



*Fédération
Aéronautique
Internationale*

Summary of discussion for a Meeting of

FAI Active Members' Presidents

**held in Stockholm (SWE)
at the Clarion Hotel Arlanda Airport
on Saturday 7th June 2014
starting at 09:00 am**

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|------------------------|-----------------|
| - Bengt LINDGREN | SWE / President |
| - Osman YILDIRIM | TUR / President |
| - Veerayuth DIDYASARIN | THA / President |

Apologies for absence:

- Belgium
- Indonesia
- Italy
- Luxembourg
- Malaysia
- Norway
- New Zealand
- Serbia
- Alvaro DE ORLEANS BORBON, FAI Executive Board Director
- Robert HENDERSON, FAI Executive Board Director

3. Approval of Agenda (9:15 – 9:20)
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The agenda was approved.

4. FAI General Conference (9:20 – 10:20)

1. Pattaya 2014

- Report on preparation (NAC THA – Veerayuth Didyasarin)

President of the NAC Thailand, Veerayuth Didyasarin reported on the current situation regarding the General Conference to be held in Pattaya, Thailand, from 14 to 18 October 2014. He gave some general information on the location (1.5 hours south of Bangkok), the activities to be done around Pattaya, the facilities of the conference Hotel (Holiday Inn) and the alternate hotels, as well as on how to register online. (Appendix 4.1.1)

All info is available on the GC website:

www.108faigcpattaya2014.com

Veerayuth Didyasarin reported about the current political situation and emphasised that travelling through Bangkok won't be a problem despite the turmoil that is impacting the country. He mentioned that Pattaya had no curfew to be respected and that there was no military security check point in the city. (Appendix 4.1.2 and 4.1.3)

JG asked about the prognosis on the situation in October and Veerayuth Didyasarin assured the situation would have calmed down.

David Roberts from the UK NAC mentioned issues that happened in 2013 regarding registration for the GC. His suggestion was made to have a standard website / online platform provided by FAI to the organisers to be used each year in order to prevent the organisers to reinvent the wheel each time with the issues that come with it. The point was well noted and FAI look into that option for the future.

A question was also raised: Is there a plan B? JG replied that cancel, postpone or move were the 3 options. Cancel and postpone were not realistic. So plan B would be to move it. Investigation had been made to move it to Lausanne in case of force majeure. He concluded that for the moment he didn't see any reason for not going ahead with the GC in Pattaya and reminded that tourism was the main income of the country and that everything was done to avoid impacting that source of revenue. OL added that he had been in Thailand in the preceding few months and that so far there were no problem to go to Pattaya. "The international press seems to exaggerate," Manfred Kunschnitz commented.

JG invited everyone to read the security papers Veerayuth Didyasarin had brought with him.

- Discussion about the Agenda and Open Forum (John GRUBBSTRÖM)

The FAI President requested the participants to give their opinion on the agenda and the possible items to be included in the Open Forum section for next General Conferences.

Bengt Lindgren brought up the idea of inviting young people to speak about their involvement in air sports and their views on air sports and their expectations towards FAI.

Mary Anne Stevens asked if there would be a way to look at webcasting the General Conference itself for those not being able to travel to where the Conference is, stressing that it would be a good way to expand the discussion to a wider audience and get more participation from the FAI members.

David Roberts asked what the focus of a GC should be and mentioned the need to adapt to the new technologies to promote air sports, to take the opportunity of the GC to put together a show in order to demonstrate what air sports are really about. He said that broadening the concept of the GC is the idea but was not that easy to achieve.

All these points were well noted by JG who appreciated the valuable inputs that need to be considered in the future.

2. Structure of future GCs

- Discussion on the structure of future Conferences (John GRUBBSTRÖM)

JG said that the subject had already been tackled in the discussion that followed David Roberts comments on revising the concept of the General Conference and invited the audience to move on to the next item.

- General Conference 2016: expression of interests/bids to host the GC (SSC)

SSC said that bids were open and that so far, there had been interest shown by South Africa and Indonesia. She added that the ideal situation would be to get bids from all the different parts of the world. On behalf of NAC Indonesia, Andy Chau informed that location for the GC 2016 in Indonesia would be Bali.

5. FAI Overall Organisation (10:20 – 11:20)

1. FAI Vision and Mission

(Otto LAGARHUS)

FAI Executive Director Otto Lagarhus reported on the work done to rethink the FAI Vision and Mission and presented the new definitions (Appendix 5.1).

He said that the FAI Mission had to answer the basic but difficult question “Why are we here?” in a short and concise way:

"FAI - the global organisation for the promotion of air sports and recreational flying"

OL defined the FAI essential activities to fulfil the mission:

1. Arrange international competitions and championships
2. Support NACs and regional organizations, mainly through information sharing and provision of expertise
3. Represent air sports and recreational flying at international organizations, especially ICAO
4. Recognize and reward significant achievements by individuals or groups
5. Develop and support programs to attract people to the wide field of aeronautics generally and air sports and recreational flying specifically
6. Conserve and protect the aeronautical and air sports history
7. Utilize the FAI brand and intellectual property to promote air sports and recreational flying to the public and produce revenue for the FAI

As for the FAI Vision, he said that the questions “what would we like to be in the future, how do we see ourselves?” were the basis to define the FAI Vision:

“A world where safe participation in air sports and recreational flying is available to everyone at reasonable cost”

Discussion:

Mary Anne Stevens, who was also involved in the process, congratulated OL for his leadership in this project and thanked him for taking every comment into consideration in the long progress of redefining the FAI Mission and Vision and that this was a very good product.

Bengt Lindgren said he had the feeling that this was a “top down” approach and raised the question of how to get the grassroots to accept that mission and vision.

David Roberts replied that setting up a strategic plan from the bottom is an impossible task. It has to start somewhere.

2. Structure of the FAI

a) Report on Expert System

(Beat NEUENSCHWANDER)

BN gave an overview of what had been done in the last 3 years, since the Expert Groups system had been launched. (Appendix 5.2.1)

So far 6 Expert Groups, out of the 8 planned, had been established.

He added that the IT Expert Group was however not active until the FAI Head Office internal work on database-development (scheduled to go live in Q4/2014) was finished.

In addition, he mentioned that CIEA had agreed, at their last plenary meeting, to be transformed into the Education Expert Group (EEG). The Facilities Expert Group (FEG) was expected to be the next EG to be launched and that the FAI community was made to aware about it and requested to identify potential experts for FEG.

BN reminded that each Expert Group had its own Policy and Goals with dedicated tasks for each year and that a final/annual report was due before the GC. The task lists and report from each Expert Group are available on the FAI website.

As a comment, Mike Close asked if a notification could be sent out whenever something new was published on the FAI web site to have an idea of what the expert groups work on without having to go on the website often to see if there something new.

After a three year experience, BN emphasised that the Expert System had proven its benefits:

- FAI is able to handle a lot of new challenges
- New structure and standardised Tasking and Reporting processes show overall improved effectiveness
- Excellent tool to improve «knowledge-management» in FAI
- Higher output in a wide field of technical expertise in favour of EB, NAC's, ASC's, without increasing costs
- Strengthen the FAI through more activities in aeronautical-issues
- Ability to «show the flag of air sports» by intern. aviation organisations

As a conclusion, BN said that the Expert System's structure, with its 47 experts form 19 countries and its procedures, was working well and efficiently.

He mentioned that the transformation of the Environment Commission into an EG wasn't done yet. EnvC President, Pierre Duval and the rest of the commission was still reluctant and would like to keep the TC.

Bengt Lindgren commented on this matter by saying that he hadn't seen any output available from the EnvC and that environment was a really important matter and environmental issues needed to be tackled. If no official actions were taken from the EnvC, FAI had to find another way to get it done.

BN also asked the NACs Presidents to think about potential experts for the Facilities EG and to submit the names.

Finally BN got the chance to present the new PoC of the Navigation Expert Group Mr Carl Stalberg from Sweden who could attend the meeting.

b) Presentation "FAI Critical Regulations Position" document (Otto LAGARHUS)

Executive Director Otto Lagarhus explained in his presentation (Appendix 5.2.2) that the Regulation Expert Group (REG) had the task to produce a Critical Regulations Position document. He gave more details on the task itself and the purpose of the document.

He exposed the 6 important areas of concern covered in the document:

1. The increase in user fees and/or the increased application of user fees
2. The broad introduction of Unmanned Aircraft Systems (UAS)
3. Equipment/restrictions resulting from NextGen/Single European Skies (SES) implementation

4. Unjustifiable airspace restrictions for air sports and recreational flying
5. Uncritical application of environmental restrictions
6. Increased requirements for formal licensing/certification applying to air sports activities and recreational flying (such as medical, checking, training, experience, certification of facilities/aircraft etc.)

He simply concluded that this document can be used whenever the authorities have to be met, in order say the same message.

Mary Ann Stevens said she very much supported the principle, but had difficulty with some specific wording and tone of the document. Although the identification of issues is correct, the approach of the document should be from a better perspective, with a more cooperative tone. She finally stressed the need to design a document that can be used by all.

BN reminded that it was an internal paper that had to be understandable by all and translated easily in other languages.

Bengt Lingren said the document needed to be appealing because the promotion starts with the documents that are handed out.

JG concluded by saying that it was important to know the essence of the document and to use it as tool to express a common message.

c) Report on Regional Vice Presidents

(Otto LAGARHUS)

OL explained the reason why the FAI Regional Management Structure (RMS) was put in place and reminded about the guidelines. (Appendix 5.2.3)

He reported on the progress so far: RMS was implemented in 3 regions:

- East and South East Asia (E&SEA)
- South America (SAM)
- Africa

OL reminded about the RVP Activity Reports that are due three times in the year (15 March, 15 June and 15 December) and that the Report from Africa was still missing.

He enumerated the benefits of the RMS:

- Establish/improve regional and international representation/influence
- Improve effectiveness of the FAI executive management, by providing increased resources for the Executive Board
- Improve communication with and service to NACs
- Facilitate increased membership to FAI

He concluded by reminding that the RMS is a management tool and that was not the intention of FAI to duplicate what Regional Organisations already do. The relationship between Europe Air Sports for instance and FAI is good.

JG emphasised that RMS didn't mean FAI was decentralising the control or anything like that but, as OL said, it was a tool enabling FAI to see what is going on in these regions and said that it had been a very successful concept. He finally commented that it was a way of moving from the traditional "euro-centric" aspects of FAI.

d) Discussion on Voting Rights

(John GRUBBSTRÖM)

JG wanted to open a discussion on voting rights and reminded that the voting rights of an NAC at the General Conference were directly related to the number of active Air Sport persons in its country.

He also reminded that each FAI Member had to pay its annual membership fee by 31 March every year but that it would be suspended if the fee wasn't paid by 31 December of that same year. A NAC that didn't pay its contribution by 31 March, would then be in a position called "not in good standing" until the payment is made. If payment was still missing at the time of the General Conference, the NAC would lose its voting powers at the GC. That would be so far the only consequence.

JG said there had been an ongoing discussion on CASI level about what not being "in good standing" really meant, and the consequences of it should be.

Should there be sanctions during FAI events where sporting licences would be suspended for the pilots/athletes sent by a NAC not on good standings? Should there be a consequence on the voting rights at Commissions plenaries? These questions among others had been discussed within CASI, regarding changes in the general section of the sporting code.

3. **External relations**

(John GRUBBSTRÖM)

JG explained that FAI was approached through the Chinese Air Sport Federation China and that its collaboration was requested in the development of an air sports centre in China, which was a very exciting project.

He reminded that FAI was a member of SportAccord and that SportAccord approached FAI to be part of the inaugural World Urban Games, expected to take place in 2016.

He also reminded that FAI went to the SportAccord Convention in Belek, in April 2014.

He finally mentioned a meeting with the IOC President Thomas Bach. He said it was a unique occasion to show what air sports were about at the highest level. IOC President accepted air sports were clean, that there was no match fixing involved and that it was exactly what sports should be about.

6. **Multisport and other Events** (11:20 – 12:30)

1. **World Air Games 2015**

(Markus HAGGENEY)

MHA reported on the current status regarding the World Air Games 2015. (Appendix 6.1) Official announcement was made on 06.06.2014 in a press release published in English, French, German, Russian, Spanish, and Arabic about the future WAG, to take place in Dubai in December 2015.

MHA reported on the whole process from the bidding phase until the day of the meeting. WAG dates were revealed: 01-12.12.2015. MHA stressed the clear message behind this exciting event: getting together, connecting air sports.

He emphasised that unique opportunity such an event represents; getting all the sports and their actors present together in a middle of a city. He said that the aim was to have 70% of the activities in one venue.

He mentioned the different venues:

- Skydive Dubai The Palm Dropzone
- Skydive Dubai Desert Campus Dropzone
- Murgham Inflight Dubai (Desert Windtunnel)
- The Palm Jumeirah
- Dubai Mall

MHA then stressed the fact that FAI needed to set up a management structure. Regarding the logistics, he said that 3 hubs had to be identified where all the flying material could be sent in

and out. He mentioned that a big emphasis would be made on social events to best showcase the air sports and that Dubai would promote their event on a global scale.

He concluded that additional human resources at the FAI Head Office would be needed to conduct such a big project, that ASC were required to help establish competitions formats suitable for a city event and that finally the involvement of the NACs was going to be very important of course.

2. World Games 2017 Wroclaw (POL)

(Markus HAGGENEY)

MHA briefly reported on the next World Games that will take place in August 2017 in Wroclaw, Poland. (Appendix 6.2)

He reminded that the official application by FAI was sent in November 2013 and that the participation was confirmed by IWGA for 3 sports/disciplines (Canopy Piloting, Glider Aerobatics, Paramotoring).

3. Asian Beach Games 2014

(Markus HAGGENEY)

MHA briefly reported on the next Asian Beach Games that will take place in November 2014 in Phuket, Thailand. (Appendix 6.2)

He said that it was a huge event organised by the Olympic Council of Asia with a lot of different sports: www.phuketthailand2014.com

He added that, as it was not an FAI event, a non-FAI country might send pilots there and that 2 air sports would be present: Paragliding and Paramotoring.

4. Other Air Sport Events

(Markus HAGGENEY)

MHA briefly reported on the next World Urban Games organised by SportAccord that will take place in 2016. (Appendix 6.2)

He said that FAI would be part of the show from day 1 onwards and that three different air sports.

MHA finally stressed the fact that FAI faced competition with organisers of Air Sports events that didn't really see the need to get FAI on-board.

7. Sports Matters (14:00 – 15:00)
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1. Anti-Doping

Susanne SCHÖDEL invited the NACs Presidents to read the report on Anti-Doping prepared by Executive Director Robert Henderson who couldn't attend the meeting. (Appendix 7.1)

She mentioned that in and out of competition testing was running well with the help of our partner the Doping Free Sport Unit of SportAccord.

The Secretary general finally said that there had been recent discussions between WADA and FAI on how to get away with out of competition testing.

2. Revision of Organiser Agreement

(Susanne SCHÖDEL)

Susanne SCHÖDEL reported on the complexity of the current Organiser Agreement (OA) and the unclear and missing aspects in them. (Appendix 7.2)

She also reminded that, according Organiser Agreement, a liability insurance was mandatory for local organisers (LOC) of FAI events and that NACs should be involved in checking that their LOCs really have one valid liability insurance.

Overall she stressed the fact that a total revision of the OA is needed and that a draft table of content was already ready to be discussed at the following EB meeting in August 2014.

3. Fees for Records, Appeals and Sporting Licenses (Markus HAGGENEY)

MHA talked about the issue of the price of sporting licences, stating that it varies from one country to another. He said that what one could get with a sporting licence also differ from country to another: it includes an insurance, sometimes not.

He said that FAI would approach its NACs to know more about the cost structure related to sporting licences, in order to make access to the sports a little bit easier and/or more understandable.

4. FAI Sporting Licence Database & Competition Management Service (Markus HAGGENEY)

MHA mentioned that the sporting licences database was no longer a project because it was a finished product that was a tool for the use of events organisers and directors.

5. Sporting Code General Section (Susanne SCHÖDEL)

SSC reminded that there was a general review of the general section of the Sporting Code underway. She specified that the question of “good standing”, as already mentioned in this meeting, as well as access to competitions for athletes were some of the issues the review was about.

8. <u>Marketing & Communications</u> (15:00 – 15:45)

1. Marketing & Communications (Susanne SCHÖDEL)

SSC reported on the marketing & communication actions FAI should take to increase its brand awareness get more exposure for air sports events and generate growth (Appendix 8.1)

2. FAI Sponsors & Partners (Susanne SCHÖDEL)

Regarding FAME, JG had to explain that FAI had to buy the shares from the former CEO the FAI Air Sports Marketing and Events SA and that a new board was appointed, but that the company had been put on hold until further notice. He said that it could be used for other purposes, for instance in a case an organisation wishes to deal with a company other than a sport federation. He finally invited the NAC Presidents to read the FAME annual report from its president Robert Henderson.

Regarding, IPETA, the commercial company from IPC, JG said that it was now owned by FAI and that operations and decisions were down to IPETA board members and that to would be used when commercial contracts are agreed.

SSC briefly reported on the FAI corporate sponsor Breitling. She said that more presence of the sponsor at the events was absolutely needed and that the benefits for event organisers should

be better put forward and clarified. She added that a sponsorship coordinator would be hired on a consultancy basis until the end of 2014 to liaise Breitling and FAI with LOCs

Regarding the Redbull Air Race, SSC said the cooperation was going on with an FAI safety delegate present at every event.

9. FAI Membership Matters (15:45 – 16:15)

1. FAI Membership

(John GRUBBSTRÖM)

JG invited the NAC Presidents to report on the current situation in their country and problems faced. Airspace issues were mentioned by most of the countries, with commercial air transport expanding and being much more important than general aviation.

More specifically for instance, Saudi Arabia said they were working on identifying designated areas for the practice of the different air sports; Canada said wind farms were a new issue; Finland stressed the lack of money and human resources at the NAC office; Sweden mentioned restrictions faced because of environmental issues.

On general Membership matters, JG explained that the application of the African Air Sports Federation to become an FAI International Affiliate Member had been approved by the Executive Board and that their affiliation to FAI would be voted on at the GC.

He added that applications to become FAI Members came from diverse countries, which still had to do their paperwork for their application to be submitted for approval.

2. Future Active Members Presidents' Meeting

(John GRUBBSTRÖM)

JG reminded that the Active Member Presidents' Meeting was an informal meeting but still a very important one that enables to gather in different circumstances than the GC and that could be considered kind of as a midterm discussion.

JG asked if there was any interest from a NAC in hosting the next NACP Meeting, emphasising that it is a good opportunity to show their organisation to the rest of the FAI community.

3. FAI Annual Questionnaire

(Susanne SCHÖDEL)

SSC reported on the situation regarding the FAI Annual Questionnaire. She reminded that it was sent every year but that the response rate wasn't great and promise was made the year before to have an online questionnaire for 2014. She said it was ready and that the link to the questionnaire would be sent in the following two weeks and that remarks and comments on improvement would of course be well appreciated.

Gillian Rayner stressed the importance of statistics and if the numbers can be broken down between male and female that would be well appreciated as well.

10. Information from FAI Head Office (16:15 - 17:00)

1. Finance

(Robert CLIPSHAM)

Executive Director Robert CLIPSHAM made comments on few items:

- Regarding Financial management of FAI, he said that the change of software was complete by the end of 2013 and that the consolidation process was also complete.
- On the draft of the 2013 financial statement, he said that there was an increase in revenue but also in expense.
- Regarding the situation for 2014, he said that they were on budget.
- He added that separated accounts for commissions were set up to enable them to better monitor their movements.
- On the relationship with Western Union, he said that there was no more transfer charges when reimbursement was made through them.
- He also mentioned that they were in the process of reviewing all the insurances.
- He finally said that the AOB grant would be attributed in 2014.

2. **FAI Head Office**

(Susanne SCHÖDEL)

SSC reported on the current situation at the FAI Head Office. She reminded only a small team of 8 full time staff had to cover lots of different tasks and stressed the very high workload and the need to restructure, rearrange, and expand the team.

She said that intermediate solutions had been found, with the Sponsorship Coordinator to service Breitling for instance or someone to help out on a temporary basis with records claim, since the delay was huge. On accounting procedures, she said that part of it had been outsourced.

JG thanked the HO team and said he was convinced FAI was going in the right direction.

11. Any Other Business (17:00 – 17:15)

Mary Anne STEVENS reminded that there should be a new point in the agenda in regards to Women in FAI, and referred to the new FAI Vision where “everyone” means not ignoring 50% of the population.

12. Date and Place of next Meeting (17:15 - 17:30)

Spain expressed their interest in hosting the meeting in 2015 in Alicante early in June. JG said that bids were still open until 31 July 2014.

13. FAI President’s Closing Statement (17:30 – 17:45)

JG concluded the meeting by warmly thanking the Swedish Air Sport Federation for the great organisation and the arrangement. He also thanked all the NAC Presidents for their commitment.