) the FAI was informed that the new Mayor and the new team had changed their views, objectives and priorities and withdrawn their support.

In February 2010, NAC Denmark informed the FAI that the City of Herning (DEN) had expressed an interest. The FAI started discussions, visited Herning and met with the Mayor. A detailed report was presented to the Executive Board and the following issues were highlighted:

First of all, there was a very short time frame, with only 13 months up to the WAG which meant:
- There would have been a conflict with the current competition calendar in 2011
- It would have been difficult to select competitors to the Games
- There would have been no possibility to have a test event.
Second of all, the budget proposed by the City of Herning was very low and even lower than the one of the previous event in Torino.

With all these uncertainties, the Executive Board believed that it would have been risky to go ahead. This situation was shared with the ASC Presidents on May 31st, and based on their feedback and recommendation, the Executive Board decided to cancel the WAG 2011.

17.2. World Air Games 2013 – Bid Process

Mr. Jean-Marc BADAN (FAI Sports & Development Director) presented a report on the situation with the Bid Process for the World Air Games 2013 (see ANNEX 13).

Mr. Richard MEREDITH HARDY (CIMA President) asked the reasons for changing the periodicity of the World Air Games from 4 to 2 years. He highlighted the fact that the situation for 2011 showed the difficulties of hosting such an Event every two years. He added that CIMA had always struggled with a 2 years periodicity. Mr. Jean-Marc BADAN agreed that this could in fact be reconsidered.

Mr. Stéphane DESPREZ noted that this would be one of the missions for the new FAI Board. It would be part of the review of all FAI assets in order to have a more balanced and coherent sporting calendar.

In a response to Mr. Günter BERTRAM (GER) who had asked if a country could bid for a World Air Games without the involvement of its NAC and what would be the legal responsibility of the NAC, Mr. Jean-Marc BADAN confirmed that the new documents available for bidders would include a requirement to have the NAC support, and that the legal binding document (Organizer Agreement) was under review to avoid the same issue as occurred in 2009.

Mr. Peter LLOYD (AUS) added that Mr. Samaranch, an expert in Games issues, had always recommended a 4 years cycle.

18. IWGA World Games 2013 - Cali

Mr. Jean-Marc BADAN presented a short update on the preparation of the next World Games, to be held in Cali (COL) (see ANNEX 14).

19. Calendar of Meetings for next 12 months

This calendar was distributed before the Conference and the Conference took note. The updated version of the calendar is attached at ANNEX 35.

20. Commission Presidents’ Forum

20.1. Annual Reports
Annual Reports submitted by the FAI Commission Presidents and International Affiliate Members had been distributed to the Delegates with the Agenda. The reports did not give rise to any questions. They are attached in the following Annexes:

ANNEX 15       FAI Air Sport General Commission (CASI)
ANNEX 16       FAI Ballooning Commission (CIA)
ANNEX 17       FAI General Aviation Commission (GAC)
ANNEX 18       FAI Gliding Commission (IGC)
ANNEX 19       OSTIV
ANNEX 20       FAI Aeromodelling Commission (CIAM)
ANNEX 21       FAI Parachuting Commission (IPC)
ANNEX 22       FAI Aerobatics Commission (CIVA)
ANNEX 23       FAI Hang Gliding and Paragliding Commission (CIVL)
ANNEX 24       FAI Astronautics Records Commission (ICARE)
ANNEX 25       FAI Rotorcraft Commission (CIG)
ANNEX 26       FAI Microlight Commission (CIMA)
ANNEX 27       FAI Aviation and Space Education Commission (CIEA)
ANNEX 28       FAI Amateur-Built and Experimental Aircraft Commission (CIACA)
ANNEX 29       FAI Medico-Physiological Commission (CIMP)
ANNEX 30       FAI Environmental Commission (EnvC)
ANNEX 31       FAI Commission for Airspace & Navigation (CANS)

20.2. Presidents’ Forum

CASI, Henk MEERTENS

Mr. Henk MEERTENS started by apologizing because he omitted John ALDRIDGE as an elected Vice-President of the Commission in his report. Mr. ALDRIDGE had been a major contributor to CASI.

He then highlighted some issues which had been discussed during the commission meeting a couple of days before the General Conference:

- The question of insurance at competitions: the solution was to make it a requirement that an organization providing insurance for an event would also provide a statement confirming that their particular insurance complied with the minimum requirement of that contest.

- CASI Appeal process: in 2010, there had been one appeal process. At the time the appeal took place, the Secretary General had changed from Mr. Max BISHOP to Mr. Stéphane DESPREZ and Mr. MEERTENS was indisposed: this had caused problems as
the concerned persons were not fully informed of how the process was handled, and there was not proper documentation in place to assist them. Steps would be taken to rectify this.

- Ratification of Continental Records: a new process had been adopted during the CASI meeting. However, CASI would need to further look into the requirement of a World Record to be recognized as national record as it raised some difficulties

- Human Powered Ornithopter (from Toronto University): this project impressed the organisation, and CASI looked at how they could recognize such a flight. Since the actual documentation and rules did not allow it to be recognized as a record, CASI had decided to look at other ways, with the help of the FAI Secretariat, though the awards system for instance, to give recognition to that flight.

CIA, Jean-Claude WEBER

Mr. WEBER pointed out that this year was particularly noticeable, mainly due to its various World Championships.

With that regards, CIA was very proud to have organized for the 1st FAI Women’s Hot Air Balloon Championships and hoped this would raise interest to get ladies more involved. Other well ran Championships were the World Championships in Hot Air Balloon in Debrecen (HUN), which were taking place at the time Mr. WEBER was talking, and the World Hot Air Airship Championships in Dole, which attracted a lot of spectators and media coverage. Unfortunately these championships were very local and not recognized worldwide, which needed to be addressed.

The Gordon Bennett Race took off from Bristol (GBR). This particular event was a very high level one, and the winning distance was nearly 2500 km with a tight race. Unfortunately the race was overshadowed by a tragic development, with the loss of two pilots, Richard ABBRUZZO, a famous gas balloon pilot and Carol RYMER DAVIES, very well known in the balloon scene.

CIA was also working on various projects using loggers for scoring purposes at competitions. There had been more than 3 million hits on the Gordon Bennett’s website, and CIA wanted to implement the same system for hot air balloon championships.

With regards to threats, CIA felt that, even though the trend was towards fewer events, there were not enough CIA sanctioned events with only a few category 1 events. An effort should be made in that direction.

GAC, Pedro CABANERO MARIMON

Mr. CABANERO pointed out that all details could be found in his report.

Mr. CABANERO added a word on Air Sports strategy. Some years ago, GAC realized that their competitors were aging. Therefore, Mr. CABANERO argued that the trend should be for FAI to try to make competitions funnier and cheaper in order to attract younger pilots who would then maybe join the regular type of competition. For that purpose, GAC created the Air Navigation Race. This was essential for the future of Air Sports.
IGC, Eric MOZER

Mr. MOZER presented IGC activity through a discussion on 3 major projects
First he presented the Sailplane Grand Prix circuit, which IGC was in the process of launching with the help of a professional promoter. The difficulty in such a discussion was to protect the FAI Intellectual Property is such a competition. From an IP perspective, the solution was to make sure the contract was negotiated properly and to work with the FAI Secretariat in that direction. From a competition perspective, the solution was to make sure IGC remained the core Sporting Body for rules and selection of pilots and that the competition was integrated in the existing scheme of events.

Second, Mr. MOZER mentioned the challenge of integrating new classes into an already crowded calendar. The solution was achieved by integrating the 20M class with an existing championship, while allowing the 13,5M class to have a stand-alone competition.

Finally, Mr. MOZER addressed the results of the IGC Country Development Working Group whose role was to find out what issues / barriers existed to the development of Gliding. This group had done on on-line survey and Airspace and Regulatory impacts were the 2 most obvious barriers.

OSTIV, Loek BOERMANS

Mr. BOERMANS started his report with the OSTIV Congress. OSTIV organized its 30th congress at the same time as 31st World Gliding Championships. Prizes and awards were given at opening ceremony (see ANNEX 19). Many papers were presented with many items on gliding. These papers will be reviewed and presented in the International Journal of Technical Soaring.

He added that the OSTIV Board had been re-elected.

Apart from the OSTIV Congress, OSTIV organized for the first time an OSTIV Speaker track at the Soaring Society of America. It was so successful that they will continue.

He added a few words on the work of panels: on request of the IGC President, both the Training and the Safety Panel and Sailplane Development Panel thought about measures to improve safety. The Training and Safety Panel presented its report in March during the IGC Plenary and Sailplane Development Panel will present its report (called Safety Pays) during the next IGC plenary in March 2011.

In addition, the Meteo panel had come up with a book “Weather Forecasting for Soaring Flight” which was so interesting that World Meteorological Organization had accepted and published it as a technical note.

CIAM, Bob SKINNER

Mr. SKINNER thought it was a Presidents’ Commission forum and not a highlight on what had been done during the year. He did not read his report as it had already been distributed.

He urged all people present in the room to encourage Aeromodelling into their National Airsports Federation. He argued that Aeromodelling could be practiced anywhere anyhow and could be used as an introduction to Air Sports.
IPC, Graeme WINDSOR

Mr. WINDSOR addressed two major issues for 2010: the IPC Scoring System Project and Looming Threats.

Mr. WINDSOR explained that as a response to one of the issues faced with regards to on-line, real-time results and public information, IPC had decided to contract with a single supplier for a Scoring System to be used on all IPC Category 1 Event. A bidding process had started early in 2010, in conjunction with the FAI Secretary General, and a decision would be made for 2011. This was an investment by IPC to make events more attractive and dynamic, which was in concert with the FAI long term vision described in the FAI strategic plan.

With regards to threats, Mr. WINDSOR identified several issues like the growth of non-FAI events (World Cup Series), the fact that some NACs were charging outrageous fees for sporting licenses, a declining number of participants, somewhat due to a lesser support by their NAC, and to a higher rate of entry and sanction fees. IPC responses were to continue the implementation of IPC strategic plan with better Event Presentation, an open bidding process (to cities and Events promoters), and development of emerging areas like Asia, South America and Africa.

CIVA, Mike HEUER

Mr. HEUER mentioned that the CIVA report had been distributed with the agenda, but that he intended to add a few notes in his speech. 2010 was a special year with the 50th anniversary of CIVA (the first championships was held in Bratislava in 1960). He also noted that CIVA was updating its section of the FAI website with a numbers of news and encouraged the audience to consult it from time to time.

Since the report had been published, Aerobatics had lost their World Champion, Renaud ECALLE and his family. He was the best aerobatic pilot of all times, as already mentioned by FAI President.

Mr. HEUER also highlighted a new CIVA project called Techwatch. CIVA intended to build a database in which technical problems with aerobatics aircraft would be recorded and made available to all on a worldwide basis. He pointed out that such project could have applications for other commissions as well. He thanked the FAI Secretary General for his support in this project.

He concluded with a comment on the ASC Presidents’ Meeting, that had taken place two days before, saying that the ASCs and the Executive Board had to work closer together. Good communication was the key, and they needed to share their expertise. With regards to the new financial structure, he added that the FAI was a family and it was important that money was shared to make the whole family work.

CIVL, John ALDRIDGE

Mr. ALDRIDGE started by remarking that he was new into the CIVL President’s position.

First, he then pointed out that CIVL currently worked on 3 main projects (all safety related), and that difficulties were manpower and finances on one side and the burden of additional rules, supposedly designed for the benefit of the participants, on the other side.

Second, Mr. ALDRIDGE communicated on threats on championships, as organizers were reluctant to commit due to the cost of operating an event and to a decreasing number of volunteers to deliver it. He also forecasted a small budget deficit for 2010 that might be larger in 2011 due to the continuing Safety projects.
Fortunately, CIVL had significant reserves due to a good stream of revenues from the sanction of FAI 2nd category events, related to CIVL Ranking System. Mr. ALDRIDGE noted that the related software, which are usually costly, was developed by volunteers, which allowed CIVL to save money. He also noted that all subsequent reserves accumulated, were for the benefit of CIVL, not of the FAI.

The third issue addressed was the attendance of delegates at CIVL meetings. He remarked that ASCs managed Airsports on behalf of NACs and that NACs appointed delegates to participate to ASCs meetings. However, there was only about 50% attendance and, following meetings, only a few participants remained actively involved in projects. One reason might have been that CIVL competitions mainly attracted young people and that it was difficult to involve them in the commission.

He concluded by saying that, even if he had criticized the FAI management in his written report, he thought there was a great possibility to collaborate.

**CIG, David HAMILTON**

Mr. HAMILTON reported on a major issue with CIG which was the decision to have the World Air Games on a biannual basis. This was not in-line with CIG World Championships sequence, and the decision to cancel the 2011 event had caused even more problems.

Apart from that, CIG had been looking at ways to reduce the number of volunteers (including judges) needed to organize an Event. Finding volunteers was a growing concern. This could lead to revising the CIG World Championships. The commission would look into that issue at the next CIG plenary meeting.

Second, Mr. HAMILTON commented on a 2nd project: how to attract further interest in participation bearing in mind that moving helicopters to events was prohibitive. CIG had approved the principle of an on-line competition based on challenges between different countries flying in their own country. He hoped it would increase the number of participants.

Last, Mr. HAMILTON called upon NACs to encourage their delegate to participate (60% did not even answer emails) and to make contact with CIG.

**CIMA, Richard MEREDITH-HARDY**

First, Mr. MEREDITH-HARDY pointed out that he had been recently elected to the position of President of CIMA. Mr. Thomas BACKMANN, previous president, had been elected President of Honour.

Second, he commended the success of the 11th FAI European Microlights Championships, which were delivered without any official protest for the first time. While recognizing the outstanding issue of the low popularity for the 3-axis class, he also pointed out the first appearance of test classes for autogyros, which is a strategic direction for CIMA.

Another concern for CIMA was the fact that World Championships rarely took place outside of Europe due to the expense of moving aircraft across the world. The World Championships in 2011 would be in Israel but this was very exceptional. Mr. MEREDITH-HARDY also mentioned that there had not been a European Paramotor Championships in 2010 due to the cost and complexity of running such a Championship.
Mr. MEREDITH-HARDY explained one of CIMA’s main projects in 2010 was to develop the CIMA wiki. Since the information was scattered on different websites, CIMA created a wiki to be used for internal discussion and documentation. This tool had been designed to be open to all delegates and adaptable for other ASCs.

He concluded by saying that the number of competitors was constantly decreasing, that there was a fine line between CIMA reserves/income and the cost of operating CIMA, and that CIMA felt that if it was asked to contribute to the operation of the FAI Headquarters, it would be difficult to motivate its volunteers and it would lead to CIMA’s bankruptcy.

CIEA, Michiel KASTELEIJN

Mr. Michiel KASTELEIJN presented the winners of the FAI Young Artists Contests and noted that the contest had been well received worldwide. The theme of 2011 would be “50th year of man space flight” (reference to Yuri Gagarine’s flight). Mr. KASTELEIJN warmly encouraged NACs to organize the contest in their countries.

He continued with the 3 main issues on which the CIEA was working. First, the Young Artists Contests as mentioned in his introduction. Second, the update of the CIEA website which, even though it had a lot of content, was 10 years old and needed to be refreshed. Third, a new project called “Why Fly” which would be made possible thanks to the budget allocated to Technical Commissions.

To conclude, Mr. Michiel KASTELEIJN wished to draw the attention of the audience to attendance and participation. Technical Commissions needed the support of NACs and ASCs to function. Attendance at CIEA meetings was too low and often not followed up by involvement in projects. Some ASCs were in attendance (CIAM, ICARE and IGC). The questionnaire sent during the year was important. Finally, Mr. Michiel KASTELEIJN called for proposals on collaboration with organizations in education in the academic sphere about aviation and space.

CIACA, Pierluigi DURANTI

Mr. DURANTI started with the good news that the Amateur-built and Experimental Aircraft movement was healthy and growing with more than 30,000 (declared) homebuilt aircraft in the world. Quality and high technology levels were also growing which had a good impact on safety. The increasing number of solar- and electrically-powered aeroplanes in the world, as demonstrated by the growing number of record claims, rewarded the CIACA effort for timely promoting those technologies within FAI.

Regarding achievement in Amateur-built and Experimental Aircraft in 2010, Mr. DURANTI continued with the Henri Mignet diploma, which had been awarded to the University of Helsinki whose project presented a number of innovations using bio-diesel. He also noticed a very interesting project called Snowbird, mentioned earlier by Mr. Henk MEERTENS (CASI). It was the result of more than 20 years research, and Mr. DURANTI presented a short video to illustrate this ornithopter flight which was an important event to be recognized.

The next important issue was the social and education aspects of amateur built. The commission had prepared a booklet with the major initiatives and needed funds to publish it. Mr. DURANTI added that he was happy about the Amateur-built and Experimental Aircraft participation to the World Air Games. The intention was to continue along the same line and to improve the rules.

As major issues, Mr. DURANTI highlighted the insufficient funding (which would be partly solved with the decision taken by the 2010 General Conference to provide some budget
for operation of Technical Commissions) and the poor attendance of delegates at CIACA meetings.

**CIMP, Jürgen KNÜPPEL**

Dr. KNÜPPEL pointed out 3 main areas on which the CIMP was working:

First was the collaboration with the FAI Secretariat on anti-doping related issues, and WADA code implementation. A specific working group had been created to tackle these issues, and to assess each TUE requests.

Discussion and studies about flight safety and human factors issues were conducted and all delegates were sharing statistics and analyzing and categorizing accidents in order to be in a position to provide improved recommendations to NACs.

Last but not least, CIMP was studying the various regulations for licensing and medical examinations of pilots. This included the analysis and the comparison of different systems (ie. EASA vs FAA), the analysis of statistics (ie. 1% Rule Waiver Procedures), the discussion of various regulations, and the reduction of the burden on Medical Certification.

**EnvC, Bernald SMITH**

In 2010, the EnvC suffered the death of Mr. Michael GOTH, former President of the Commission, which is why Mr. Bernald SMITH, Vice President of the commission presented a quick report.

Mr. SMITH remarked that the work of the commission was to try to protect the environment, and that the EnvC had usually met in Frankfurt because it was a large hub and easy to reach for a majority.

He also noted the little involvement from NACs delegates.

**CANS, Lars HOLSTRÖM**

In his introduction, Mr. HOLMSTRÖM mentioned that the plenary meeting had taken place in Frankfurt with only 11 countries present; that CANS key policy was to keep airspace as free as possible; and, that many airports used by General Aviation and Air Sports were threatened by other activities.

Navigation Systems was a very interesting topic for many commissions. The system was based on radar and transponders mode A and C. Mode S had also been required in many countries, but the problem was that it did not give any extra benefit to user. For the future, satellite navigation and ADS-B would be the solution and the technology offered attractive features, but the implementation was slow. In addition, it was not always suited for General Aviation Aircraft. ADS-B was already successful in the maritime world and it would be good to promote this new technology, which could also be used for communication.

As a summary, Mr. HOLMSTRÖM concluded by stating that CANS was very important for FAI and even vital for some sport aviation activities. He thought FAI should use the existing expertise within FAI, be vigilant to preserve our airspace, and work to foster future avionics capacities (ADS-B in particular, but designed for sport aircraft, not for airliners).
21. New Competition – IGC / SGP+

The Sky Race World Cup is a new series of competitions, based on the Sailplane Grand Prix concept developed by Mr. Roland STUCK, and now promoted by IGC under the direction of Mr. Bob HENDERSON, in conjunction with Mr. Brian SPRECKLEY and Mr. Stéphane DESPREZ.

In 2010, IGC and the FAI Secretariat had worked with a marketing agency (headed by Mr. Mario HYTTEN), which had proposed to combine the IGC GP competition / product with a strong message about sustainability and global awareness. The first opportunity to see how it could look like was facilitated by Santiago de Chile during the 2010 Grand Prix Final.

Vehicles to be used would have purposed built-camera platforms (nose, wingtips, tail), remotely controlled. Pilots who will fly these vehicles would have proved experience in Grand Prix. Mr. HENDERSON was thankful for the assistance of Mr. Stéphane DESPREZ, who had worked closely with IGC officials to write a contract that absolutely protected the FAI Intellectual Property (namely the FAI name and the FAI Rules). There were still issues to be solved with the contract and the pressure was high. As an indication, Mr. HENDERSON mentioned the fact that Mr. HYTTEN had just sent the last version, asking that it be signed during the General Conference, which he knew could not happen due to the workload during this week.

A trailer which demonstrated what it looked like had been shown to the audience.

22. International Calendar of Sporting Events for 2011

The calendar was distributed and Conference took note. The updated version is attached at ANNEX 34.

23. Election of FAI President

Mr. Pierre PORTMANN, FAI President, having completed his two-year term of office, the General Conference was invited, under Statute 6.1., to elect a President.

In order to ensure a proper voting procedure, Mr. Stéphane DESPREZ made a new roll-call to record the presence of delegates. The number of votes present or represented was 362.

2 candidates had been nominated prior to the General Conference, and there had been no nomination from the floor. Therefore the delegates were invited to select their President from these 2 nominees:

Mr. Robert HENDERSON (NZL)
Dr. John GRUBBSTRÖM (SWE)

Each candidate presented himself.

Decision: Mr. GRUBBSTRÖM was elected FAI President with 215 votes (and 147 votes for Mr. Robert HENDERSON).

Mr. GRUBBSTRÖM, with 215 votes, has been elected FAI President.
24. Presentation of Candidates to serve on FAI Executive Board

The two-year term of the FAI Executive Board having expired, the General Conference was invited to elect 6 Executive Directors.

The following nominations (nominating countries in brackets) had been received.

- Mr. Robert E. CLIPSHAM (CAN)
- Mr. Alex JANSSEN (CHI)
- Mr. Alvaro DE ORLEANS-BORBON (ESP)
- Mr. LEE Jonghoon (KOR)
- Mrs Gillian Frances WINTER (LTU)
- Mr. Michiel KASTELEIJN (NED)
- Mr. Robert HENDERSON (NZL)
- Mr. Otto LAGARHUS (NOR)
- Mr. Beat NEUENSCHWANDER (SUI)
- Mr. Bengt-Eric FONSELL (SWE)
- Mr. Michael HEUER (USA)

All candidates presented themselves or were introduced by heads of delegation, and the voting procedure was initiated.

25. Election of Executive Directors to serve on FAI Executive Board

The FAI Staff and the appointed scrutineers proceeded with distributing and collecting ballots for the election. The results of the election are recorded under point 34 of these Minutes.


Turkey was invited to present its bid for the 106th FAI General Conference. Mr. Osman YILDIRIM, President of NAC Turkey, gave a detailed presentation about their proposition.

Following this presentation, Mr. PORTMANN took the opportunity to ask NAC Serbia to give an update on the preparation of the Conference 2011. Mr. Zeljko OVUKA (SRB) presented a short video, and confirmed that everything was under control and would be provided as promised when they had bid in 2009.
27. Vote on Award of 106th FAI General Conference – 2012

Turkey being the only applicant, the FAI President asked if the floor would accept an open vote instead of a secret ballot. There being no opposition, the FAI President asked delegates to vote by a raise of panel.

The General Conference unanimously agreed to award the organization of the 2012 FAI General Conference to the NAC of Turkey and especially to the city of Antalya. The FAI President congratulated Turkey.

28. Prince Alvaro de Orleans Borbon Fund

Mr. Louis BOERMANS (NED), Trustee, reported about the activities of trustees of the Fund and more generally about financial activities.

The Trustees had a meeting in 2009 where it was decided that Mr. DE MONCHY would continue the bookkeeping of the fund and gave Mr. PORTMANN the mission to evaluate the possibility to relocate the fund in Lausanne (in agreement with De Orleans family). Tax, legal obligations, etc had to be clarified. Mr. DE MONCHY sent his 2009 report to Trustees:

- prize money 20’000 USD is available
- allowances were made due to a decline an income for coming period and in view of a decline of the interest rate due to the financial crisis.

Following the decision to bring the money within the FAI, the Executive Board voted in favour to the proposal of opening a separate bank account in Switzerland and accepted to organize the administrative work. An agreement was signed with FAI Auditors to look after the account and to present a yearly balance.

The intention was to transfer the fund before the end of December and to start in January 2011. This meant that the next prize would be given during the FAI General Conference 2011 and invitations would be sent to nominees in accordance with the objectives of the fund, namely to award prizes to persons and institutions who have devoted themselves to or have promoted technical developments in aviation especially in sports recreation in the air, including simulation flying.

29. Recommendation of Museums

No application had been made for FAI recognition to be given to a Museum.


See Item 27
31. Arrangements for Future General Conferences

Mr. PORTMANN asked if there was any expression of interest from NACs to organize the General Conference in 2013.

Mr. John Wedderburn McLEAN (NZL) confirmed that NAC New-Zealand would be willing to place a bid, with the city of Auckland, for the 2013, General Conference.

Bids would have to be presented in 2011 at the General Conference in Serbia.

32. Discharge of FAI Executive Board

Mr. David ROBERTS (UK) supported the proposal from the FAI President to give discharge to the FAI Executive Board of responsibility for the management of the FAI's affairs during the year from 11 October 2009 to 10 October 2010.

The General Conference unanimously gave discharge to the FAI Executive Board.

33. Any Other Business

Mr. David ROBERTS (GBR) gave a few words on Keith NEGAL's medical state which was not good at the moment. Mr. NEGAL had been a great support to Microlights for years. He invited all the delegates who knew him to send him messages of support.

Mr. TALMON (ISR) proposed that it would be good at the General Conference to host speakers talking about issues like safety, etc. He added that 85% of the matters discussed were administrative. Mr. Pierre PORTMANN reminded the audience that there were statutory requirements that obliged the General Conference to deal with a certain number of administrative issues.

Mr. David ROBERTS (GBR) added that the General Conference should be a celebration of Air Sports. Mr. Pierre PORTMANN replied that it would be easier if the NAC and delegates were more reactive during the year.

Mr. Otto LAGARHUS (NOR) did not agree with the last two speakers and did not think it should be a meeting taking place every second year as proposed earlier.

While waiting for the final results of the Election of the Executive Board, the President authorized CASI members to leave the room to have their meeting.

34. Announcement of Results of Executive Board Elections

After first round, the following Executive Directors were duly elected (out of 362 cast votes):

Mr. Otto LAGARHUS (NOR) 256 votes
Mr. Alvaro DE ORLEANS-BORBON (ESP) 255 votes
Mr. LEE Jonghoon (KOR) 247 votes
Mr. Robert E. CLIPSHAM (CAN)   235 votes
Mr. Robert HENDERSON (NZL)   191 votes

The other candidates did not reach the majority required (182 votes) and a second round was therefore required. The results of the first vote were:

Mr. Alex JANSSEN (CHI)   152 votes
Mrs Gillian Frances WINTER (LTU)   150 votes
Mr. Michiel KASTELEIJN (NED)   88 votes
Mr. Beat NEUENSCHWANDER (SUI)   165 votes
Mr. Bengt-Eric FONSELL (SWE)   56 votes
Mr. Michael HEUER (USA)   147 votes

After the second round, the following Executive Director was duly elected (out of 361 cast votes):

Mr. Beat NEUENSCHWANDER (SUI)   128 votes

Other results were:

Mr. Alex JANSSEN (CHI)   33 votes
Mrs Gillian Frances WINTER (LTU)   90 votes
Mr. Michiel KASTELEIJN (NED)   4 votes
Mr. Bengt-Eric FONSELL (SWE)   0 votes
Mr. Michael HEUER (USA)   106 votes

The new FAI President, Dr. John GRUBBSTRÖM, congratulated the newly elected Directors and thanked the two outgoing Directors (Mr. ARPAGAUS and Mr. FONSELL).

He also strongly congratulated the outgoing FAI President for his 10 years of office (including 4 years as FAI Finance Director) and his tremendous hard work for the FAI. He suggested that the floor elect Mr. Pierre PORTMANN as FAI President of Honour, from which he could continue to give advice. The Conference accepted this proposal by acclaim and Dr. GRUBBSTRÖM handed out the respective diploma (reading it out loud in French) to Mr. PORTMANN who received warm applause.

Mr. Pierre PORTMANN closed the Conference thanking delegates for their participation and support, and the hosts for their outstanding organization. He hoped to see everyone again at FAI events and in Serbia for next General Conference. He stated that his Presidency was a great experience with lots of work, which he carried with much enthusiasm. With the help of the Board he had the opportunity to move the FAI forward and wished the new FAI President to grow it even quicker and stronger.
Annexes

1. Report by FAI President Pierre PORTMANN
2. Financial report by the Executive Director Finance Robert CLIPSHAM
3. 2009 Financial Statements and Auditor’s Report
4. Scale of Subscriptions for 2011
5. Budget for 2011
6. Proposal for development of structures of future Statutes and By-Laws Statues Working Group
7. Proposal Norway Otto LAGARHUS
8. Presentation Total Jean-Pierre BATTERMANN
9. Report by the FAI Secretary General Stéphane DESPREZ
11. Executive Board Vision Stéphane DESPREZ
12. Short Term Projects Stéphane DESPREZ
13. Report on World Air Games Jean-Marc BADAN
14. Report on World Games Jean-Marc BADAN
15. Report by the President of the FAI Air Sport General Commission (CASI) Henk MEERTENS
16. Report by the President of the FAI Ballooning Commission (CIA) Jean-Claude WEBER
17. Report by the President of the FAI General Aviation Commission (GAC) Pedro CABANERO MARIMON
18. Report by the President of the FAI Gliding Commission (IGC) Eric MOZER
19. Report by the President of OSTIV Prof. Louis BOERMANS
20. Report by the President of the FAI Aeromodelling Commission (CIAM) Bob SKINNER
21. Report by the President of the FAI Parachuting Commission (IPC) Graeme WINDSOR
22. Report by the President of the FAI Aerobatics Commission (CIVA) Mike HEUER
23. Report by the President of the FAI Hang Gliding and Paragliding Comm (CIVL) John ALDRIDGE
24. Report by the President of the FAI Astronautics Records Commission (ICARE) Segismundo SANZ FERNANDEZ DE CORDOBA
25. Report by the President of the FAI Rotorcraft Commission (CIG) David HAMILTON
26. Report by the President of the FAI Microlight Commission (CIMA) Richard MEREDITH-HARDY
27. Report by the President of the FAI Aviation and Space Education Commission (CIEA) Michiel KASTELEIJN
28. Report by the President of the FAI Amateur-Built and Experiment Aircraft Commission (CIACA) Pierluigi DURANTI
29. Report by the President of the FAI Medico-Physiological Commission (CIMP)  
   **Dr. Jürgen KNÜPPEL**

30. Report by the Vice-President of the FAI Environmental Commission (EnvC)  
   **Bernald SMITH**

31. Report by the President of the FAI Commission for Airspace & Navigation (CANS)  
   **Lars HOLMSTRÖM**

32. List of Vice-Presidents for 2010-2011
33. List of Delegates of Commissions for 2010-2011
34. International Calendar of Sporting Events 2011
35. Calendar of FAI Meetings 2011

*Additional documents are annexed as follows:*

36. List of FAI Award Winners for 2009
37. List of Participants at the General Conference
38. List of Companions of Honour
39. List of FAI Members

Minutes approved by Mr. Pierre PORTMANN, FAI President for the 2010 General Conference, and Dr. John GRUBBSTRÖM, FAI President since October 9\textsuperscript{th}, 2010.