



*Fédération
Aéronautique
Internationale*

Summary of discussion for a Meeting of

FAI Active Members' Presidents

**Held in Hong Kong (HKG)
at the Harbour Plaza 8 Degrees**
on Saturday 8th June 2013
starting at 09:00 am

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1. FAI President's Introduction (9:00 – 9:10)

The FAI President started the meeting at 9:00 am by thanking the NAC Hong Kong and especially Mr. Andy Chau for having organized the meeting.

He informed the audience that the meeting was broadcasted live on the FAI website at the same time.

He reminded that this meeting was an important but informal one. It was set up to get a chance for the FAI Active Members' Presidents to know each other and for the FAI Executive Board to get a feeling on how members were perceiving the FAI, to inform about current projects and prepare the General Conference.

The meeting aiming at gathering a majority of FAI Asian members, Dr. Grubbström was pleased to see so many countries represented and thanked Tengku Abdillah, FAI Regional Vice-President, for having contributed to the great number of participants.

The FAI President reminded the FAI objectives by quoting the FAI Statutes (1.2. *The aims and objectives of FAI*).

2. Roll Call (9:10 – 9:15)

President :

- John GRUBBSTRÖM FAI President (JG)

Executive Board Members :

- Frits BRINK FAI Executive Director (FB)
- Robert CLIPSHAM FAI Executive Director Finance (RC)
- Robert HENDERSON FAI Executive Director (RH)
- Otto LAGARHUS FAI Executive Director (OL)
- Jean-Marc BADAN FAI Secretary General (JMB)

FAI Members:

- Mike CLOSE AUS / President
- Alois ROPPERT AUT / President of Honour
- Manfred KUNSCHNITZ AUT / Secretary General
- Waffik EL TABIY EGY / Secretary General
- Ahmed FARGHEL EGY / Treasurer
- Klaus KOPLIN GER / President
- Andy CHAU HKG / Vice-President
- Nil HANDRI INA / Secretary General
- Chepy NASUTION INA / Vice Secretary General
- Abdullah AL-JAWINI KSA / President
- Ravansith THAMMARANGSY LAO / Observer
- Abdillah TENGKU MAS / President
- Bert WIJNANDS NED / Vice-President
- Rolf LILAND NOR / President
- Vladimir IVANOV RUS / President
- Serguey ANANOV RUS / Translator
- Yves BURKHARDT SUI / Secretary General
- Bengt LINDGREN SWE / President

- | | |
|------------------------|-------------------------|
| - Veerayuth DIDYASARIN | THA / President |
| - Elsa MAI | TPE / Secretary General |
| - Osman YILDIRIM | TUR / President |
| - Unsal BAN | TUR / Observer |

Apologies for absence :

- Canada
- United Kingdom
- Denmark
- Czech Republic
- Spain
- France
- Belgium
- Singapore
- Alvaro DE ORLEANS BORBON, Executive Board Director
- Beat NEUENSCHWANDER, Executive Board Director

In Attendance :

- Ségolène ROUILLON FAI Members and Services Manager (SRO)

Each participant introduced him/herself (name + function). The majority of participants were here for the first time. The FAI President took the opportunity of the roll call to thank again Mr. Yildirim, President of NAC Turkey for the excellent organization of the last FAI General Conference and to thank Breitling, the FAI Official sponsor, for the customized items they distributed to each participant of the meeting.

3. Approval of Agenda (9:15 – 9:20)

The agenda was approved

4. FAI General Conference (9:20 – 10:50)

1. Kuala Lumpur 2013

- *Report on preparation*

See Annex 1.

Tengku Abdillah gave an overview of the preparation of the next FAI General Conference. He emphasized the easy accessibility of Kuala Lumpur for visitors from all around the world. The venue will be the Royale Chulan Hotel, a 5-star hotel centrally located in Kuala Lumpur's downtown business district, and registration fees will be of MYR: 1,400.00 (Euro 333.20) for delegates, MYR: 1,250.00 (Euro 297.50) for early registrations, before July 15th 2013).

His plan was to welcome the Prime Minister to attend the Opening Ceremony on Thursday 3 October 2013. Due to general elections that happened a few weeks before, the new government needed to settle down and an answer would soon be given. On the other hand, it was planned that the former Prime Minister would attend the Closing Ceremony on the Saturday. Tengku Abdillah had already prepared a unique social programme following the Malaysian traditions. He also requested the City Hall to organize an air carnival on the Sunday, after the plenary sessions. Discussions were in progress.

He informed the participants that after discussions with Malaysian Airlines, he succeeded in obtaining reduced air fares for participants to the General Conference. A form needed to be filled in but additional details would be sent shortly after the meeting. He was also negotiating the remittance of a SIM card for each participant. More info to be given later on.

Finally, he confirmed that the website was online but that the registration part was still under construction. This should be solved as soon as possible. The FAI Secretary General recommended to Tengku Abdillah to have it working at the earliest date to allow the "early birds" to register on time.

As a conclusion, he was hoping to receive as many country representatives as possible and wished a pleasant stay to the delegates who would be present in Kuala Lumpur.

- *Discussion about the Agenda and Open Forum*

The FAI President requested the participants to give their opinion on the agenda and the possible items to be included in the Open Forum section for the next General Conference. The FAI would also appreciate any feedback on the layout of the Conference.

One attendant advised the FAI to think about the sequences (which meeting should follow which meeting). But that could maybe mean a stay extension for delegates. A proposal was to organize seminars (like safety) during the CASI meeting on the Thursday. Concerning the Open forum, some format ideas could be lectures, Q&A to Air Sports Commissions, etc.

The aim of this discussion was to find out solutions to use the time in a most valuable way.

A concern was raised about the situation of the FAI in 5 years. It was heard that some NACs have cost problems and national associations leaving them for independence. The FAI President emphasized that an increasing number of countries were now joining the FAI. The FAI was an international organization which is needed for common purposes.

The FAI General Conference should be an opportunity for delegates and representatives of countries to put general input to the FAI and this should be a priority in the FAI strategy. The FAI President agreed that the current format of the Conference made it a one way communication. How to have active dialog during a structured conference? It was a challenge. A suggestion was that all speakers go to the front / stage when they express themselves. Or to have a U shape (as we had during the FAI Active members' Presidents' meeting, which was very useful to have a dynamic discussion), but due to the high number of delegates present, this might be difficult to put in place.

The FAI President promised to take into consideration the suggestions made and to find the best solution.

- *Information on the new electronic voting system*

The FAI received much positive feedback on the possibility to use an electronic voting system during the FAI General Conference but also during Air Sports Commission meetings. The FAI IT Manager looked into the possibility and found one system which would be suitable for the purposes of the FAI.

This system would be working through Wifi system. Each box would be configured with the appropriate number of votes per organisation. The system was very well developed and allowed simple voting system (yes / no) but also elections up to 40 candidates. The main objective was to save time (only 20 to 30 seconds needed to vote) but also record votes and results automatically to be able to display them on screen right after the vote. The FAI Office did not know yet the consequences on the time schedule but was hoping to gain some time for discussion items. Of course, paper system would be available in Kuala Lumpur in case something happens as it would be the first time. The organizer would just need to provide ballot boxes.

The system would be introduced at the 2013 General Conference, with time dedicated to explanation and Q&A.

The attendance congratulated the FAI Office for setting up this technologic progress.

2. Structure of future GCs

▪ *Results of the on-line survey initiated on 15 March 2013*

The survey was sent out to a total of 210 targets including: FAI Members (Active, Associate, Temporary, Affiliate), FAI Vice-Presidents, FAI Executive Board, FAI Commission Presidents, FAI Companions of Honour. Only **13** surveys were fully completed.

Main ideas were expressed. The current format of the Conference was appropriate with improvement for more efficiency needed. The standardized format of Commissions Presidents reports (written format sent in advance to delegates, maximum 2 pages with common topics to report about) was appreciated, as well as the current format of documents distribution (e-mail with statutory documents in advance and paper file distributed during the conference). And the participants to the meeting unanimously expressed their wish to see an electronic voting system be used from now on. The NACs informed the FAI that they wished to attend the Air Sport Commissions' Presidents' Meeting, to what the Presidents of the Commission agreed. The layout of the room was ok and the suggested schedule (with option to open the Conference a day earlier) was in accordance with the needs even if some constructive comments were noted.

As far as the content of the Conference was concerned, some suggestions were made to improve the agenda and the inclusion of a slot for NACs to report on a specific issue of relevance was supported. No topics were to be excluded from the agenda. The questionnaire also asked about the level of detail for certain topics like financial results, modifications of statutes and by-laws, etc. The answers to this question were divided, therefore the FAI Office would see how to accommodate the needs. Finally, the average rating for the current format of the Conference was estimated between 3-4 (on a 1 to 5 scale, 5 being the best mark).

As a conclusion, it was said that the low participation rate was not representative but nevertheless, good suggestions were received. The suggested structure would be put in place in 2014 earliest and the agenda would be worked out according to suggestions and needs. As said earlier, the electronic voting system was to be implemented at the General Conference 2013 in Kuala Lumpur.

After the presentation, the FAI Secretary General expressed his disappointment regarding the low participation. The stakeholders were given the possibility to express their opinion and influence on the organization of the FAI General Conference but only a limited part did use this opportunity.

A question about the e-mail addresses used for sending such surveys was raised. Some NACs claimed that they did not receive the e-mail. The FAI used a distribution list which included one e-mail address per member. For some NACs, it was a dedicated address to FAI, for some others, it was the general e-mail address (like info@). This meant that e-mails might get caught in spam boxes or not dealt with properly. The participants asked to verify this list and assure that the list was appropriate and include the correct addresses. A participant suggested that e-mail be sent to Presidents or Secretary Generals only. Or that secretaries be added to the list. A request would be sent upon return to ask the NACs to communicate the e-mail address they wished the FAI to use for correspondence. This was their responsibility to inform FAI about change / edit of their contact details.

Several solutions were expressed to get more response to the questionnaire.

- Distributing gifts / goodies should be awarded to categories of participants to the survey : e.g. : the first one to answer, the first one to ... , etc
- Using the open receipt option in e-mail software.
- Sending questions in advance so that participants know what to expect.

A solution would be developed to ensure a better distribution of FAI e-mails.

As far as the agenda and content of the Conference was concerned, the FAI President promised to take into consideration the suggestions made and to find the best solution.

- *Discussion on the structure of future Conferences*

Was discussed in point 4.1.2. above.

- *General Conference 2015 : expression of interests / bids to host the GC*

The FAI Secretary General invited all NACs to submit their bid if interested. Documents were available upon request to the FAI Members Manager, Mrs Rouillon and deadline to submit a bid was set up to August 20, 2013, in order to be able to prepare documents for presentation for the Conference.

Official information would be sent after this meeting to all NACs, giving them the possibility to bid.

3. Feedback on GC Minutes 2012 and new Annual Report 2012

- *Feedback on the first edition of the new FAI Annual Report*

The FAI entered a new cycle last year with the creation of FAME and Breitling's sponsorship which are part of the new FAI strategic plan. The objectives of the new strategy included the development of the air sports, their better promotion and presentation, and the improvement of the visibility and perception of the FAI and its activities.

This was the right time to review our current communication tools to make sure that they were in line with the new FAI global objectives. The Minutes and Annexes were published in full on the FAI website. The Annual Report, thanks to its design and its more simple and synthetic presentation of the FAI created the opportunity to reach a much larger audience (sponsors, contacts, etc). It was a powerful communication, presentation and information tool for the FAI.

Objectives of the Annual report :

1. Increase the visibility of the FAI : Present and promote the FAI by communicating on its events and activities in a positive, interesting and synthetic way.
2. Change the perception of the FAI : Show that the FAI is not a purely administrative body by detailing the whole range of its activities

600 hard copies were distributed and the electronic version was downloaded 1500 times. A survey was conducted to gather feedback from the recipients of the annual report. 29 answers were received. The overall satisfaction with this new publication was quite positive (format, design, text, photographs, balance text/photographs). A few suggestions were made and would be incorporated next year. 95% of the participants to the survey rated the annual report between 4 and 5 (on a scale of 1 to 5, 5 being the best mark).

▪ *Discussion and suggestions for future annual reports*

The annual report was published for the first time in 2013. The document was well appreciated but there was room for improvement of course. The audience was pleased with the idea to have the Statutory Minutes of the FAI General Conference published exclusively in an electronic version and available on FAI website.

Some NACs found it useful to show their own governments what the FAI was doing. It was also a strong tool for Tengku Abdillah, FAI Regional Vice-President for East and South Asia.

A suggestion was made to gather all sections about one discipline (report, results, calendar, etc) in one section so that a reader interested in only one discipline finds all items related to it at once.

The links to videos which were included in the online version were very much appreciated. It would be good to also create a high resolution electronic document to give the possibility to the NACs to print the number of copies they wished directly in their country.

The FAI would continue producing this communication tool.

5. FAI Strategy (10:50 - 11:50)

1. FAI Regional Management System

(Otto LAGARHUS)

See Annex 2.

Mr. Otto Lagarhus, Executive Director in charge of the Regional Management System, reported on the situation of the RMS and on the progress of Regional Vice-Presidents' activities.

The Regional Management System was created because the FAI President and Executive Board needed regional management resources in order to carry out business effectively. Specific Guidelines were developed and published (available on FAI website - <http://www.fai.org/structure/regional-vice-presidents>). They contain general information as well as details on duties and responsibilities of an RVP, nomination and appointment process and administrative routines.

The RMS was implemented in two regions already (East and South Asia and South America) and RVPs were operational in these areas. The RVP for Africa was being implemented at the moment. 1 or 2 regions would be added during the later part of 2013.

Tengku Abdillah, Regional Vice-President for East and South Asia, reported on his activities during the last months. He intensively worked on recruiting new members. He went to sport administrations and Olympic councils. Vietnam and Laos recently became FAI Temporary members. The next prospects were Cambodia, Brunei, Myanmar and Macau. He was also a great support in terms of organization of multi sports events like Asian Beach Games in Phuket in 2014, South East Asia Games in Singapore in 2015, Asian Games in Vietnam in 2019 (where he was doing his best to have air sports included - presence in Asia Games is a step forward to becoming Olympic), etc. He was also doing his best to assure the presence of air sports in these Games. His focus was on FAI recruitment for members and increase of competitions.

Mr. Lagarhus congratulated Tengku Abdillah. The position of Regional Vice-President was an important one where performance was required. Corrections would be implemented if needed to get improvement in operations. But of course, NACs support in the respective regions was essential.

Mr Lagarhus concluded his report by saying that this system would improve regional and international representation and influence. The FAI hoped also to improve communication with and services to its NACs.

2. FAI Expert Group System

See Annex 3.

Mr Lagarhus reported on the status and respective tasks of the FAI Expert Group System, in place of Mr Beat Neuenschwander, Executive Director in charge of this portfolio but who could not attend the meeting.

He reminded the way of operating the system, that was presented to the NACs at the last 2 General Conferences. He reminded that expert groups should consist of people who were in possession of the necessary expertise in their field, engaged in activities in their special sphere of aviation and ready to respond to FAI requests to do a special work.

The advantage of the Expert Group System for the FAI and its members was that the experts were appointed to do tasks as given to them instead of having a long list of delegates who were not especially active in a certain field.

The audience was interested to know how the expert groups and the ASCs were coordinated. If question occurred in a certain sport, who should be addressed: the Commission or the Expert Group? Would there be expert groups for specific sports? There was no intention to create expert groups for specific sports. Disciplines were already represented in the current groups.

3. Focus on technical areas ?

A discussion was open on FAI Members' needs and expectations on technical matters such as Environment or Education. These 2 matters were currently approached in FAI Technical Commissions and the FAI started the process of converting these 2 Technical Commissions into Expert Groups. The Executive Board would define the missions and give the first goals and tasks in collaboration with the current Presidents of the above-mentioned Commissions. But the FAI needed to receive NACs feedback on the way to proceed with these 2 important topics. It was important to know what the expectations of NACs were in terms of future Expert Groups.

It was important to work on environmental issues and see what the other motorsports federations were doing. One NAC informed the audience that his Environmental delegate did not find worthwhile for its NAC to attend the meeting of the Environmental Commission anymore.

The FAI should be careful that Environmental issues can be a threat for air sports. A new start of environmental experts working with education experts was promising.

The FAI Secretary General thought that there was a need for more practical documents. The new President of the still-existing Environmental Commission was very active and working with the FAI Head Office to convert the Commission.

6. Sports Matters (11:50 – 12:30)

1. Anti-Doping

The FAI Anti-Doping Manager, Mrs. Segolene Rouillon, reported on the current status of the FAI Anti-Doping Program.

As announced in the FAI Anti-Doping newsletter regularly published on the FAI website, the contract with SportAccord to externalize some activities was signed in December 2012 and came into force on January 1, 2013. The reason was that SportAccord had a dedicated department, Doping-Free Sport Unit, which was well experienced in the below-mentioned areas.

- The contract includes:
 - o Whereabouts information and failures
 - o RTP Coordination
 - o In-competition testing
 - o Out-of-competition testing
 - o Support
- The contract excludes:
 - o Anti-Doping Plan administration (under FAI responsibility)
 - o TUE administration (under FAI Anti-Doping Manager responsibility)
 - o Education (under FAI Anti-Doping Manager responsibility)

The FAI Registered Testing Pool started in January 2013 with 10 athletes but after one athlete decided to retire and returned his sporting licence, he was removed from the RTP. So the RTP was now running with 9 athletes and in a good collaboration. The relationship with SportAccord was also efficient. Out-of-competition tests had already been conducted and In-Competition tests were in the pipeline. Date and Place for the latter were at the discretion of FAI Secretary General and FAI Anti-Doping Manager and costs were an FAI expense, not on the organizer's.

The FAI Anti-Doping Manager also informed the audience about the existence of two specific groups : the FAI Anti-Doping Advisory Group (ADAG) and the FAI Doping Review Panel.

- The ADAG was a small group of persons providing expert knowledge and input, initially created by the FAI General Conference, to advise the FAI EB on the fine-tuning of the FAI Anti-Doping Plan. It was decided to keep this group to continue to provide oversight for these actions and political support to the Anti-Doping Manager (ADM). It was composed of :
 - o Mr. Bob HENDERSON, from the FAI EB, who shall serve as chairperson
 - o Dr. Jacques BERLO, ASC representative
 - o one NAC President, or an appropriate NAC representative = authority to represent all NACs – to be nominated
 - o one FAI Athlete, who has previously been part of the FAI RTP – to be nominated
 - o Dr. Jürgen KNÜPPEL, CIMP President, will be a corresponding member of the ADAG, with responsibility for providing specialist advice on any anti-doping matters as they may relate to aviation medicine and medical matters.

- The Doping Review Panel was created as requested by the article 7.1.2.1 of the FAI Anti-Doping Rules : “the FAI Executive Board is required to form a Doping Review Panel (DRP) to investigate any Adverse Analytical Findings (AAF) relating to the testing of an A-sample”. It was composed of a Chair and four other persons selected from the following list as appropriate:
 - o FAI Anti-Doping Manager (ADM), who shall chair the DRP
 - o Members of the FAI ADAG (*except that the ASC representative or NAC representative shall stand down should an athlete from their specific aviation sport discipline or nation be involved in the AAF*).
 - o A representative from the specific aviation sport discipline (*selected at the time that the FAI ADM is notified of the AAF*)
 - o A representative from SportAccord with specialist legal knowledge relating to anti-doping and the WADA Code

Terms of reference of both groups were to be found on the FAI website.

The FAI Anti-Doping Manager wished to inform the NAC Delegates about the recent progress that had been made in terms of Education. Extensive information was now available on FAI website (<http://www.fai.org/anti-doping-programme/useful-information>), e.g:

- o FAQs : quickly find clear answers to a list of the most commonly asked questions - highly recommended
- o Leaflets (can be printed by event organisers)
- o Questions & Answers
- o Games
- o Videos
- o Digital Library

The FAI Anti-Doping Manager emphasized on the FAQs, as this tool was giving more than 80% of answers to the questions a competitor or an event organizer might have. Even if this document was created internally, the aim was not to create only new tools but to mainly use the ones WADA put at the disposal of its stakeholders, like the FAI.

The next steps were :

- Call for nominations for NAC representative for ADAG
- Constitution of FAI RTP 2014
- Update of the FAI Anti-Doping Rules following adoption of new World Anti-Doping Code (November 2013)

But some actions were still on-going :

- Circulation of Educational Material to the whole FAI community
- TUE processing through ADAMS
- Out-of- / In-Competition tests
- Discussions with WADA

To conclude her report, the FAI Anti-Doping Manager reminded the NACs to pass the message on the necessity for competitors to apply for a TUE. A TUE is a Therapeutic Use Exemption which allows a competitor to take a medicine whose substance was considered as a prohibited substance according to the WADA list of prohibited substances.

Mrs Rouillon also reminded the NACs that they still had the possibility to nominate a representative from their country in the ADAG. Deadline was until June 17, 2013.

2. World Air Games 2015

The FAI Secretary General reported on the bid process. The bidding phase was now closed and documents studied. Information would be provided as soon as possible, but probably not earlier than end of August.

NAC Thailand asked to bid but as the process was already closed, it would have not been fair to accept late bids.

3. IWGA World Games 2013, Cali (COL)

The FAI Secretary General reported on the latest situation of the preparation for the participation of air sports in the World Games (<http://www.fai.org/events/iwga>). These Games were considered as the second largest multi sports events after the Olympic Games and air sports were present in the programme with 2 disciplines (Paragliding Accuracy Landing and Parachuting Canopy Piloting). For each discipline, 36 competitors have been selected and registered to participate in the edition in Cali this summer. Indoor Aeromusicals was included also as a demonstration sport.

As the World Games 2013 would be used as an evaluation platform for the sports included on the program of the World games 2017 in Poland, the FAI Secretary general encouraged the NACs to strongly support their athletes.

4. Revision of Organiser Agreement

The FAI Secretary General reported on the latest situation of the update of the FAI Organizer Agreement. The FAI Senior Sports Manager had the responsibility to produce a more efficient and appropriate agreement which was at the moment not suiting FAI and organizers' needs. The FAI lawyer had been included in the discussion to give a legal aspect to this very important document. The work to achieve this goal had been under-estimated and the deadline for the new Agreement was now postponed until later this year.

One NAC asked for the media rights to be carefully thought through. Countries, where events were taking place, should be allowed to use the images. The FAI Secretary General confirmed that this was already the case but the wording still needed to be clarified.

Another participant encouraged the FAI to find a solution regarding liability of NACs. This point had been raised with the lawyer.

LUNCH (12:30 - 14:00)

7. Sports Marketing (14:00 – 14:30)

1. FAI Air Sports Marketing & Events S.A.

- *Report on FAME activities : Relationship with ASCs and NACs; Signature of MoUs; Projects*

FAME Chairman, Mr Robert Henderson, gave a report on FAME.

- May-August 2012: «Honeymoon» phase
 - Negotiation with Breitling and contract signature
 - Creation of FAME
- September 2012 – February 2013: «Starting up and Testing» phase
 - Start of FAME Activities (September 2012)
 - Breitling's sponsorship activation initiated, test was made on 2 Events in 2012 and improved in January 2013 with 2 additional Events (Argentina and Australia).
 - FAME concept and activities presented to ASCs
 - Launch of FAME brand's development, FAME corporate elements such as logo and letterhead approved
 - Launch of Market Research into sponsorship and city opportunities:
 - 2 major lists were compiled using SINERGI database: A sponsor and host cities lists
 - Over 200 companies and 115 cities were contacted and received a customised presentation (testing phase with no concrete products to propose)
 - Meeting held with various sponsors and cities
- March-April 2013: «Speeding-up» phase
 - 3 MoUs signed with IGC, CIVL and CIAM
 - 2 product presentations completed, including promotional material (SGP and WPAM (CIVL)
 - Website finalised (<http://www.fame.aero/>)

- As of May 2013: «Full Speed and Actions» phase -> The «MORE» phase
 - Over the last few months, workload has drastically increased for FAME as interest for our services and activities has grown. Expectations from FAI “Entourage”, i.e. ASCs, Breitling, Organisers and FAI itself are very high and we need to deliver.
 - More time has been recently allocated into FAME projects and, since we are now ready to go on the market, we expect much more workload for us as of May 2013.
 - FAME is now ready to go on the Market: A few good products are completed and there will be more in the near future, FAME brand is finalised, Sponsorship structure is clear, database of qualified contact are compiled !
 - FAME was present at SportAccord Convention. Some very good meeting were held with cities or regions that have an interest in hosting Air Sport Events.

- *Relation with potential Host Cities : Promotion of Air Sports*

While bilateral contacts had been established by FAME with a number of potential host cities, NACs would of course be informed, should a concrete project be launched with a city.

NACs were invited to put in contact potentially interested cities with FAME.

A question was raised about the reason of selling a part of FAME shares. It was mainly done to avoid tax liability.

The FAI President added a word on the IPETA situation : after several discussions with IPC to create a Canopy Piloting Tour, the FAI Executive Board and the IPC Bureau came to the agreement that IPETA would remain a separate UK-based company, but whose ownership would be transferred to FAI.

2. **FAI Sponsors**

In his above-mentioned presentation, Mr Henderson also covered sponsorship issues, in particular on cooperation with Breitling and Event Organisers 2013.

The FAI Secretary General reminded the NACs that the deadline for submitting nominations for the Breitling Milestone Trophy and for the Breitling Youngster Award would expire on June 30th, 2013.

8. FAI Membership Matters (14:30 – 16:00)

1. **Future Active Members Presidents' Meeting**

(John GRUBBSTRÖM)

The FAI President wished to know how the FAI Active Members felt with this meeting and if they wished some changes. He reminded them that this meeting was not a decision meeting, only an informal one with exchange of information. The advantage was the possibility to discuss face to face. The FAI was in favor of electronic attendance but this was not allowing certain aspects. He emphasized that the limited attendance was also a good opportunity to have a discussion which would not be possible at the General Conference. His opinion was that it was a valuable meeting.

It was offered to extend the meeting to a visit of the location of the organizing NAC. In that case, a two days meeting would be a convenient solution. Another option would also be to have

the General Conference and the FAI Active Members' Presidents' meeting every two years, alternating. This solution would make the NAC Presidents meeting stronger. But Swiss laws should be checked as it might require annual meetings.

2. Air Sports : The next 50 years - A Dutch perspective

See Annex 4.

Mr. Wijnands, Vice-President of the NAC Netherlands presented the way the Koninklijke Nederlandse Vereniging voor Luchtvaart (KNVvL - Royal Netherlands Aeronautical Association) in the Netherlands was organized and an answer to avoid the continuing marginalization of air sports. He would appreciate feedback from the participants as this presentation would allow having a more general discussion on the future management of FAI and air sports.

In 2000, the Aeroclub raised the membership dues to allow a professionalization of the office. They were not receiving any funding from the government anymore. They shared backoffice (IT, finance & accounting, membership) with the Dutch Climbing federation.

Sports wanted to go independently but they were too small and KNVvL convinced them that the best way to go was to work together in a more centralized structure.

As a conclusion, he advised the audience to look at what the others were doing as it can be educating for the FAI.

There was no special comment on the presentation. But the FAI President took the opportunity to discuss a new strategy initiative to manage the future of FAI. He presented the "new" challenges for the FAI, including airspace restrictions, stricter regulations, need for improved safety, etc... The main consideration to meet these new challenges would be to identify a modification of direction of the FAI and an adjustment of its main purpose, currently being areas like supporting NACs, arranging international competitions areas, administering records, protecting air sports history, etc. But this main purpose might be too limited and not meeting today's challenges. The FAI President suggested the overall FAI goal be amended to be in relation with these new challenges. See Annex 5.

The Swedish delegate thought that these matters needed to be discussed at the Conference and to be led by the NACs. The Executive Board should have been mandated with this initiative, but not have launched the discussion. Mr Koplín reminded Mr Lindgren that this was a clear decision from the General Conference. Mr Lagarhús emphasized the fact that the process requested a new discussion about this issue and that the FAI did not wish only a top down process but also bottom up. Mr Al Jawini proposed to have youth attend the meeting to see what was being discussed. The challenge nowadays was to introduce young people to FAI activities.

3. FAI Annual Questionnaire

A discussion started on the format of the annual questionnaire sent once a year to all NACs and which objective was to gather information and statistics on NACs activities. Points of concern were the need for such a questionnaire and the low response rate to the questionnaire (only 30-40% of NACs responded). The FAI was interested to know from the NACs how it could

motivate its members to provide information. Figures as received now were not representative of FAI activities. But the FAI, as an international body, had to provide reliable statistics on participation and activities to other international bodies like authorities and sports organisations, or also media and sponsors.

There was no special feedback from the participants on the way they were handling the questionnaire or on the information that they would need from such a questionnaire. The Executives present were not the persons dealing with such a matter. However, a suggestion was to have the questions at disposal on FAI website for members to be able to see all the questions at once and filled them in progressively as figures arrived.

9. Information from FAI Head Office (16:00 - 16:45)

1. Finance

The FAI Executive Director Finance Bob CLIPSHAM gave an interim report on the FAI Financial Statement 2012. He informed the audience that the audit company PricewaterhouseCoopers was in the FAI Office a few weeks before the meeting, in order to conduct the audit of the accounts for 2012. The report would be available in August.

The FAI accounts were now made on a consolidated basis. The first consolidated statement was presented at the General Conference 2012 in Antalya. Revenues were up to 1 800 000 CHF and the budget was planned with a deficit of 21 000 CHF for 2012. The VAT numbers were to be finalized. The FAI accountant would now be using a new accounting software called Abacus, which would fully comply to Swiss laws.

Mr Close advised the FAI to report detailed figures in advance to the General Conference, and not present the report in front of the assembly, so that NAC representatives can read them before coming to the meeting. The General Conference should be the place where they then ask questions.

The FAI Secretary General informed the participants that it was decided to distribute a part of the Breitling sponsorship money back to the organizers of FAI-Breitling championships.

Some attendants were interested to know whether some discussions were in the pipeline with additional sponsors. There was a certain number of discussions under progress.

To conclude, the Finance Director stressed on the fact that provisional net result was better than the budget.

2. FAI Sporting Licence Database

See Annex 6.

▪ *Update on the Sporting License Database.*

The current FAI Sporting Licence Database had been running since November 2012 with no specific problems. At the time of the presentation, 24 NACs had uploaded 19300 valid licences. Since the launch of the database, 40 000 licences had been uploaded by 45 NACs.

The FAI Members Manager encouraged all NACs to upload their licences via the online tool and deadline was set to August 20, 2013 to see which countries would still be missing and needed a reminder.

▪ *Presentation of the on-line Sporting Licence Management Tool*

Mrs Rouillon presented the new online Sporting Licence Management tool which was currently being tested and would be implemented as soon as possible. This tool would allow the FAI Members to :

- Create new licences
- Extend validity of existing licences
- Be informed of suspicious licences (another NAC trying to enter a licence for a competitor whose valid licence was currently issued by the first NAC)
- Send licences via email
- Print licences
- Possibility to have their own specific templates (credit card size)
- Online validity check with QR reader

NAC Iceland was currently testing the system with 2 or 3 other NACs and the objective was to have this system as only reference as of January 1st, 2014, for Cat1 events, meaning that paper licences could still be issued but would not be the official proof of the existence of the licence. There would be an obligation for entering data in the database. Organizers would have access to a validity check tool and any licence which would not be entered in the database would not allow a competitor to participate to a CAT 1 competition.

3. FAI IT Systems

See Annex 7.

The FAI Secretary General reported on the new Database and Service Center Projects.

The new FAI Service Center would mainly serve ASC needs and be transparent, but it would decrease costs in the FAI Budget.

The FAI IT Manager was also evaluating the possibility of providing an online meeting service.

4. Head Office personnel

See Annex 8.

The team was complete and full running.

10. Any Other Business (16:45 – 17:00)

1. A question was raised about the existence of an FAI expert group in terms of solar energy, in relation to Solar Impulse. The FAI Secretary General reminded that a specific section of the FAI Sporting Code was already available to ratify such records and that the management of this area would be transferred to CIACA (FAI Amateur Built and Experimental Aircraft Commission) since for the time being, no series production for such aircrafts existed.

2. The Swedish representative wished to communicate with the audience the proposals he had made earlier to the FAI Executive Board, to be further discussed at the next General Conference.
 - The system to elect the FAI Executive Board should change to the following : 3 members should be re-elected each year
 - The maximum term for an EB Director should be 8 years
 - In Cat 1 championships, the minimum of number of countries registered to be able to organize an event should be 12 instead of 4.
 - The FAI sphere should be included as earth model into the FAI Sporting Code.
3. One participant was interest to know whether the FAI management was planning an inclusion of air sports into Olympic Sports. The intention was positive but it was a long term plan with few chances to succeed. This was the wish of many other sports. Besides, conditions to become Olympic were quite blur. Nevertheless, the FAI was already part of the Olympic Movement with its status of Recognized Federation participating to the World Games.

11. Date and Place of next Meeting (17:00 - 17:15)

The Egyptian representative offered a bid from his NAC to host the next FAI Active Members Presidents Meeting. The bidding phase being still open, the FAI Secretary General thanked Mr. El Tabiy for his offer and reminded that any other country interested to do so could send confirmation to the FAI Members Manager in the next coming weeks (after meeting note: deadline: August 20th, 2013).

12. FAI President's Closing Statement (17:15 – 17:30)

The FAI closed the meeting at 17:30 and thanked all participants for their attendance but also the Scout Association of Hong Kong for their great technical support during the meeting.

ANNEXES

1. Report on GC 2013
2. FAI Regional Management System
3. FAI Expert System
4. KNVvL - Dutch perspective
5. FAI Strategy for the future
6. FAI Sporting Licence Database
7. FAI IT Systems
8. FAI Staff